

City of Raytown, MO

Fiscal Budget FY2025-2026



TABLE OF CONTENTS

- Award** **5**
- Reader’s Guide** **6**
 - Resolution 7
- Budget in Brief** **10**
 - Budget Transmittal Letter 11
 - Budgeting Process 14
 - Senior Management 17
 - Meet our Aldermen 18
 - Basis of Budgeting 19
 - Financial Policies 23
 - Budget Management Policies 25
 - Demographics 27
 - Organizational Structure 32
 - History of the City 33
 - Budget Summary - All Funds 35
- Executive Summary** **54**
 - Strategic Plan 56
 - Budget Timeline 63
 - Priorities and Issues 64
 - Personnel Changes 66
 - Long-Range Operating Plan 69
 - Short-Term Organization Factors 77
- Departments Summary** **78**
 - Department Overview 79
 - City Wide Department 81
 - City Wide Detail 84
 - Governing Body Department 86
 - Gov Body Detail 90
 - Administration Department 91
 - Admin Detail 96
 - SWOT Analysis - Administration 99
 - Police Department 102
 - PD Detail 108
 - SWOT Analysis - Police Department 113
 - Finance Department 115
 - Finance Detail 123
 - SWOT Analysis - Finance 124
 - Law Department 126
 - Law Detail 129
 - Court Department 130
 - Court Detail 134
 - SWOT Analysis - Court 136
 - Public Works Department 137
 - Public Works Detail 147
 - SWOT Analysis - Public Works 151
 - SWOT Analysis - Public Works Storm Water 153
 - SWOT Analysis - Public Works Sewer 155

Animal Services Department	157
Animal Services Detail	161
SWOT Analysis - Animal Services	162
Community Development Department	164
CD Detail	168
SWOT Analysis - Community Development	170
Park Department	174
Park Detail	180
SWOT Analysis - Park Fund	182
Funding Summary	184
Funds Summary Overview	186
General Fund Summary	189
General Fund Detail	195
Park Fund Summary	196
Park Fund Detail	200
Transportation Sales Tax Fund Summary	201
Transportation Sales Tax Fund Detail	207
Capital Sales Tax Fund Summary	208
Capital Sales Tax Fund Detail	212
Public Safety Sales Tax Fund Summary	213
Public Safety Tax Fund Detail	218
Risk Management Fund Summary	219
Risk Management Fund Detail	222
Tax Increment Finance Fund Summary	223
Tax Increment Finance Fund Detail	227
Storm Water Fund Summary	228
Storm Water Fund Detail	232
Capital Improvement Fund Summary	233
Capital Improvement Fund Detail	236
Sanitary Sewer Fund Summary	237
Sanitary Sewer Fund Detail	242
Capital Improvement Plan	243
One Year Plan	244
Multi-Year Plan	246
Project Types	248
Departments	249
Expenditures	250
Capital Projects	251
CITY-WIDE	252
Message Boards	253
Security Cameras	255
COMMUNITY DEVELOPMENT	257
Replacement Vehicle Program	258
PUBLIC WORKS	260
Camera Truck Replacement	261
GO Bond Projects	263
Purchase of a 2026 Ford F-550	266
Purchase of a 2026 International Truck	268
Raytown Road Street Improvement	270

Rotovac Monsoon Vacuum Sweeper	274
Debt Services Overview	276
Debt By Type	277
Debt By Fund	280
Glossary	282
Appendix	289



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Raytown
Missouri**

For the Fiscal Year Beginning

November 01, 2024

Christopher P. Morrill

Executive Director

FY2024-2025 GFOA Budget Award

Reader's Guide

The City of Raytown, Missouri, organizes its annual budget into the following seven distinct sections, each designed to provide insight into various aspects of the city's financial planning and management. These sections combine to create a comprehensive view of the City of Raytown's budget, illustrating how funds are allocated and what priorities are set for the future.

1. Budget in Brief

This section gives a summary of the overall budget strategy and key financial data for the upcoming fiscal year. It typically highlights major revenue sources, anticipated expenditures, and any significant changes from previous years. This provides readers with an overview of financial trends and helps stakeholders understand the city's financial health at a glance.

2. Executive Summary

The executive summary encapsulates the main objectives and priorities of the city's budget for the year. It often includes context regarding economic conditions, the rationale behind budget decisions, and any major initiatives planned. This section aims to provide decision-makers and the public with a concise understanding of the budgetary direction and its implications for the community.

3. Department Overview

In this section, each city department presents an overview of its functions, goals, and budget allocations. This includes details on staffing, services provided, and how each department's budget aligns with the city's overall strategic goals. The Department Overview helps to clarify how resources are distributed across various city functions and the anticipated outcomes for each department.

4. Fund Summary Overview

The Fund Summary Overview details the different funds that the city operates, including general, special, and enterprise funds. This section outlines the revenue streams for each fund and how funds are allocated to cover city expenses. Readers can use this information to understand the fiscal environment and the sources of funding that will support city services and projects.

5. Capital Improvement Planning

Capital Improvement Planning focuses on the long-term vision for infrastructure and capital projects within the city. This section outlines proposed improvements, estimated costs, funding sources, and timelines for completion. It emphasizes the city's commitment to enhancing community resources and sustaining infrastructure through proactive planning.

6. Capital Projects

This section lists specific capital projects that the city plans to undertake within the fiscal year. It includes project descriptions, budget allocations, key timelines, and expected outcomes. This allows readers to see where investment will occur and the anticipated impact of these projects on the community's growth and development.

7. Debt

The debt section provides an overview of the city's outstanding loans, bonds, and other liabilities. It includes information on debt service payments, terms, and the impact of debt on the overall budget. This section is critical for understanding the city's financial obligations and long-term fiscal health, helping stakeholders gauge the sustainability of the city's financial practices.

A RESOLUTION AUTHORIZING AND APPROVING THE BUDGET OF THE CITY OF RAYTOWN FOR FISCAL YEAR 2025-2026

WHEREAS, the Board of Aldermen has appointed the City Administrator as the Budget Officer; and

WHEREAS, the Board of Aldermen has adopted a fiscal year that begins on November 1 of each year and ends on October 31 of the following year; and

WHEREAS, the Budget Officer has prepared a proposed budget for Fiscal Year 2025-2026 and submitted it to the Board of Aldermen, in accordance with Chapter 67 of the Missouri Revised Statutes; and

WHEREAS, the Board of Aldermen has studied, examined and discussed the proposed budget in numerous public meetings and amended the recommended budget with such revisions, alterations, increases or decreases as the Board deemed advisable; and

WHEREAS, the total expenditures from the various funds in the recommended budget, as amended by the Board of Aldermen, do not exceed the estimated revenues to be received plus any unencumbered balances, as required by Chapter 67 of the Missouri Revised Statutes; and

WHEREAS, the Board of Aldermen find it is in the best interest of the citizens of the City to adopt the Fiscal Year 2025-2026 Budget attached hereto and made a part hereof by reference;

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF ALDERMEN OF THE CITY OF RAYTOWN, MISSOURI, AS FOLLOWS:

THAT the following amounts are appropriated for the fiscal year beginning November 1, 2025 and ending October 31, 2026 from the funds designated below for the spending departments and programs receiving funds therefrom:

b.

2025-2026 Budget

General Fund	\$16,989,235
Park Fund	\$3,725,299
Transportation Sales Tax Fund	\$1,667,880
Capital Sales Tax Fund	\$1,810,536
Public Safety Sales Tax Fund	\$2,333,776
Risk Management	\$53,740
TIF Fund	\$3,081,418
Stormwater Sales Tax Fund	\$4,959,303
Capital Improvement Fund	\$18,950
Sanitary Sewer Fund	\$9,063,595
Total Expenditures	\$43,703,732

FURTHER THAT said Funds are appropriated to each program and department in accordance with the 2025-2026 Estimated Revenues, Adopted Appropriations and Fund

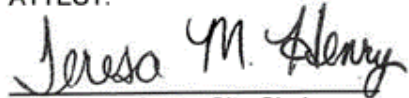
Balances, as set out in the City Administrator's 2025-2026 Recommended Budget for Raytown, in the detail and for the purposes contained and set forth therein, which is hereby approved by the Board of Aldermen and incorporated herein by reference;


FURTHER THAT said budget is hereby approved and adopted, including the following information:

- a. A budget message, describing the important features of the budget and major changes from the preceding year;
- b. Estimated revenues to be received from all sources for the budget year, with a comparative statement of actual or estimated revenues for the two years next preceding, itemized by year, fund and source;
- c. d. Proposed expenditures for each department, office, commission, and other classification for the budget year, together with a comparative statement of actual or estimated expenditures for the two years next preceding, itemized by year, fund, activity and object;
- e. The amount required for the payment of interest, amortization and redemption charges on the debt of the political subdivision; and
- f. A general budget summary.

PASSED AND ADOPTED by the Board of Aldermen and **APPROVED** by the Mayor of the City of Raytown, Missouri, the 7th day of October 2025.

ATTEST:


Teresa M. Henry, City Clerk


Michael McDonough, Mayor

Approved as to form:


Jennifer M. Baird, City Attorney

BUDGET IN BRIEF

CITY OF RAYTOWN, MISSOURI



Budget Transmittal Letter



October 7, 2025

Mayor Michael McDonough and Board of Aldermen
City of Raytown
10000 E 59th Street
Raytown, MO 64133

Honorable Mayor and Board of Aldermen:

I am pleased to present the Fiscal Year 2025-2026 operating budget for your consideration and approval. The budget reflects:

- our priorities through a prudent fiscal strategy
- strategic direction for our programs and services in the upcoming fiscal year
- a commitment to delivering exceptional city services to our community; and,
- safeguarding our City's long-term financial health.

My recommendations are informed by the direction provided during the June 2024 Board of Aldermen strategic goal setting session and the ongoing 2025 goal setting session, along with our current financial status, and advice from the Director of Finance.

Over the past few years, the City has made significant capital investments in the community utilizing over \$5 million dollars in funds for transportation projects, sanitary and storm sewer projects, facility projects, and vehicle/fleet purchases. The City has experienced growth in the areas of workforce recruitment and retention, and resources and services for the citizens.

Overall financial growth is expected to be flat. Investments in our City by developers and new businesses are needed and this will be a priority in FY25-26. This year's budget includes changes to the overall format as a part of our desire to provide transparency for the citizens.

The City Administrator and Finance Department present the attached Proposed Fiscal Year 25-26 Budget for your review, consideration and approval. Below is a summary of notable changes in budgeted amounts between the 2025-2026 budget compared to the 2024-2025 budget:

The total overall budget saw revenue decrease by \$3,815,122 and expenses drop by \$3,670,328. The majority of the difference is related to the number of ARPA projects and funds in the FY25 budget vs. the FY26 budget.

General Fund

Total Budgeted Revenues and Transfers decreased **\$2,161,186** or 11.9%.

- Grant revenue is lower due to the completion of various construction projects in FY25 by \$2,713,377 or 94.6%.
- Revenues in the General Fund total are slightly higher due to an increase related to the Use tax, an increase of \$100,000 or 5.3%.
- Property tax increased \$13,955 or 0.94%.

- Franchise tax revenue is projected to increase \$90,000 or 2.6%.

Total Budgeted Expenditures and Transfers out decreased **\$1,193,351** or 6.6%.

- Additional personnel expenses of \$1,236,244 or 10.9% are due to additional employees for Police in FY26 and a cost-of-living adjustment. One major decrease was transfers from the General Fund to other funds decreasing by \$2,209,440 or 72.9% relating to projects.

Park Fund

- Budgeted funding decreased approximately **\$608,537** or 14.2%.
 - Property tax increased slightly by \$1,663.
 - Grants decreased by \$727,000 due to the completion of the Super Splash redevelopment.
 - The FY26 budget does include the additional 1/8-cent sales tax with collections beginning in April of 2026.
- Budgeted expenditures decreased approximately **\$808,572** or 17.8%. The change is primarily due to a decrease in capital expenditure to \$1,552,395 or 38.8%.

Transportation Sales Tax

- Sales taxes are projected to remain at the FY25 level. While overall revenue decreased by \$0.4%.
- Budgeted expenses decreased by **\$489,350** or 22.7% due to the decrease in capital expenditure projects.

Capital Sales Tax Fund

- Capital Sales taxes are projected to increase by \$90,000 or 6.7%. Total revenue increased by **\$527,750**, or 33.9%. The increase is based on fund transfers in.
- Total Capital outlay for city wide expenditures decreased by **\$1,015,336** or 35.9%. This is a result of fewer capital projects.

Public Safety Sales Tax Fund

- Total revenue decreased by 1.6%. This is due to lower investment and interest, with sales tax revenue remaining at the FY25 level.
- Total Police related expenditures and transfers increased **\$356,314**. This is due to transfers of funds to the General Fund for personnel expenses.

Risk Management Fund

- Total Revenue and expenses decreased because of lower estimated expenses for FY26.

TIF Fund

- Budgeted revenues decreased by 0.9% due to lower investment income. This is related to a drop in investment rates.
- Total expenditure decreased 1.2% overall based on lower debt service payments.

Storm Water Sales Tax Fund

- The revenue in this fund decreased by **\$1,709,964** or 25.3% as a result of lower project funds required to cover expenses. The FY26 budget does include usage of GO Bond funds. Also, the FY26 budget includes a sales tax increase of an additional 1/8 cent. Collections will begin in April of 2026.
- The expenses fell by approximately **\$1,746,457** with a lower number of stormwater improvement projects.

Capital Improvement Fund

- No significant changes.

Sewer Fund

- Budgeted revenues increased slightly as a result of higher sewer usage. The FY26 budget does not include an increase in service charges.
- Budgeted expenditure increased approximately **\$318,146**.
 - The increase in service charges is related to contractual changes for Little Blue Valley and Jackson County D-2 sewer districts.

Respectfully submitted,



Diane Egger
City Administrator
City of Raytown
10000 E. 59th Street
Raytown, MO 64133

Government Budgeting Process

The budget development process is a **multi-stage cycle that includes planning, departmental requests, executive review, public input, legislative approval, and implementation**. This transparent and thorough approach is designed to ensure the budget aligns with community needs and strategic objectives.

1. Strategic Planning and Preparation (6+ months before the new fiscal year)

Set Objectives: The process usually begins with the local government's strategic plan, outlining goals and priorities for the upcoming fiscal year.

Establish a Timeline: A budget calendar is established, detailing clear deadlines for each phase of the process.

Forecast Revenue: Finance departments estimate revenues from various sources, such as property and sales taxes, service fees, and intergovernmental grants. These estimates tend to be conservative.

Identify Expenses: The government analyzes financial data from previous years and assesses current economic conditions to estimate operating and capital expenditures.

2. Departmental Requests

Submit Requests: Department heads prepare and submit budget requests based on operational needs and alignment with the government's strategic goals.

Review Requests: A budget officer or finance department reviews and consolidates these requests, often comparing them to historical spending patterns and revenue projections.

3. Executive Review and Proposal

Negotiate and Revise: The chief executive (such as a city or county manager) collaborates with the finance director and department heads to negotiate any necessary adjustments to the requests.

Draft the Proposal: The executive's office prepares a comprehensive budget proposal, typically including both an operating budget for everyday expenses and a capital budget for long-term projects.

4. Legislative Review and Public Engagement

Present to the Legislative Body: The executive presents the proposed budget to the local legislative body, such as the city council or county board.

Conduct Work Sessions: Council members or committees conduct detailed reviews of the budget during public work sessions.

Gather Public Feedback: Local governments hold public hearings to allow citizens and stakeholders to provide feedback on the budget proposal. This public input is essential for fostering trust and influencing funding decisions.

1. Budget Adoption and Implementation

Adopt the Budget: After thorough review and community feedback, the legislative body votes to adopt the final budget, typically one to two months before the new fiscal year begins.

Implement and Monitor: Once adopted, the budget is put into action. The budget office monitors spending and revenue throughout the year to ensure departments adhere to their approved budgets and that funds are utilized appropriately.

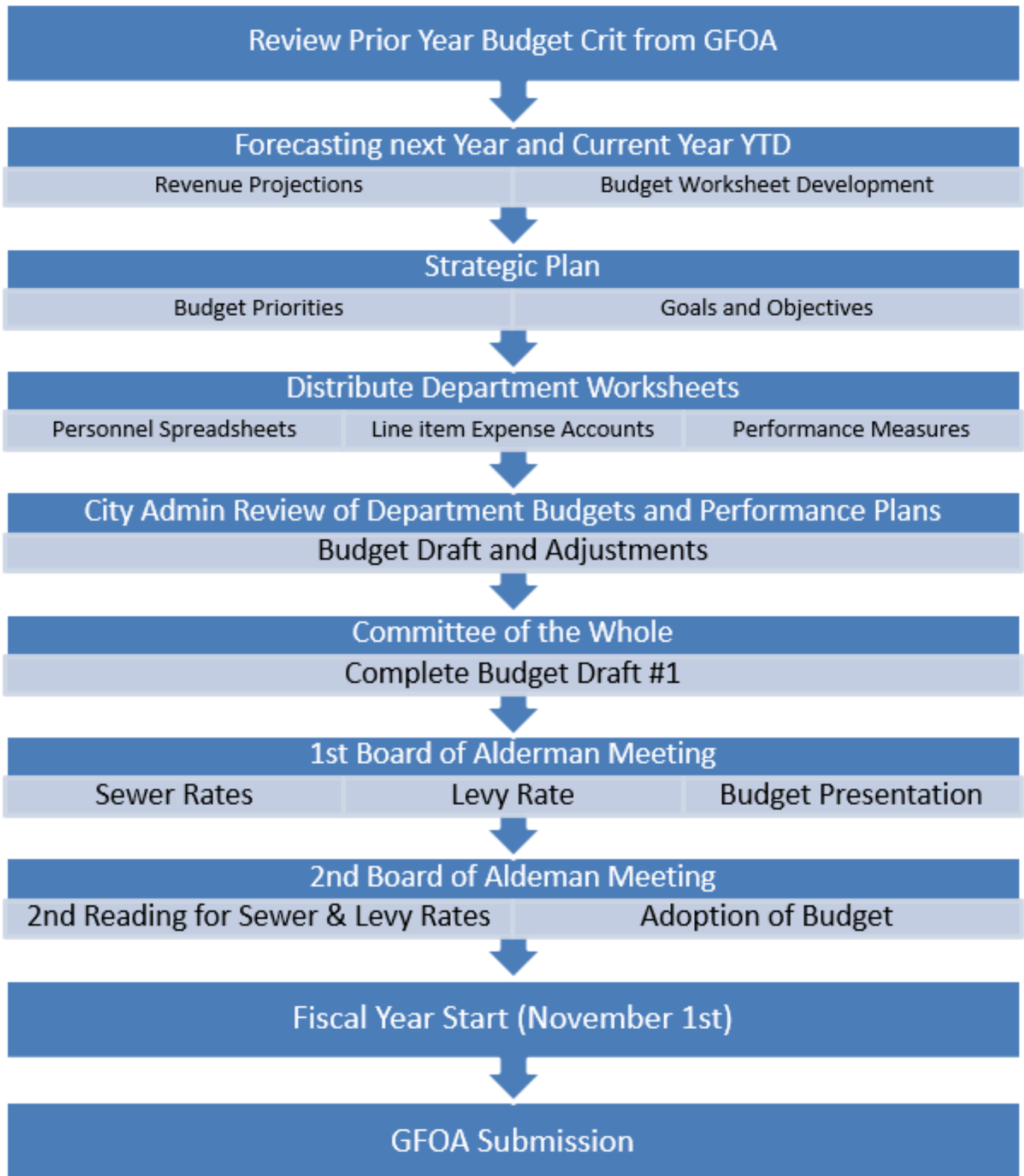
Budget Adjustments: Reallocating funds, tracking and rebalancing, unexpected costs, changes in revenue, and shifting priorities.

6. Audit and Accountability

Conduct an Audit: At the end of the fiscal year, an independent auditor reviews the government's financial report to verify compliance with financial regulations.

Report on Performance: The audit and year-end financial report serve to demonstrate accountability and transparency to the public.

Budget Cycle Overview



Senior Management

CITY ATTORNEY
Lauber Municipal Law, L.L.C.

CITY PROSECUTOR
Ross Nigro

MUNICIPAL JUDGE
Traci Fann

CITY CLERK
Teresa Henry

INTERIM DIRECTOR OF COMMUNITY DEVELOPMENT
Ron Kinsely

DIRECTOR OF FINANCE
Michael Graham

DIRECTOR OF PARKS
Dave Turner

CHIEF OF POLICE
Robert Kuehl

DIRECTOR OF PUBLIC WORKS
Joseph Carley

DIRECTOR OF HUMAN RESOURCES
Deewayne Hord



For bios and contact information, go to www.raytown.mo.us/electedofficials

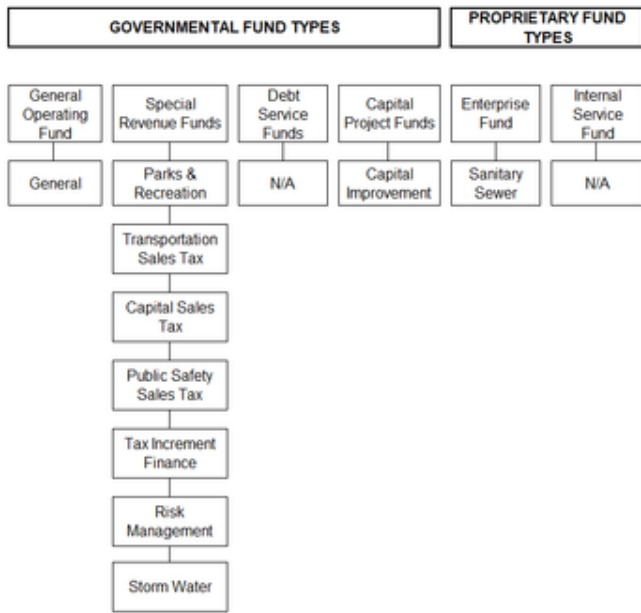
Meet Our Aldermen

The map shows five wards in Raytown, Missouri, each with a color-coded area and a corresponding alderman:

- Ward 1 (Pink):** Greg Walters
- Ward 2 (Yellow):** Loretha Hayden
- Ward 3 (Light Blue):** Janet Emerson
- Ward 4 (Light Green):** Jim Aziere
- Ward 5 (Light Orange):** Diane Krizek and Bonnaye Mims

Other aldermen shown on the map include Theresa Tush (Ward 1), Josh Morales (Ward 4), and Theresa Garza (Ward 5).

Basis of Budgeting



The City budget is divided into 10 different funds which fall into two broad categories:

Governmental Fund Types

Governmental Funds are those which rely on taxes or for support and include the General Fund, the Special Revenue Funds, the Debt Service Funds, and the Capital Project Funds.

Proprietary Fund Types

Proprietary Funds rely on user charges for support and include the Enterprise Fund, and the Internal Services Funds. The Enterprise Fund provides services to and collect fees from the general public. The Internal Services Fund provide services to and collect fees from City departments that are directly benefitted.

Accounting vs. Budget

FUND TYPE	ACCOUNTING BASIS	BUDGETING BASIS
General Fund	Modified Accrual	Modified Accrual
Special Revenue Funds	Modified Accrual	Modified Accrual
Capital Project Funds	Modified Accrual	Modified Accrual
Enterprise Funds	Full Accrual	Full Accrual

For local governments, the key distinction between a modified accrual budget and a cash budget is related to when revenues and expenditures are recognized. The cash budget is straightforward and emphasizes current liquidity, whereas the modified accrual budget, which is more intricate, offers a more comprehensive view of financial performance by accounting for both short-term cash flows and specific long-term obligations.

For budgets the cash basis is used to align more with one year expenditures and revenues on the matching principle.

For Accounting and Audit the modified and full accrual basis is used in according to GAAP (Generally Accepted Accounting Principles), and GASB (Governmental Accounting Standards Board).

Listing of Funds and their Purpose

Budgeted Funds

General Fund

Used to account for all financial resources applicable to the general operations of City government, which are not accounted for in other funds. All general operation revenues, which are not restricted or designated as to use by outside sources, are recorded in the General Fund.

Special Revenue Funds

Park — Used to account for all activities in the Parks Department.

Transportation Sales Tax — Used to account for the voter-approved sales tax for the maintenance and construction of City streets, and the design and coordination of citywide public projects.

Capital Sales Tax — Used to account for the voter-approved sales tax for the maintenance and construction of capital projects.

Public Safety Sales Tax — Used to account for the voter-approved sales tax for public safety.

Tax Increment Finance — Used to account for all TIF projects.

Risk Management — Used to account for all insurance related expenses not directly attributable to any one department or fund.

Storm Water — Used to account for voter-approved sales tax for maintenance and improvements for City storm water.

Capital Project Funds

Capital Improvement Projects — Used to account for the revenues and expenditures paid for maintaining and improving the City's streets and storm sewer system.

Enterprise Funds

Sanitary Sewer — Used to account for the revenues and expenses resulting from operation of the sanitary sewer system.

Non-Budgeted Funds

Only appropriated funds will be deliberated in this document. The City maintains several other funds that are not required to be appropriated annually. These funds are disclosed here. More information about these funds can be found in the City's Annual Financial Statements.

Trust & Agency Funds

Civilian Pension- Used to account for the revenues and expenditures of the Civilian Pension Fund.

Police Pension- Used to account for the revenues and expenditures of the Police Pension Fund.

350 Highway TDD- Used to administer and track revenue and expenses for 350 Hwy TDD.

Summary of Significant Accounting Principals

The general-purpose financial statements of the City are prepared in conformity with Generally Accepted Accounting Principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the City's significant accounting policies.

Reporting Entity

As required by GAAP, the City's general-purpose financial statements include the transactions of all funds of the City and its component units.

Basis of Presentation

The accounts of the City are organized on the fund basis, each fund is considered to be a separate accounting entity.

The operations of each fund are accounted for by providing a separate set of self-balancing accounts, which comprise its assets, deferred outflows, liabilities, deferred inflows, equities, revenues and expenditures or expenses. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the general-purpose financial statements.

The following fund types and account groups are used by the City:

Governmental Fund Types

Governmental Funds are those funds through which most governmental functions of the City are financed. The acquisition, use and balances of the City's expendable financial resources and the related liabilities (other than those in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position.

The following are the City's governmental fund types:

The General Fund is the principal fund of the City and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.

Special Revenue Funds are operating funds used to account for certain property taxes, grant funds and other special revenues legally restricted for specific purpose.

Debt Service Funds are used to account for the accumulation of resources for, and the payment of, principal, interest and other related costs of the City's general long-term debt.

Capital Project Funds are used to account for financial resources designated to construct general fixed assets that, by their nature, may require more than one budgetary cycle for completion.

Proprietary Fund Types

Proprietary Funds are those in which the measurement focus is upon determination of net income. The City's proprietary funds include an Enterprise Fund and Internal Service Funds.

Enterprise Fund is used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the cost (expenses, including depreciation) of providing the goods or services to the general public on a continuing basis be financed or recovered through user charges, or where the periodic determination of net income is deemed appropriate.

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, on a cost-reimbursement basis.

Fiduciary Fund Types

Fiduciary Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations or other governmental units and/or other funds.

Expendable Trust and Agency Funds - Expendable Trust Funds are accounted for in essentially the same manner as Governmental Funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Nonexpendable and Pension Trust Funds are accounted for in essentially the same manner as Proprietary Funds.

Basis of Accounting

Basis of accounting refers to when revenues, expenses, transfers and the related assets and liabilities are recognized in the accounts and reported in the general-purpose financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All Governmental, Expendable Trust and Agency Funds utilize the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (e.g., when they become both measurable and available). Measurable means the amount of the transaction that can be determined and available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Application of the "susceptibility to accrual" criteria requires judgement, consideration of the materiality of the item in question, and due regard for the practicality of accrual, as well as consistency in application.

Significant revenues, which are considered susceptible to accrual, include property, sales and other related taxes, interest and certain State and Federal grants and entitlements. Certain revenues, which are measurable and susceptible to accrual, but not yet available, are reported as deferred revenue and recognized as revenue when collected. Licenses and permits, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received in cash because they are not measurable until actually received.

Under the modified accrual basis of accounting, expenditures are recognized in the accounting period in which the related fund liability is incurred except for interest on long-term debt, which is recognized when due, and prepaid expenses, which are not recorded. Encumbrances are not recognized as expenditures; however, open encumbrances are reported as reservations of fund balance since the commitments will be honored in subsequent years.

The accrual basis of accounting is utilized by the Enterprise Fund, the Internal Service Funds, the Nonexpendable Trust Fund and the Pension Trust Fund. Under this basis of accounting, revenues are recognized when earned and expenses are recorded when liabilities are incurred.

Unencumbered appropriations lapse at the end of the fiscal year. Appropriations in the Governmental Fund Types are charged as encumbrances when commitments are made. Fund balances are reserved for outstanding encumbrances, which serve as authorization for expenditures in the subsequent year.

Under state law, control of budget appropriations is exercised at the fund level.

Financial Policies

Purpose: Raytown has an important responsibility to its citizens to carefully account for public funds, to manage municipal finances wisely and to plan the adequate funding of services and facilities desired and needed by the public.

Our purpose in establishing a formal set of fiscal policies is to ensure that the public's trust is upheld. By adopting a set of fiscal policies, the City will be establishing the framework under which it will conduct its fiscal affairs, ensuring that it is and will continue to be capable of funding and providing outstanding local government services.

Our fiscal policy has specific objectives designed to ensure our continued fiscal well-being. These objectives are:

1. To protect the governing body's policy-making ability by ensuring that important policy decisions are not controlled by financial problems or emergencies.
2. To enhance the City's policy making ability by providing accurate information on program and operating costs.
3. To assist in sound management of the City government by providing accurate and timely information on current and anticipated financial conditions.
4. To provide sound principles to guide the important decisions of the City, which have significant fiscal impact.
5. To set forth operational principles, which minimize the cost and financial risk of the City consistent with the services, desired by the public.
6. To employ revenue policies, which prevent undue or unbalanced reliance on any one source which distribute the cost of services fairly, and which provide adequate funds to operate desired programs.
7. To provide and maintain essential public facilities, utilities, infrastructure and capital (physical) plant.
8. To protect and enhance the City's credit rating.
9. To insure the legal use of all City funds through efficient systems of financial security and internal controls.

I. Revenue Policy

1. A diversified and stable revenue system will be maintained to shelter the City from short run fluctuations in any one revenue source.
2. Each existing and potential revenue source will be re-examined annually to ensure that they are kept current.
3. One-time revenues will be used only for one-time expenditures. The City will avoid using temporary revenues to fund mainstream operational services.
4. All revenue forecast shall be conservative.
5. All City funds shall be (a) safely invested, (b) with a sufficient level of liquidity to meet cash flow needs, and (c) invested at the maximum yield possible consistent with our debt policy. One hundred percent (100%) of all idle cash will be continuously invested.
6. The General Fund will develop and maintain a seventeen percent (17%) cash flow reserve where practicable. The Public Safety Sales Tax Fund will maintain fifteen percent (15%) operating expense cash reserve as identified in the election process. All other tax funds and the sewer fund will maintain a five percent (5%) cash flow reserve where practicable.

II. Operating Budget Policy

1. The City shall maintain a balanced budget. This means that all operating expenses shall not exceed operating revenues and appropriated fund balance in the recommended budget. Any one-time revenue source, such as under spending or fund balance, shall only be used for one-time expenses that do not add to the fixed operating cost.
2. Regular reports comparing actual to budgeted expenditures are available to each department from the Financial Management System to keep them abreast of the City's expenditures.

3. Before the City undertakes any agreements that create fixed cost, the cost implications, both operating and capital, of such agreements will be fully determined for the current and future years.
4. Estimates of all non-salary benefits, such as social security, pension, and insurance, and their impact on future budgets shall be annually assessed.
5. Cost analysis of salary increases will include the effect of such increases on the City share of related fringe benefits.
6. All salaries will be annualized, and all salary increases will be annualized for budget purposes regardless of when the increase is given.

III. Capital Improvements

1. The City will determine and use the most effective and efficient method for financing all new capital projects.
2. The City will develop and maintain a five (5) year Capital Improvements Plan (CIP).

IV. Accounting Policy

1. The City will maintain high standards of accounting by following Generally Accepted Accounting Principles, (GAAP) in accordance with the standards developed by the Government Accounting Standards Board (GASB) and endorsed by the Government Finance Officers Association (GFOA).
2. An independent annual audit will be performed by a public accounting firm who will issue an official opinion on the annual financial statements and a management letter detailing areas that need improvement.
3. Full disclosure will be provided in the financial statements and bond representations.
4. Financial systems will be maintained to monitor expenditures and revenues on a monthly basis, with a thorough analysis and adjustment.
5. The accounting system will provide monthly information about cash positions and investment performances.
6. The City will annually submit documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting from the GFOA.

V. Debt Policy

1. Capital projects, financed through bond proceeds, shall be financed for a period not to exceed the useful life of the project.
2. Long-term borrowing will be confined to capital improvements too large for current operating and one-time revenues.

Budget Management Policies

Purpose:

Our purpose in establishing a formal set of budget policies is to ensure that the public's trust is upheld. These policies will serve as a blueprint to achieve fiscal stability required to accomplish the City's policy goals and objectives.

Relationship to Overall City Goals and Objectives:

The City will develop a mission statement, strategic plan, and conforming goals for the successful development and maintenance of our fiscal management policy. The finances of the City should be the vehicle by which the goals and objectives are obtained, not driven. This philosophy will help ensure that the City remains financially viable well into the future.

In addition, the City as an institution has multiple partners including citizens, taxpayers, businesses, employees, and other governments. As a major institutional, economic and service force in the region, it is important that the City strengthen its relationships with its partners by adopting clear and comprehensive financial policies.

Objectives:

- To guide policy decisions which have a significant fiscal impact.
- To set forth operating principles which minimize the cost of government and reduces financial risk.
- To employ balanced and fair revenue policies that provide adequate funding for desired programs.
- To maintain appropriate financial capacity for present and future needs.
- To promote sound financial management by providing accurate and timely information on financial conditions.
- To protect and enhance the City's credit rating and prevent any default on any debt.
- To ensure the legal use of financial resources through an effective system of internal controls.
- To promote cooperation with other governments and the private sector in the financing and delivery of services.

Budget Policy:

This policy complies with the Local Budget Law of Missouri as outlined in Chapter 50 RSMo, and for the preparation, recommendation, consideration, adoption, execution, and audit of Raytown's annual budget.

Scope — This policy applies to all departments, Agencies or Divisions within Raytown.

Guideline — *Annually*, the Board of Alderman has the authority and the responsibility to adopt the City Administrator's recommended budget approving the use of public funds for the operation of all City activities. Raytown's fiscal year runs from November first through October thirty-first.

Preparation — The City Administrator shall present a recommended budget for the Board of Alderman's consideration no later than October 1st each year.

Balanced Budget — The City Administrator shall present a balanced budget. This means that all operating expenses shall not exceed operating revenues and appropriated fund balance in the recommended budget. Any one-time revenue source, such as under spending or fund balance, shall only be used for one-time expenses that do not add to the fixed operating cost.

Budget Transfers and Amendments- The Department Head is authorized to transfer up to \$1,500 from any one-line item under their control to any other line item under their control within any fiscal year. The Finance Director is authorized to transfer an additional \$1,000 from any one-line item to any other line item that a Department Head has already exceeded if the Finance Director deems it appropriate. The City Administrator is authorized to transfer an additional \$1,500 from any one-line item to any other line item that the Finance Director has already exceeded if the City Administrator deems it appropriate. The Board of Alderman must approve any transfer from any one-line item to another line item for more than \$4,000. For purposes of this policy, a line item is a Fund, a Department, and an Object Code.

Fund Balance- The recommended budget was developed with the idea of creating a cash flow reserve as a designation within fund balance to begin to rebuild necessary cash flows for operations within all major funds.

Capital Improvement Budget and Five-Year Plan- The City Administrator will work with the Board of Alderman to create an initial five-year Capital Improvement Plan (CIP) to determine what the true capital needs of the City are today and into the future. The CIP shall be adequate to maintain capital assets at a level sufficient to protect infrastructure and minimize future maintenance and replacement costs. The CIP, once adopted, will be reviewed and updated annually prior to the adoption of the annual budget. The CIP plan will identify ongoing operating requirements associated with each capital project. If a capital request is approved during the budget process, the operating budget will reside in the appropriate department assigned to oversee the project (e.g. Public Works Facilities for building improvements, etc.). Capital project budgets will include all expenses associated with the completion of the project.

Position Control- The recommended budget shall include a total number of recommended permanent full-time equivalent (FTE) positions by classification.

Demographics

Population



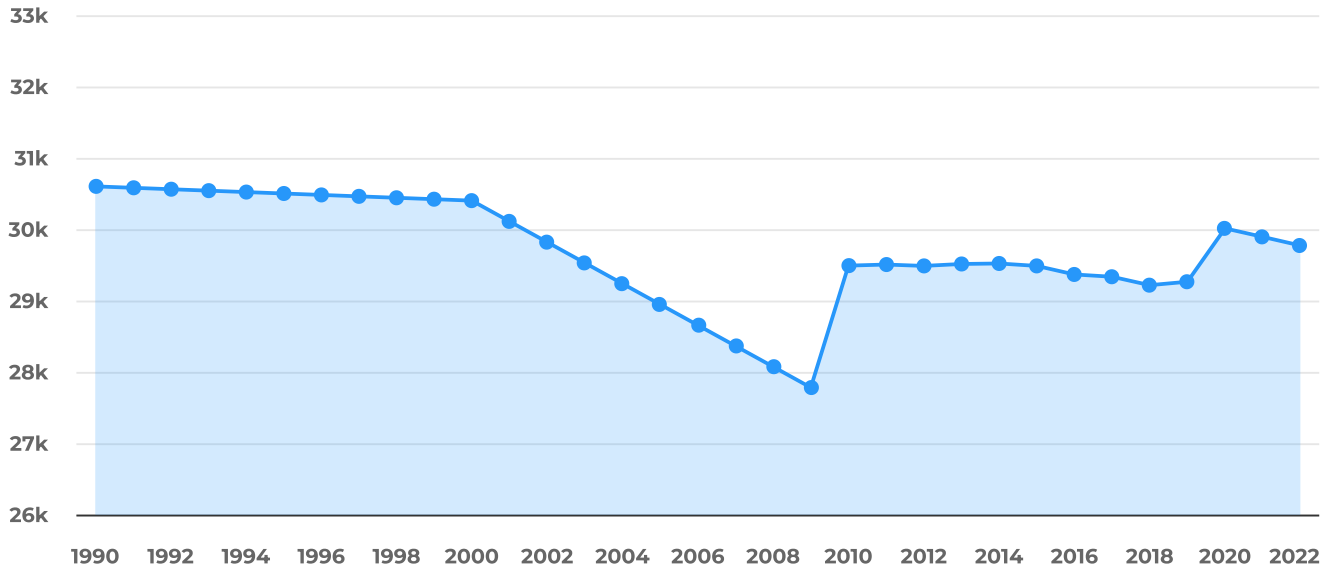
TOTAL POPULATION

29,772

-0.40%
vs. 2021

GROWTH RANK

622 out of **1220** Municipalities in Missouri



** Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses*



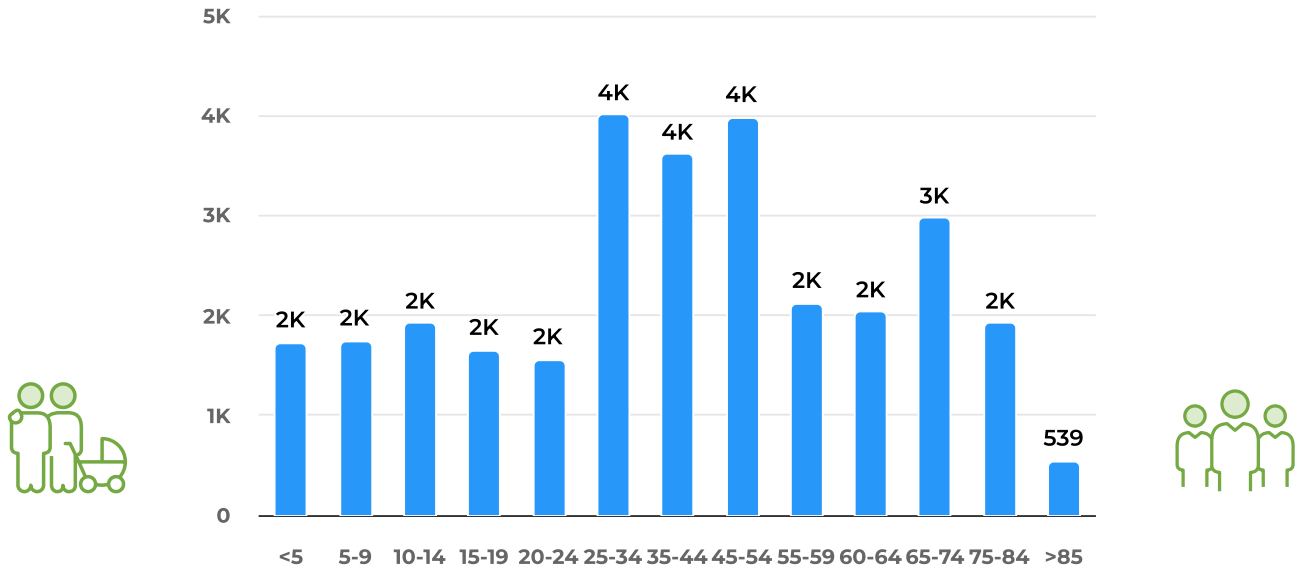
DAYTIME POPULATION

22,671

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

** Data Source: American Community Survey 5-year estimates*

POPULATION BY AGE GROUP



Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

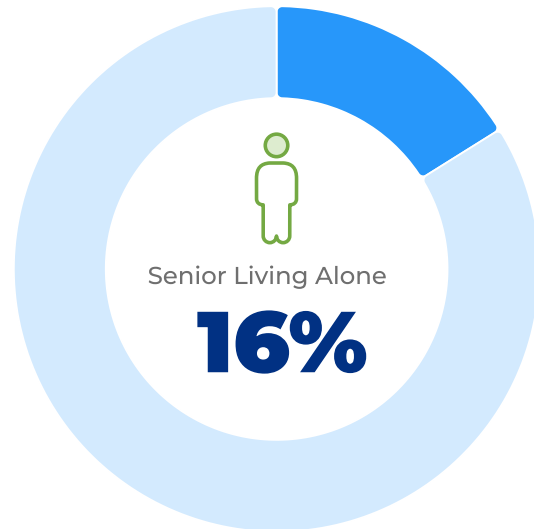
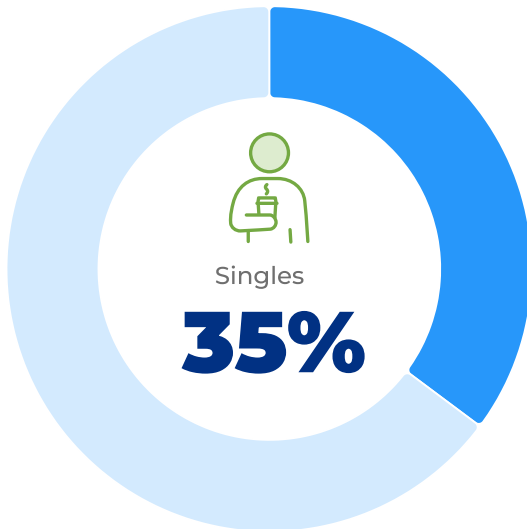
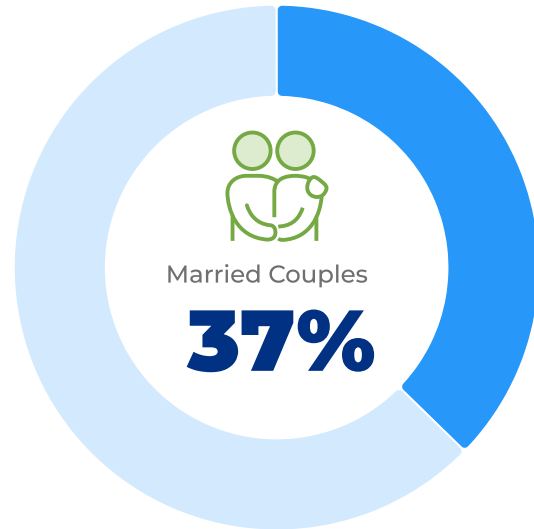
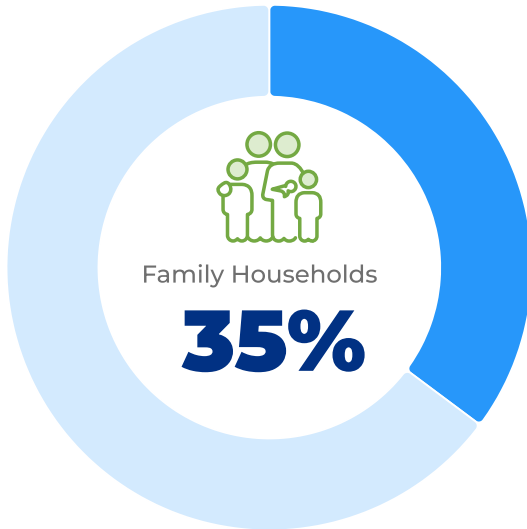
** Data Source: American Community Survey 5-year estimates*

Household

TOTAL HOUSEHOLDS

12,561

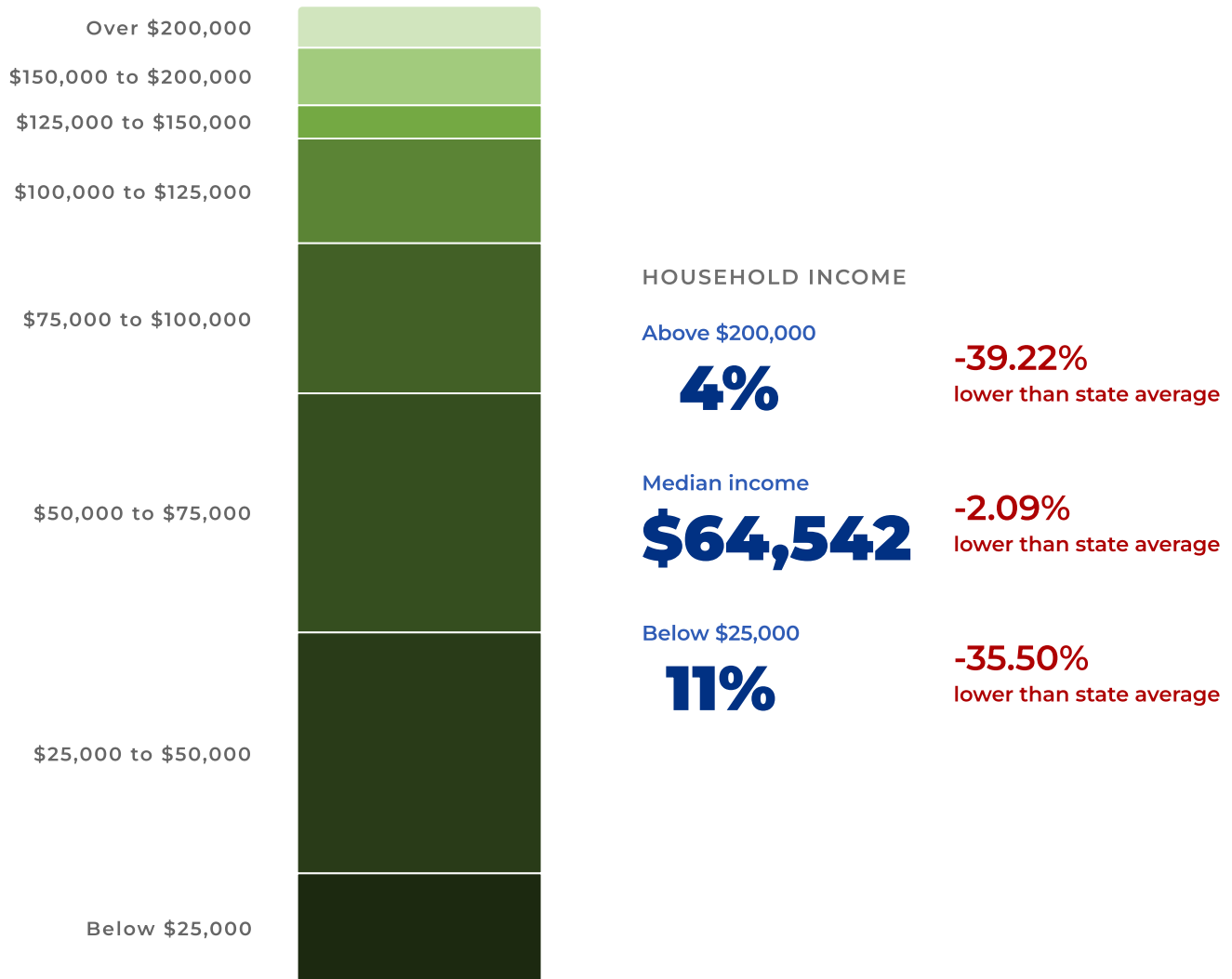
Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



* Data Source: American Community Survey 5-year estimates

Economic

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



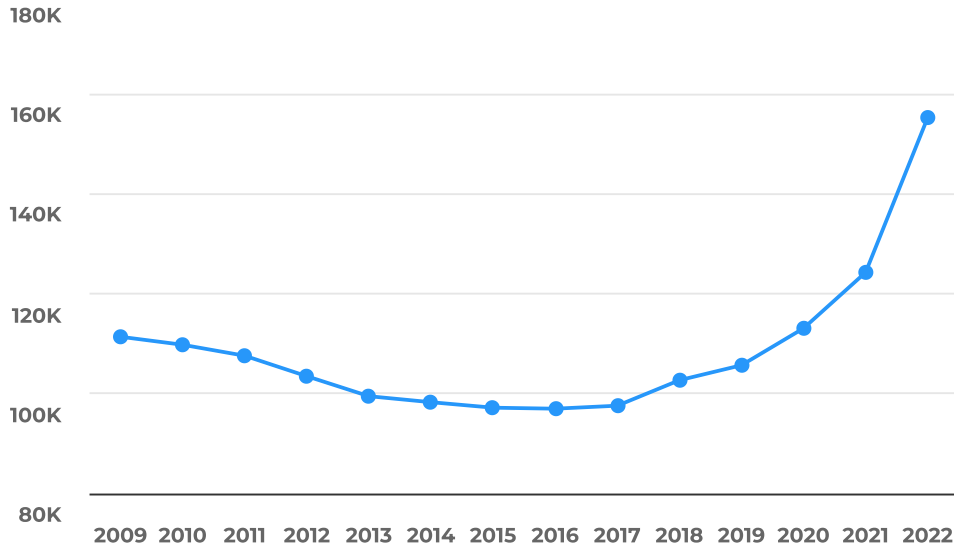
* Data Source: American Community Survey 5-year estimates

Housing



2022 MEDIAN HOME VALUE

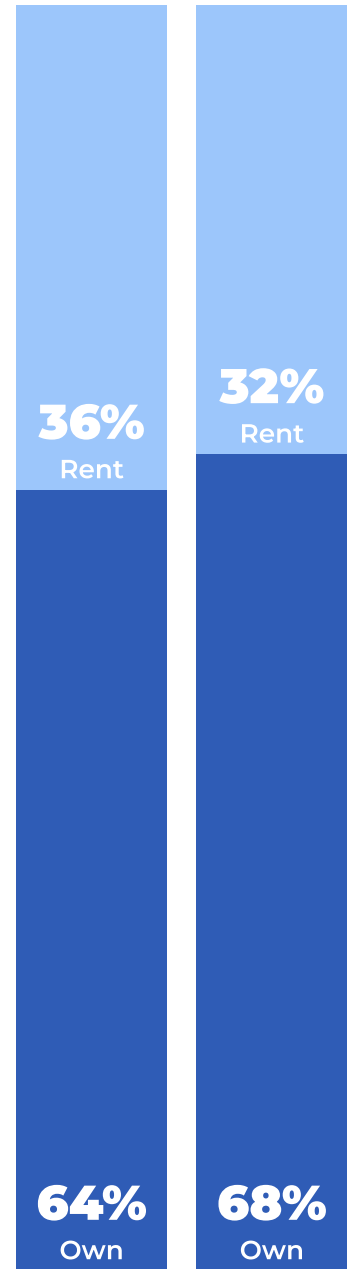
\$155,300



** Data Source: 2022 US Census Bureau, American Community Survey. Home value data includes all types of owner-occupied housing.*

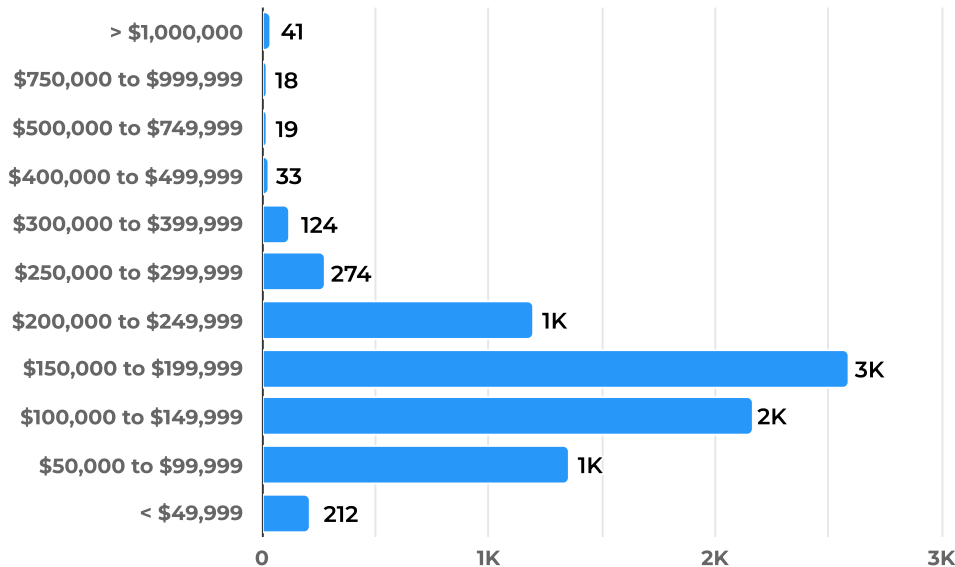
HOME OWNERS VS RENTERS

Raytown State Avg.



** Data Source: 2022 US Census Bureau, American Community Survey. Home value data includes all types of owner-occupied housing.*

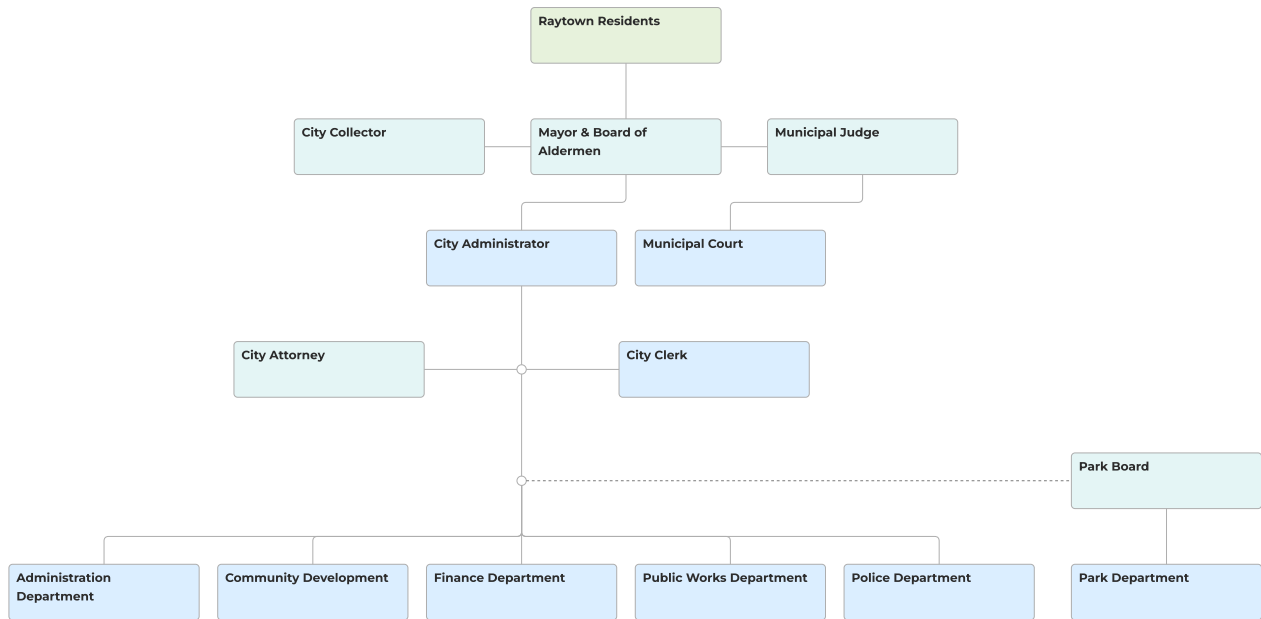
HOME VALUE DISTRIBUTION



** Data Source: 2022 US Census Bureau, American Community Survey. Home value data includes all types of owner-occupied housing.*

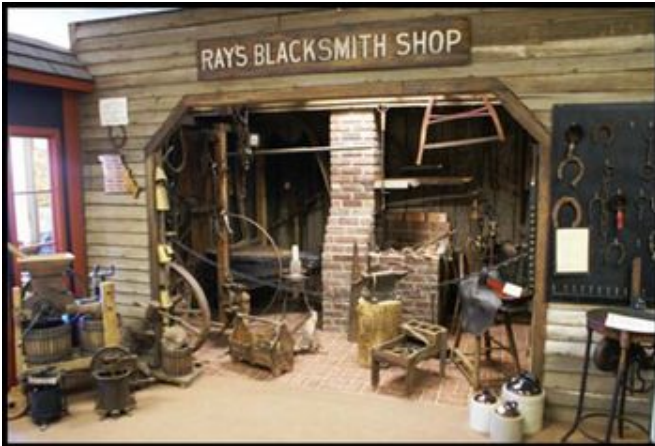
Organizational Chart

Organizational Chart



Personnel Summary - F						
Fund	FY 22 Budget	FY 23 Budget	FY 24 Budget	FY 25 Request	FY 26 Request	Difference -
General Fund	111.88	116.13	117.28	120.04	129.33	9.29
Parks and Recreation	10.48	9.96	9.48	9.48	9.48	-
Sewer	13.90	16.65	15.10	14.70	13.95	(0.75)
Total	136.26	142.74	141.86	144.22	152.76	8.54
Police Reserve	11	6	6	6	5	(1.00)

History of the City of Raytown, MO



The state of Missouri was admitted to the Union in 1821. At that time, Jackson County was not part of the state, but the treaty of 1826 added this land at a cost of \$800.00. Townships were surveyed in 1826, and in 1827 the county was formed and named for our seventh president, Andrew Jackson. The land in township 49 was accidentally not put up for sale and was therefore referred to as "The Lost Township." Families lived

There, however, and were known as "squatters" since they did not own the land. After a survey in 1843, the land was sold and the "squatters" became landowners. The opening of the Santa Fe Trail increased the number of people coming into the township, as this area was the final "jumping off" point for settlers and adventurers heading west. Cattle, oxen, fruits and vegetables were purchased from the farmers already in the area. Soon black-smiths, wagon makers and iron workers were coming from the east to add their much - needed skills to the growing number of wagon trains.

William Ray, born in Butler County, Ohio, in 1808, was a blacksmith who moved to Jackson County around 1848 and established his shop right on the Santa Fe Trail. His wife, Nancy, and their seven children accompanied him. Nancy died in 1849, probably during a severe cholera epidemic, and William then married a widowed mother of seven children, Ailcy, Dealy, Prine, and Hocker. William and Ailcy then added five children of their own to the family. By 1860, William Ray's blacksmith shop was well established on what is now the intersection of 63rd & Raytown Road. He purchased the seven acres of land for

\$72.16. At this time, the citizens of the area began clamoring for more and better roads to Kansas City and Independence, where the major markets for their goods existed. The following appears in the Jackson County Court minutes, Book B, page 98, February 1860, Order 929.66.S. Davenport Petition: "The Undersigned petitioners would respectfully represent that they, as well as many citizens of the county, are much grieved and bothered by the want of a county road leading from their neighborhood in the direction of Independence. They, therefore, pray for your honor to appoint commissioners to lay out a county road from William Ray's shop on the Santa Fe (sic) road in a southerly direction, crossing Little Blue at the Rockford (sic) and intersecting the high grove road near Abraham Chrisman. "

The commissioners were appointed and consequently laid out and approved what is now Raytown Road. William Ray's shop, therefore, became a geographic landmark and is mentioned twenty-seven times in the next fourteen months of county court proceedings.

William Ray himself appears to have been something of a landmark also, for by 1858, his neighbors were referring to the town as "Ray's Town," and eventually, "Raytown." Henry Ray describes his grandfather as a "quiet person with dark hair and blue eyes, stocky build, and a little over medium height." William Ray and his family moved to Oregon to be with his married children. He died on August 18, 1874. A marker today stands on the site of his blacksmith shop in his memory.

Budget Summary - All Funds

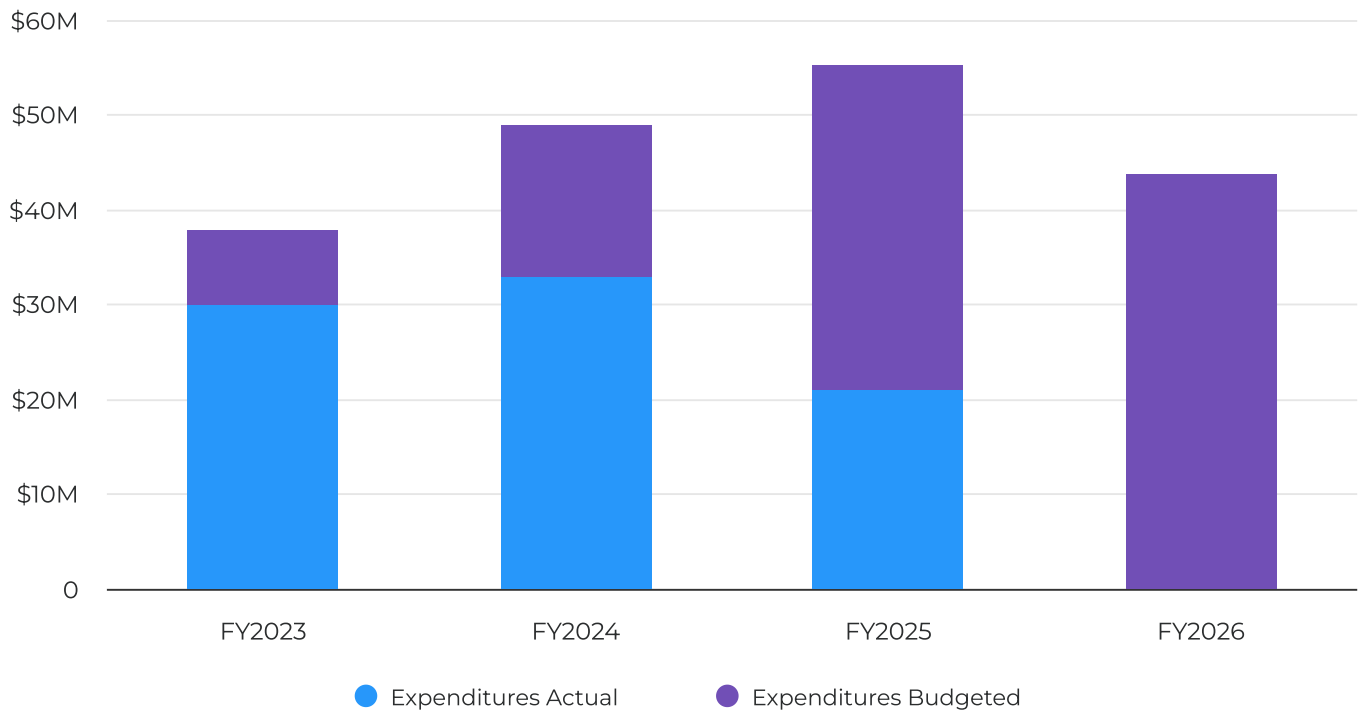
The current year's budget includes ARPA funding projects that have inflated expenses and revenues. Staff expect a majority of these projects to be completed during the current budget.

The Animal Services Department has been added to FY2026 and has been separated from Community Development. The net effect is not material and will improve the ability of staff to monitor and facilitate the needs of the citizens and animals of the city.

FY2025 Actual amounts shown throughout this budget are as of 4/30/25 and will be updated with year-end totals as of 10/31/25 in the final version of this budget.

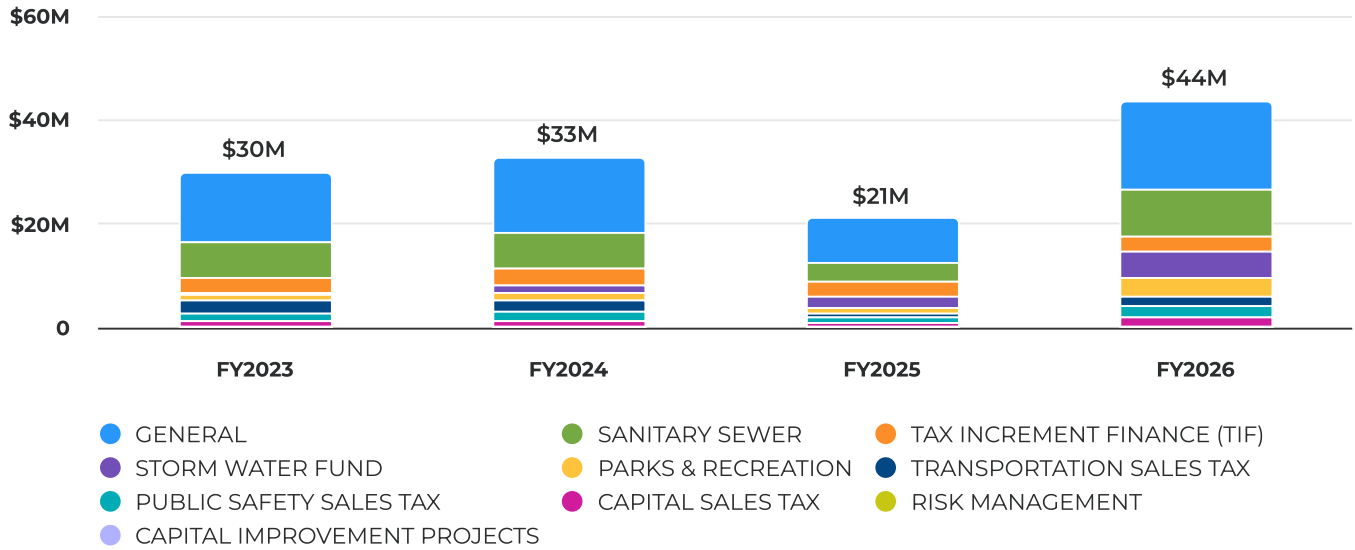
Expenditure Summary

Historical Expenditures Across Fund Type 1

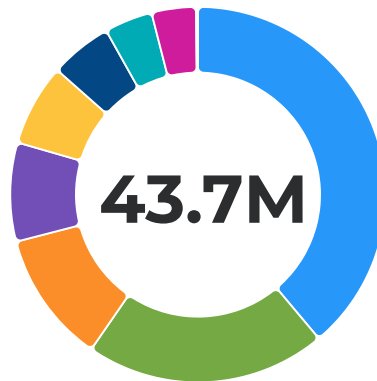


Expenditures by Fund

Historical Expenditures by Fund



FY26 Expenditures by Fund



Fund	Amount	Percentage
GENERAL	\$16,989,235	38.87%
SANITARY SEWER	\$9,063,595	20.74%
STORM WATER FUND	\$4,959,303	11.35%
PARKS & RECREATION	\$3,725,299	8.52%
TAX INCREMENT FINANCE (TIF)	\$3,081,418	7.05%
PUBLIC SAFETY SALES TAX	\$2,333,776	5.34%
CAPITAL SALES TAX	\$1,810,536	4.14%
TRANSPORTATION SALES TAX	\$1,667,880	3.82%
RISK MANAGEMENT	\$53,740	0.12%
CAPITAL IMPROVEMENT PROJECTS	\$18,950	0.04%

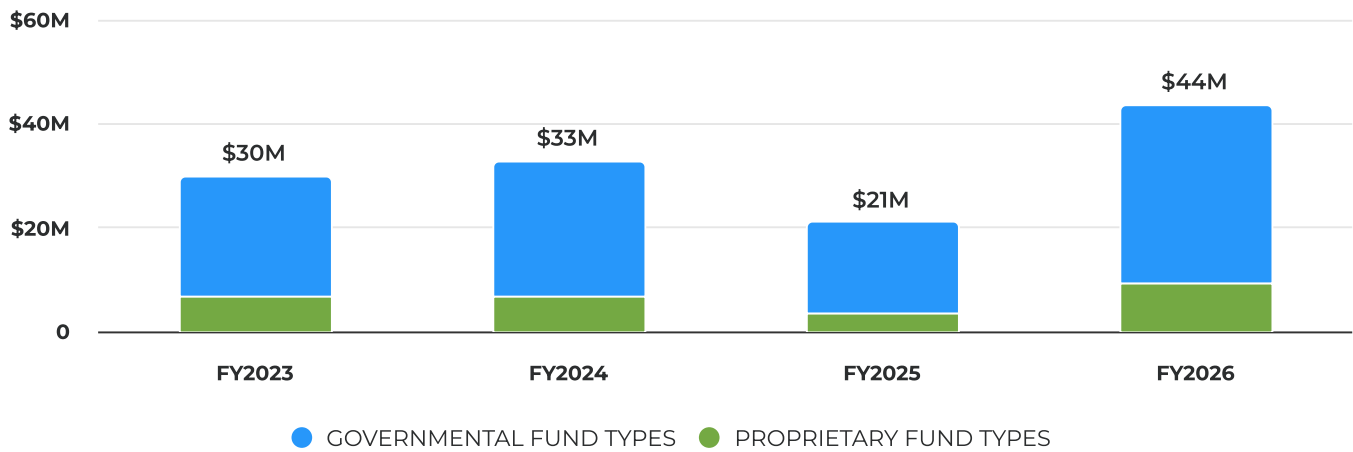
Expenditures by Fund

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
GENERAL	\$8,613,323.76	\$18,325,080.53	\$16,989,234.81	-7.29%

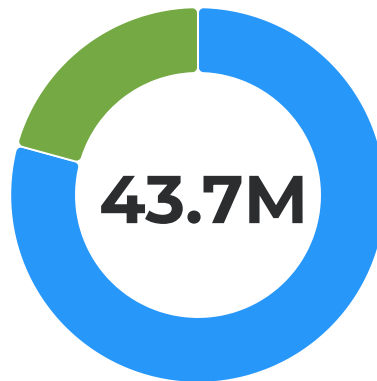
Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
PARKS & RECREATION	\$1,270,023.08	\$5,320,265.30	\$3,725,299.36	-29.98%
TRANSPORTATION SALES TAX	\$752,222.94	\$3,626,389.41	\$1,667,880.00	-54.01%
CAPITAL SALES TAX	\$912,677.81	\$2,825,871.77	\$1,810,536.00	-35.93%
PUBLIC SAFETY SALES TAX	\$937,535.77	\$1,977,462.34	\$2,333,776.00	18.02%
RISK MANAGEMENT	\$13,744.47	\$121,100.00	\$53,740.00	-55.62%
TAX INCREMENT FINANCE (TIF)	\$2,728,398.39	\$3,117,737.00	\$3,081,417.50	-1.16%
STORM WATER FUND	\$2,211,342.39	\$8,337,120.64	\$4,959,303.00	-40.52%
CAPITAL IMPROVEMENT PROJECTS	\$2,853.13	\$18,950.00	\$18,950.00	0.00%
SANITARY SEWER	\$3,552,628.98	\$11,527,021.86	\$9,063,594.81	-21.37%
Total Expenditures	\$20,994,750.72	\$55,196,998.85	\$43,703,731.48	-20.82%

Expenditures by Fund Type 1

Historical Expenditures by Fund Type 1



FY26 Expenditures by Fund Type 1



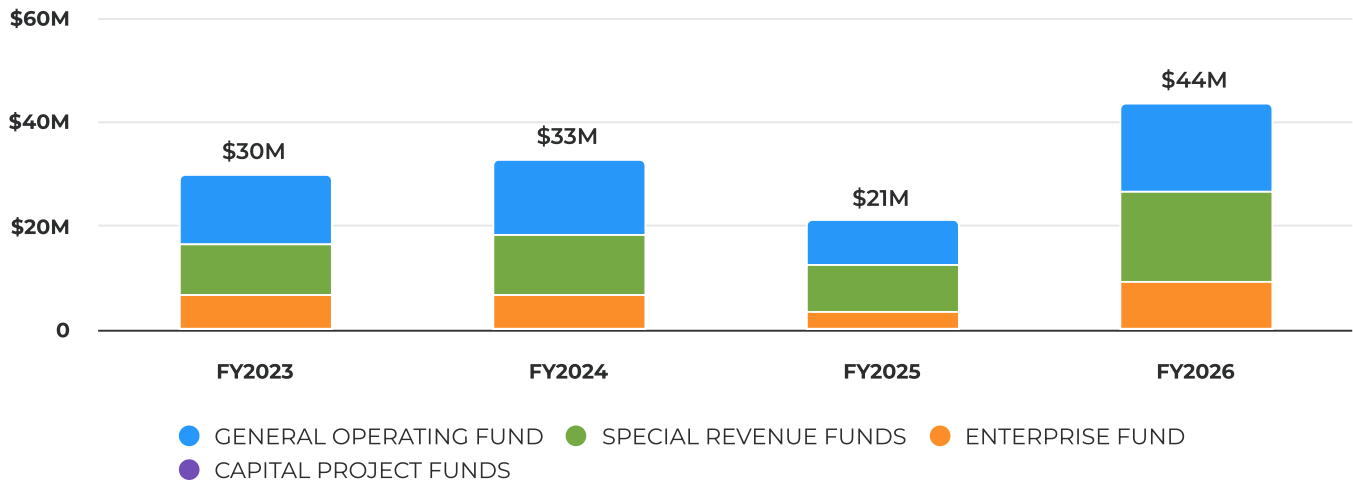
● GOVERNMENTAL FUND TYPES **\$34,640,137** 79.26%
● PROPRIETARY FUND TYPES **\$9,063,595** 20.74%

Expenditures by Fund Type 1

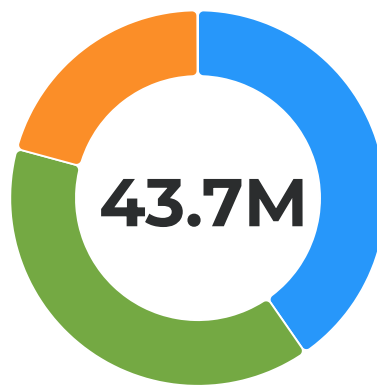
Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
GOVERNMENTAL FUND TYPES	\$17,442,121.74	\$43,669,976.99	\$34,640,136.67	-20.68%
PROPRIETARY FUND TYPES	\$3,552,628.98	\$11,527,021.86	\$9,063,594.81	-21.37%
Total Expenditures	\$20,994,750.72	\$55,196,998.85	\$43,703,731.48	-20.82%

Expenditures by Fund Type 2

Historical Expenditures by Fund Type 2



FY26 Expenditures by Fund Type 2



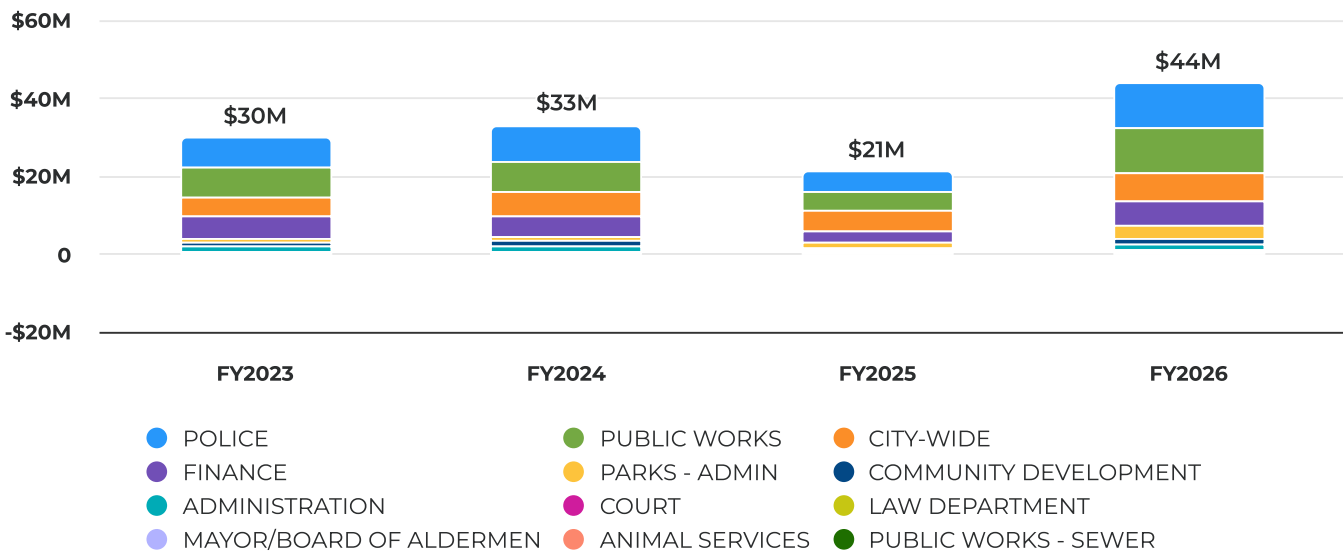
● SPECIAL REVENUE FUNDS	\$17,631,952	40.34%
● GENERAL OPERATING FUND	\$16,989,235	38.87%
● ENTERPRISE FUND	\$9,063,595	20.74%
● CAPITAL PROJECT FUNDS	\$18,950	0.04%

Expenditures by Fund Type 2

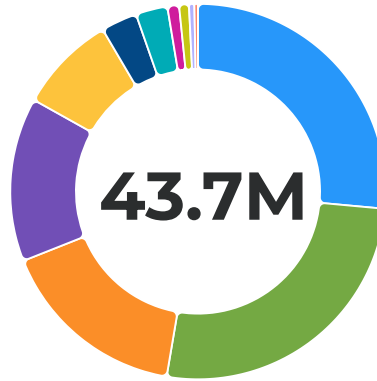
Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
GENERAL OPERATING FUND	\$8,613,323.76	\$18,325,080.53	\$16,989,234.81	-7.29%
SPECIAL REVENUE FUNDS	\$8,825,944.85	\$25,325,946.46	\$17,631,951.86	-30.38%
CAPITAL PROJECT FUNDS	\$2,853.13	\$18,950.00	\$18,950.00	0.00%
ENTERPRISE FUND	\$3,552,628.98	\$11,527,021.86	\$9,063,594.81	-21.37%
Total Expenditures	\$20,994,750.72	\$55,196,998.85	\$43,703,731.48	-20.82%

Expenditures by Department

Historical Expenditures by Department



FY26 Expenditures by Department



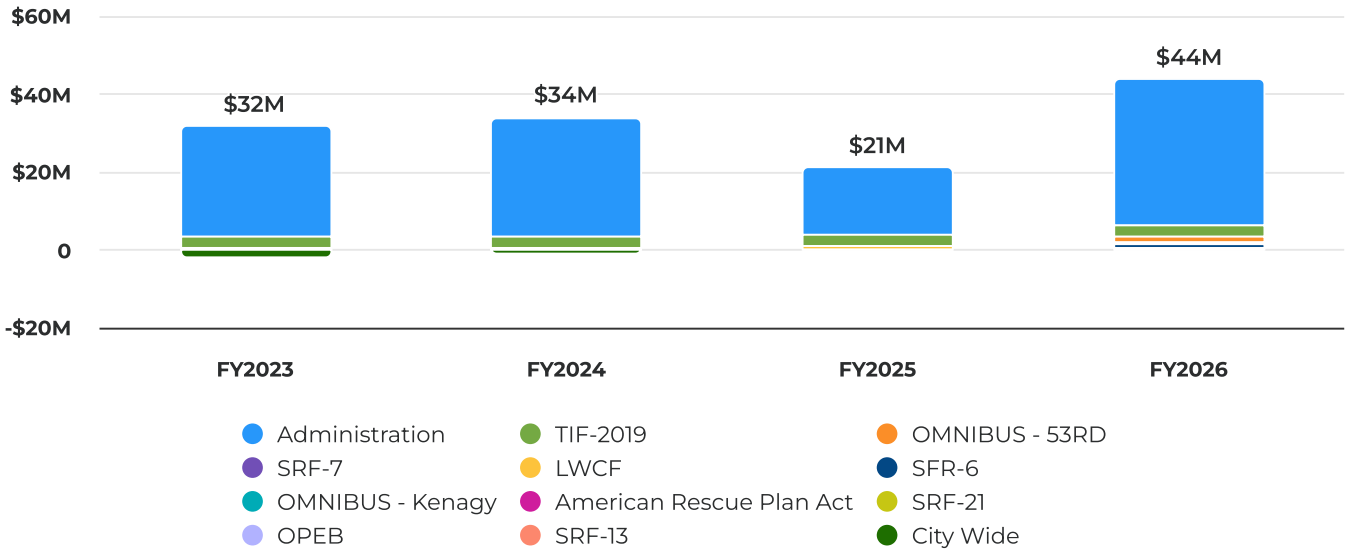
● PUBLIC WORKS	\$11,564,967	26.46%
● POLICE	\$11,458,214	26.22%
● CITY-WIDE	\$7,128,547	16.31%
● FINANCE	\$6,166,308	14.11%
● PARKS - ADMIN	\$3,690,299	8.44%
● ADMINISTRATION	\$1,352,217	3.09%
● COMMUNITY DEVELOPMENT	\$1,201,820	2.75%
● ANIMAL SERVICES	\$439,211	1.00%
● COURT	\$363,196	0.83%
● LAW DEPARTMENT	\$203,684	0.47%
● MAYOR/BOARD OF ALDERMEN	\$135,269	0.31%

Expenditures by Department

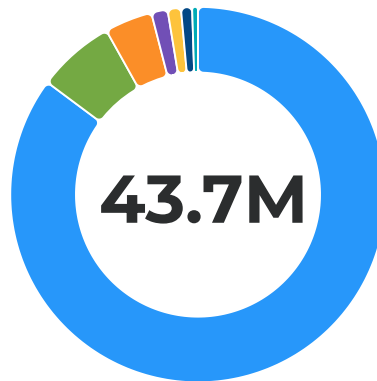
Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
CITY-WIDE	\$5,629,133.79	\$9,931,023.90	\$7,128,546.89	-28.22%
MAYOR/BOARD OF ALDERMEN	\$62,385.57	\$147,190.12	\$135,269.08	-8.10%
ADMINISTRATION	\$595,986.91	\$1,370,326.66	\$1,352,217.39	-1.32%
POLICE	\$4,851,407.40	\$10,130,645.15	\$11,458,213.76	13.10%
FINANCE	\$2,810,288.57	\$6,059,619.85	\$6,166,307.69	1.76%
LAW DEPARTMENT	\$61,706.53	\$197,825.00	\$203,683.65	2.96%
COURT	\$152,443.61	\$375,620.73	\$363,195.76	-3.31%
PUBLIC WORKS	\$4,892,699.69	\$20,124,171.33	\$11,564,966.94	-42.53%
COMMUNITY DEVELOPMENT	\$685,907.40	\$1,590,310.81	\$1,201,820.10	-24.43%
PARKS - ADMIN	\$1,252,791.25	\$5,270,265.30	\$3,690,299.36	-29.98%
ANIMAL SERVICES	-	-	\$439,210.86	-
Total Expenditures	\$20,994,750.72	\$55,196,998.85	\$43,703,731.48	-20.82%

Expenditures by Program

Historical Expenditures by Program



FY26 Expenditures by Program



Program	Amount	Percentage
Administration	\$37,232,571	85.19%
TIF-2019	\$2,925,618	6.69%
OMNIBUS - 53RD	\$1,800,000	4.12%
SFR-6	\$608,999	1.39%
OMNIBUS - Kenagy	\$500,000	1.14%
SRF-7	\$419,186	0.96%
SRF-21	\$217,359	0.50%

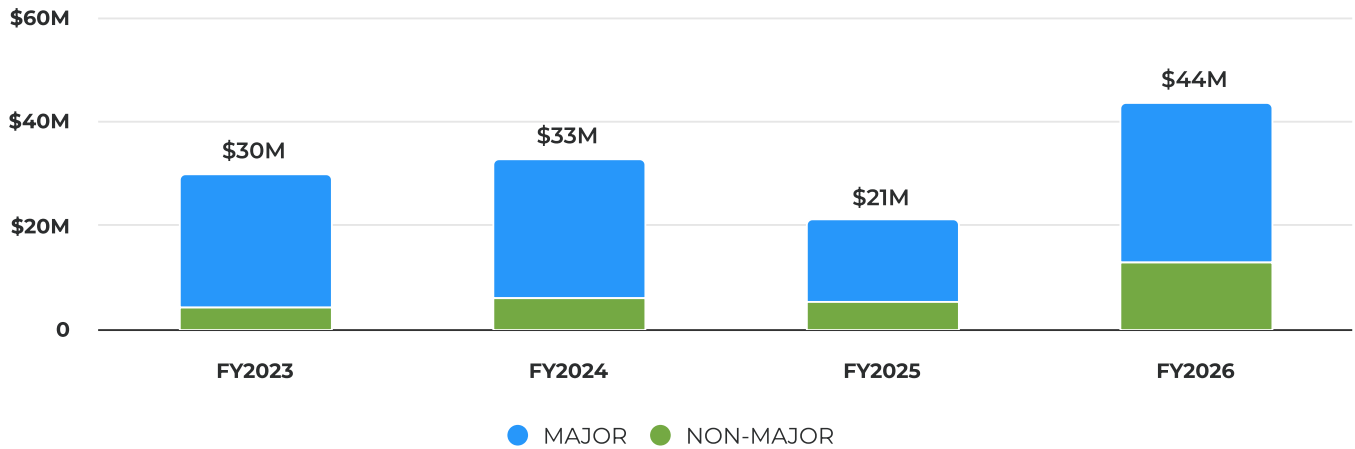
Expenditures by Program

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
SFR-6	\$26,231.25	\$613,192.43	\$608,998.84	-0.68%
SRF-7	\$392,004.03	\$418,072.78	\$419,185.75	0.27%
TIF-2019	\$2,665,868.00	\$2,961,737.00	\$2,925,617.50	-1.22%
SRF-21	\$5,340.61	\$212,761.22	\$217,358.80	2.16%
Administration	\$17,177,815.12	\$47,081,840.71	\$37,232,570.59	-20.92%

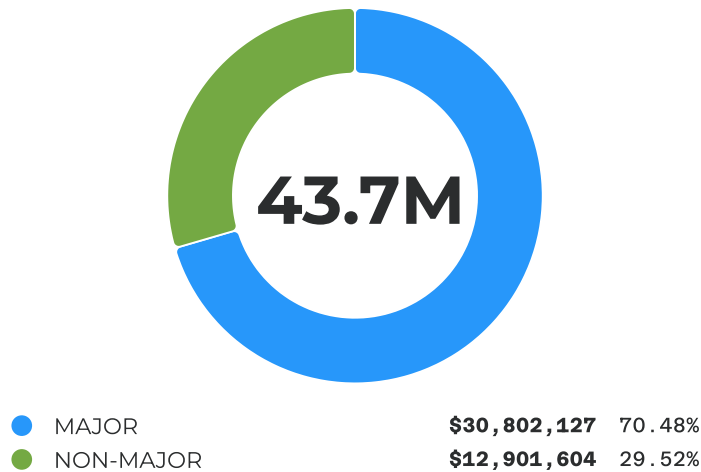
Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
LWCF	\$727,491.71	\$914,584.43	-	-100.00%
OMNIBUS - 53RD	-	\$2,008,427.54	\$1,800,000.00	-10.38%
OMNIBUS - Kenagy	-	\$986,382.74	\$500,000.00	-49.31%
Total Expenditures	\$20,994,750.72	\$55,196,998.85	\$43,703,731.48	-20.82%

Expenditures by Fund Type 3

Historical Expenditures by Fund Type 3



FY26 Expenditures by Fund Type 3

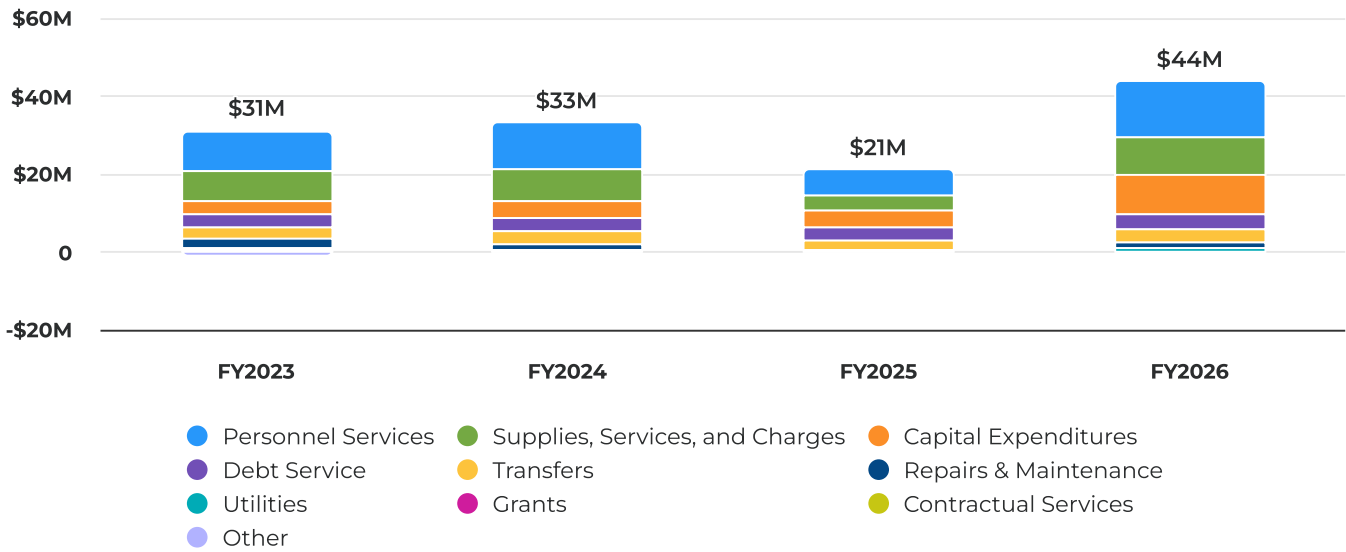


Expenditures by Fund Type 3

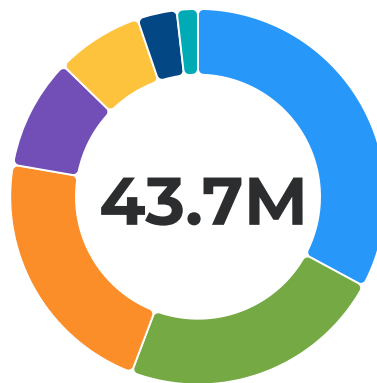
Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
MAJOR	\$15,646,574.07	\$36,596,228.80	\$30,802,127.12	-15.83%
NON-MAJOR	\$5,348,176.65	\$18,600,770.05	\$12,901,604.36	-30.64%
Total Expenditures	\$20,994,750.72	\$55,196,998.85	\$43,703,731.48	-20.82%

Expenditures by SubObject

Historical Expenditures by SubObject



FY26 Expenditures by SubObject



Personnel Services	\$14,372,243	32.89%
Capital Expenditures	\$9,994,464	22.87%
Supplies, Services, and Charges	\$9,604,633	21.98%
Debt Service	\$4,171,161	9.54%
Transfers	\$3,273,866	7.49%
Repairs & Maintenance	\$1,491,515	3.41%
Utilities	\$795,850	1.82%

Expenditures by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Personnel Services	\$6,476,478.78	\$13,392,725.29	\$14,372,242.60	7.31%
Supplies, Services, and Charges	\$4,074,898.66	\$9,653,642.23	\$9,604,632.99	-0.51%
Contractual Services	-	\$15,000.00	-	-100.00%
Repairs & Maintenance	\$404,570.27	\$1,503,115.13	\$1,491,515.00	-0.77%
Utilities	\$314,030.68	\$764,303.44	\$795,850.00	4.13%
Debt Service	\$3,089,443.89	\$4,205,763.43	\$4,171,160.89	-0.82%
Capital Expenditures	\$4,221,982.36	\$20,423,237.33	\$9,994,464.00	-51.06%
Transfers	\$2,413,346.08	\$5,239,212.00	\$3,273,866.00	-37.51%
Total Expenditures	\$20,994,750.72	\$55,196,998.85	\$43,703,731.48	-20.82%

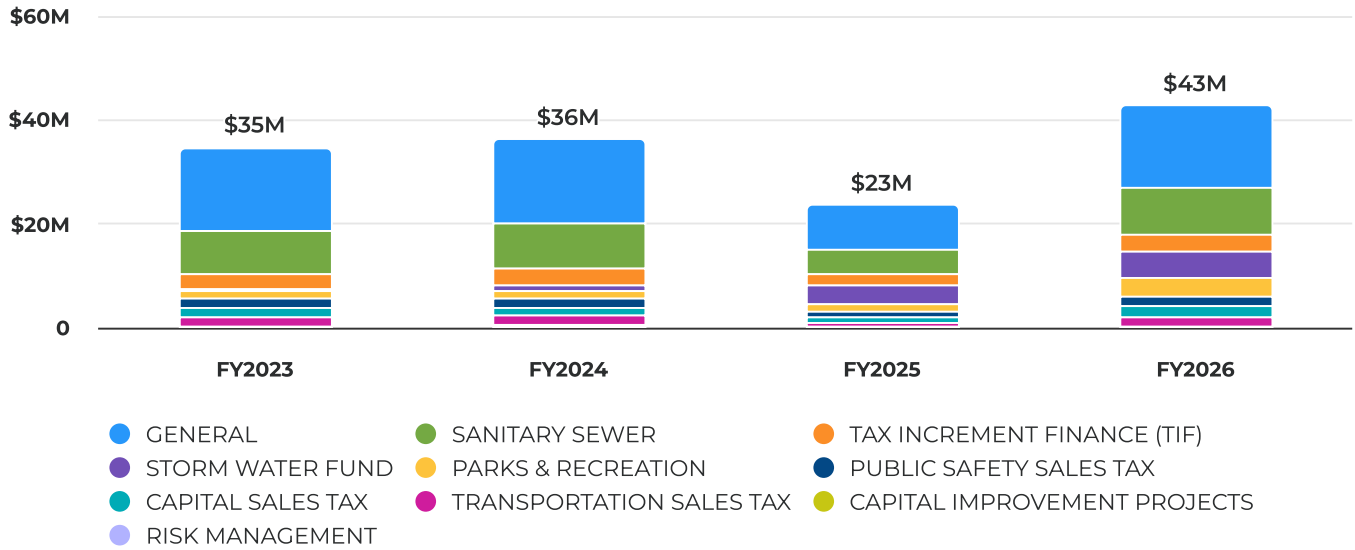
Revenue Summary

Historical Revenues Across Fund Type 1

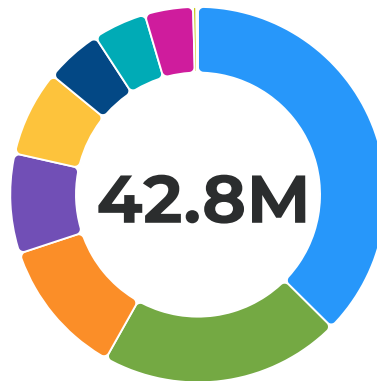


Revenues by Fund

Historical Revenues by Fund



FY26 Revenues by Fund



Fund Category	Amount	Percentage
GENERAL	\$16,009,920	37.44%
SANITARY SEWER	\$8,858,577	20.71%
STORM WATER FUND	\$5,036,636	11.78%
PARKS & RECREATION	\$3,679,591	8.60%
TAX INCREMENT FINANCE (TIF)	\$3,162,800	7.40%
CAPITAL SALES TAX	\$2,085,550	4.88%
PUBLIC SAFETY SALES TAX	\$1,975,000	4.62%
TRANSPORTATION SALES TAX	\$1,779,000	4.16%
CAPITAL IMPROVEMENT PROJECTS	\$122,000	0.29%
RISK MANAGEMENT	\$57,200	0.13%

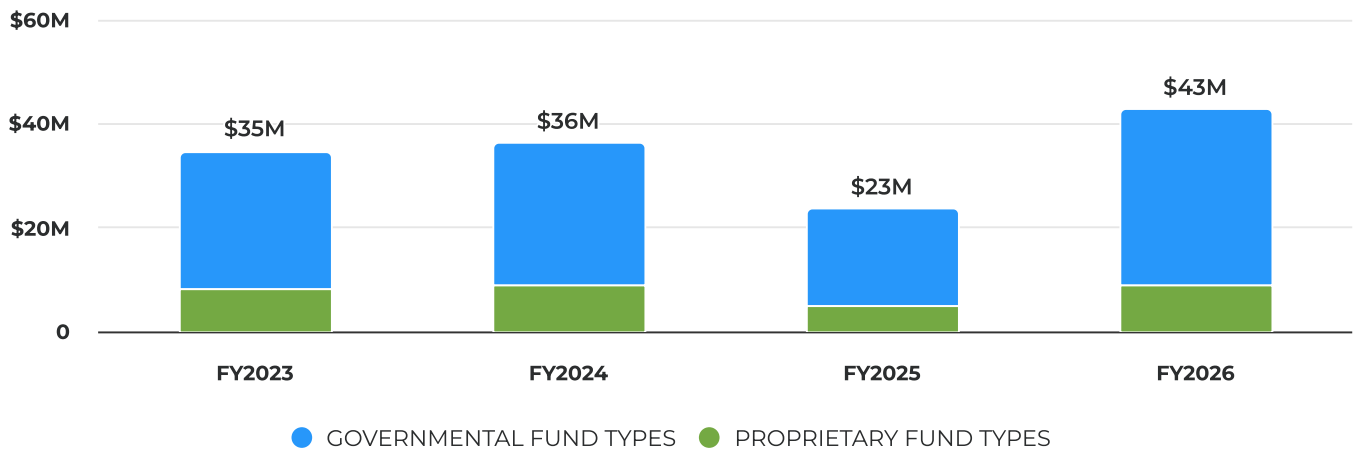
Revenues by Fund

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
GENERAL	\$8,524,835.92	\$18,171,106.00	\$16,009,920.00	-11.89%

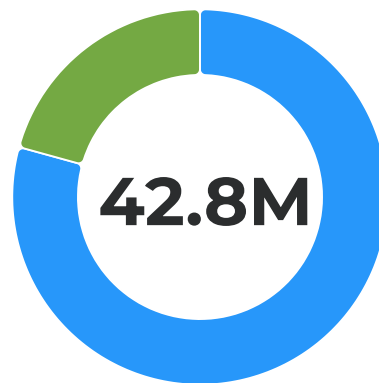
Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
PARKS & RECREATION	\$1,340,670.38	\$4,288,128.00	\$3,679,591.00	-14.19%
TRANSPORTATION SALES TAX	\$888,653.16	\$1,787,000.00	\$1,779,000.00	-0.45%
CAPITAL SALES TAX	\$1,121,074.39	\$1,557,800.00	\$2,085,550.00	33.88%
PUBLIC SAFETY SALES TAX	\$991,776.61	\$1,944,500.00	\$1,975,000.00	1.57%
RISK MANAGEMENT	\$52,245.87	\$133,200.00	\$57,200.00	-57.06%
TAX INCREMENT FINANCE (TIF)	\$2,019,992.21	\$3,190,800.00	\$3,162,800.00	-0.88%
STORM WATER FUND	\$3,764,599.86	\$6,746,600.00	\$5,036,636.00	-25.35%
CAPITAL IMPROVEMENT PROJECTS	\$87,783.34	\$125,000.00	\$122,000.00	-2.40%
SANITARY SEWER	\$4,703,296.46	\$8,637,261.66	\$8,858,576.72	2.56%
Total Revenues	\$23,494,928.20	\$46,581,395.66	\$42,766,273.72	-8.19%

Revenues by Fund Type 1

Historical Revenues by Fund Type 1



FY26 Revenues by Fund Type 1



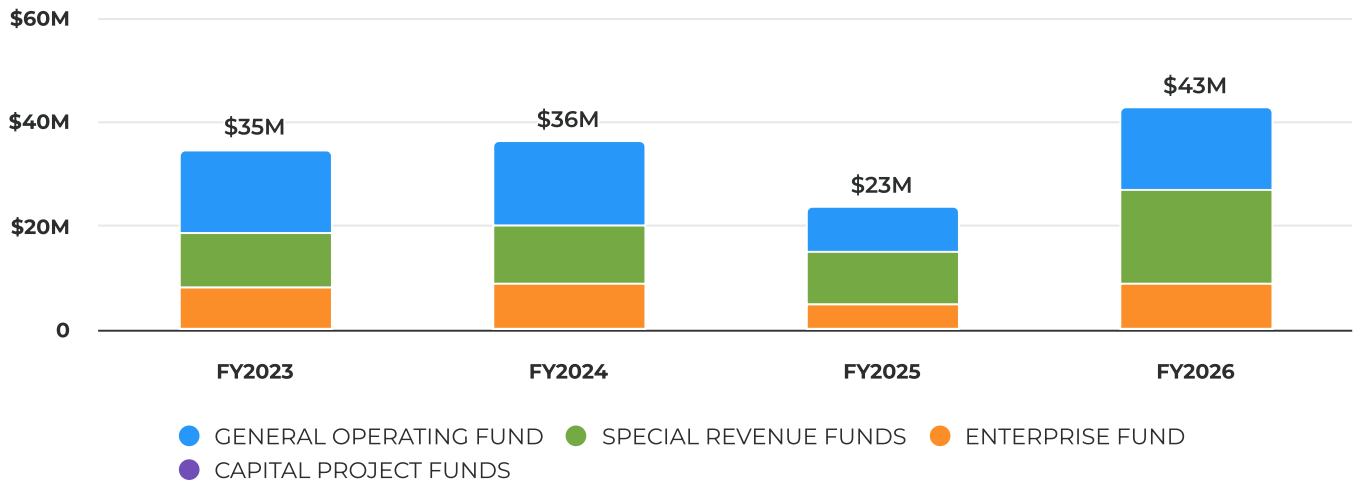
● GOVERNMENTAL FUND TYPES **\$33,907,697** 79.29%
● PROPRIETARY FUND TYPES **\$8,858,577** 20.71%

Revenues by Fund Type 1

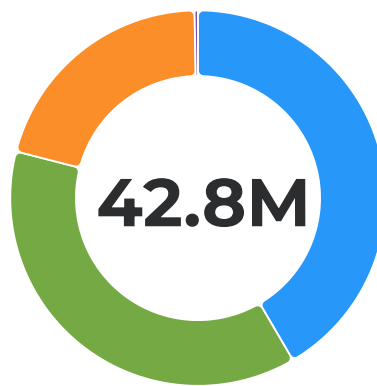
Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
GOVERNMENTAL FUND TYPES	\$18,791,631.74	\$37,944,134.00	\$33,907,697.00	-10.64%
PROPRIETARY FUND TYPES	\$4,703,296.46	\$8,637,261.66	\$8,858,576.72	2.56%
Total Revenues	\$23,494,928.20	\$46,581,395.66	\$42,766,273.72	-8.19%

Revenues by Fund Type 2

Historical Revenues by Fund Type 2



FY26 Revenues by Fund Type 2



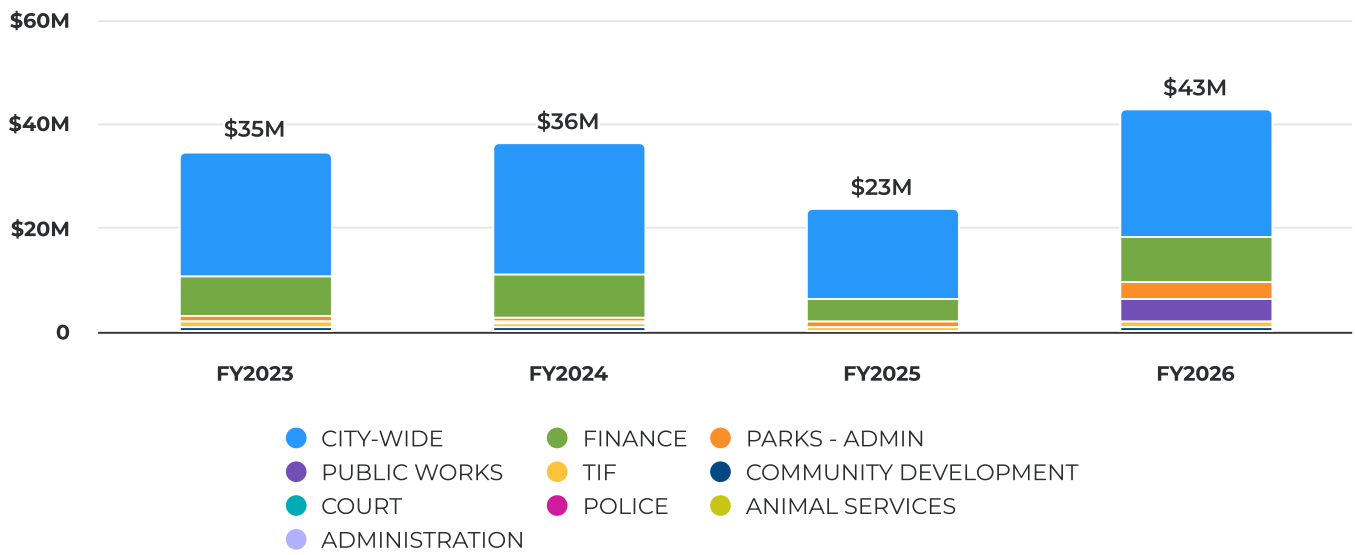
● SPECIAL REVENUE FUNDS	\$17,775,777	41.56%
● GENERAL OPERATING FUND	\$16,009,920	37.44%
● ENTERPRISE FUND	\$8,858,577	20.71%
● CAPITAL PROJECT FUNDS	\$122,000	0.29%

Revenues by Fund Type 2

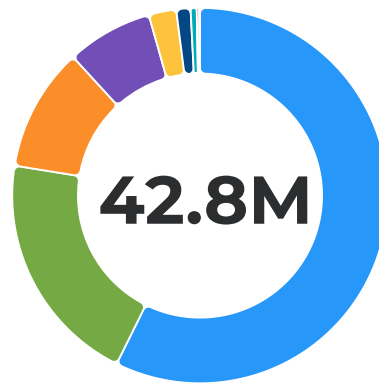
Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
GENERAL OPERATING FUND	\$8,524,835.92	\$18,171,106.00	\$16,009,920.00	-11.89%
SPECIAL REVENUE FUNDS	\$10,179,012.48	\$19,648,028.00	\$17,775,777.00	-9.53%
CAPITAL PROJECT FUNDS	\$87,783.34	\$125,000.00	\$122,000.00	-2.40%
ENTERPRISE FUND	\$4,703,296.46	\$8,637,261.66	\$8,858,576.72	2.56%
Total Revenues	\$23,494,928.20	\$46,581,395.66	\$42,766,273.72	-8.19%

Revenues by Department

Historical Revenues by Department



FY26 Revenues by Department



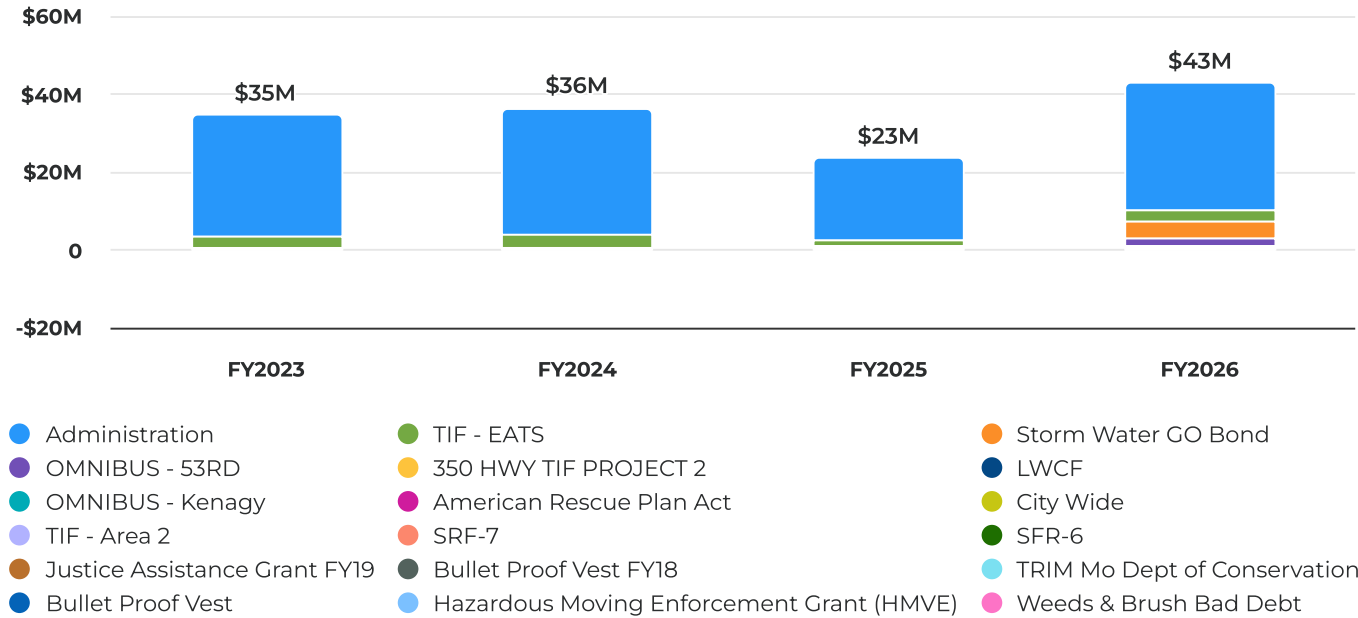
● CITY-WIDE	\$24,514,377	57.32%
● FINANCE	\$8,654,100	20.24%
● PUBLIC WORKS	\$4,553,036	10.65%
● PARKS - ADMIN	\$3,162,791	7.40%
● TIF	\$1,014,000	2.37%
● COMMUNITY DEVELOPMENT	\$522,500	1.22%
● COURT	\$225,070	0.53%
● POLICE	\$92,800	0.22%
● ANIMAL SERVICES	\$27,500	0.06%
● ADMINISTRATION	\$100	0.00%

Revenues by Department

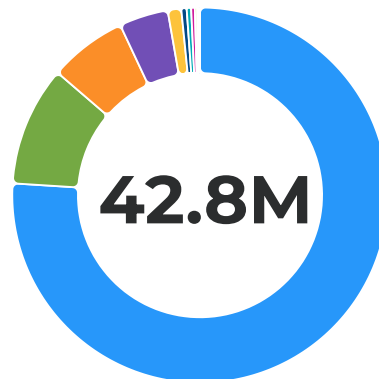
Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
CITY-WIDE	\$17,043,119.96	\$32,480,667.66	\$24,514,376.72	-24.53%
TIF	\$497,779.38	\$1,038,000.00	\$1,014,000.00	-2.31%
ADMINISTRATION	\$9.99	\$350.00	\$100.00	-71.43%
POLICE	\$19,770.00	\$56,300.00	\$92,800.00	64.83%
FINANCE	\$4,395,721.35	\$8,340,150.00	\$8,654,100.00	3.76%
COURT	\$91,376.98	\$168,750.00	\$225,070.00	33.37%
PUBLIC WORKS	\$86,375.00	\$80,100.00	\$4,553,036.00	5,584.19%
ANIMAL SERVICES	\$41.50	-	\$27,500.00	-
COMMUNITY DEVELOPMENT	\$219,258.12	\$507,950.00	\$522,500.00	2.86%
PARKS - ADMIN	\$1,141,475.92	\$3,909,128.00	\$3,162,791.00	-19.09%
Total Revenues	\$23,494,928.20	\$46,581,395.66	\$42,766,273.72	-8.19%

Revenues by Program

Historical Revenues by Program



FY26 Revenues by Program



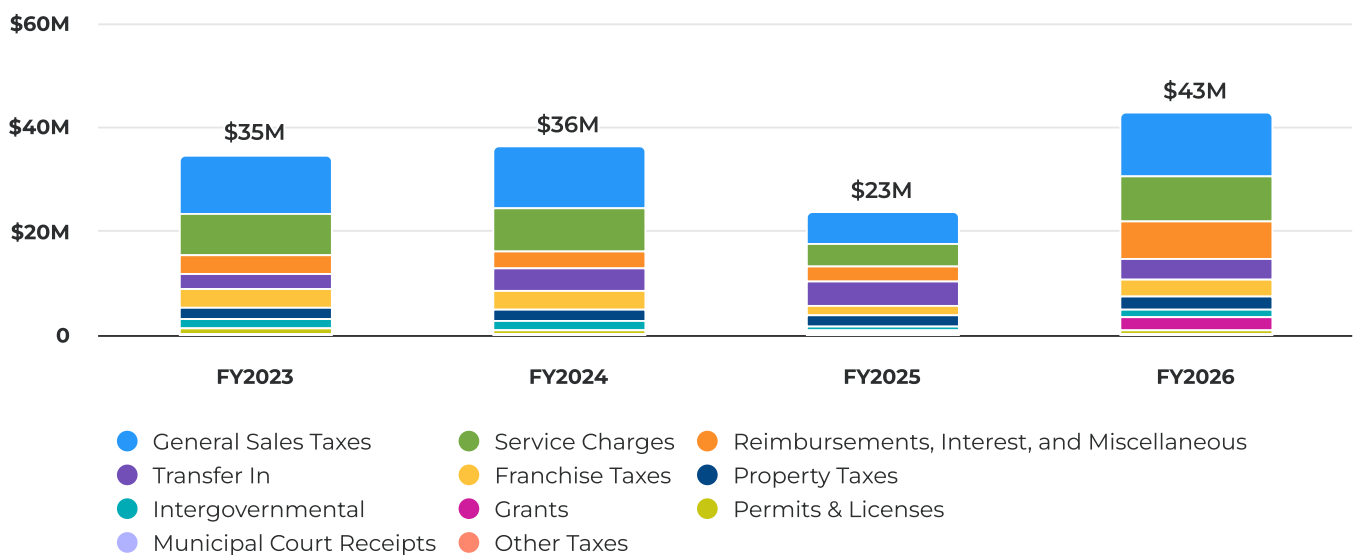
Program	Revenue	Percentage
Administration	\$32,505,761	76.01%
Storm Water GO Bond	\$4,402,936	10.30%
TIF - EATS	\$2,876,000	6.72%
OMNIBUS - 53RD	\$1,800,000	4.21%
OMNIBUS - Kenagy	\$500,000	1.17%
350 HWY TIF PROJECT 2	\$197,800	0.46%
City Wide	\$159,750	0.37%
American Rescue Plan Act	\$139,000	0.33%
TIF - Area 2	\$83,000	0.19%
SRF-7	\$28,712	0.07%
TRIM Mo Dept of Conservation	\$19,000	0.04%
SFR-6	\$17,515	0.04%
Bullet Proof Vest FY18	\$16,800	0.04%
Justice Assistance Grant FY19	\$16,000	0.04%
Hazardous Moving Enforcement Grant (HMVE)	\$4,000	0.01%

Revenues by Program

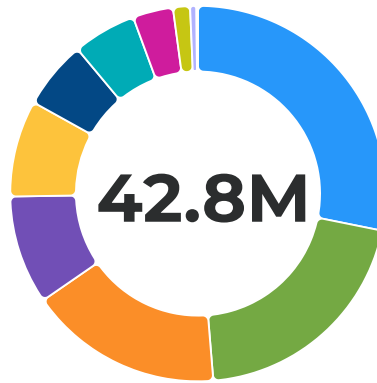
Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
City Wide	\$66,424.47	\$105,200.00	\$159,750.00	51.85%
TIF - EATS	\$1,826,300.91	\$2,900,000.00	\$2,876,000.00	-0.83%
TIF - Area 2	\$29,257.65	\$83,000.00	\$83,000.00	0.00%
SFR-6	\$17,308.64	\$34,617.28	\$17,514.84	-49.40%
SRF-7	\$22,369.23	\$39,494.38	\$28,711.88	-27.30%
Administration	\$20,930,045.18	\$37,260,107.00	\$32,505,761.00	-12.76%
350 HWY TIF PROJECT 2	\$154,692.63	\$197,800.00	\$197,800.00	0.00%
Bullet Proof Vest	-	\$9,000.00	-	-100.00%
Bullet Proof Vest FY18	-	\$22,800.00	\$16,800.00	-26.32%
Hazardous Moving Enforcement Grant (HMVE)	-	-	\$4,000.00	-
Justice Assistance Grant FY19	\$16,525.00	\$17,000.00	\$16,000.00	-5.88%
American Rescue Plan Act	-	\$2,846,377.00	\$139,000.00	-95.12%
TRIM Mo Dept of Conservation	-	\$22,000.00	\$19,000.00	-13.64%
LWCF	\$432,004.49	\$79,000.00	-	-100.00%
OMNIBUS - 53RD	-	\$1,985,000.00	\$1,800,000.00	-9.32%
OMNIBUS - Kenagy	-	\$980,000.00	\$500,000.00	-48.98%
Storm Water GO Bond	-	-	\$4,402,936.00	-
Total Revenues	\$23,494,928.20	\$46,581,395.66	\$42,766,273.72	-8.19%

Revenues by SubObject

Historical Revenues by SubObject



FY26 Revenues by SubObject

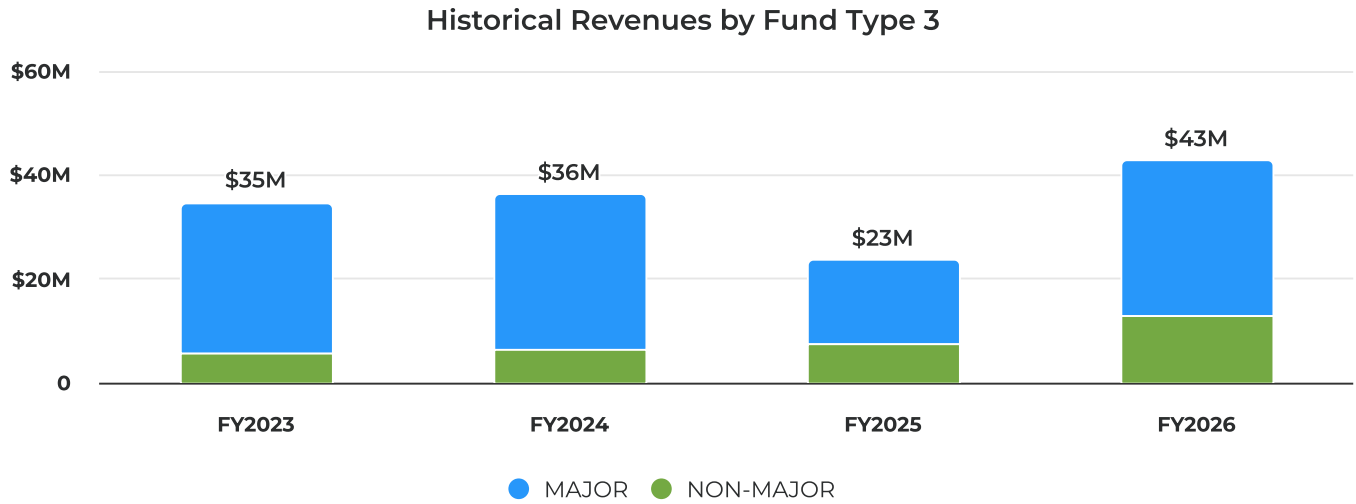


●	General Sales Taxes	\$12,044,000	28.16%
●	Service Charges	\$8,782,200	20.54%
●	Reimbursements, Interest, and Miscellaneous	\$7,141,813	16.70%
●	Transfer In	\$4,003,616	9.36%
●	Franchise Taxes	\$3,550,000	8.30%
●	Grants	\$2,514,800	5.88%
●	Property Taxes	\$2,330,925	5.45%
●	Intergovernmental	\$1,483,500	3.47%
●	Permits & Licenses	\$629,850	1.47%
●	Municipal Court Receipts	\$225,070	0.53%
●	Other Taxes	\$60,500	0.14%

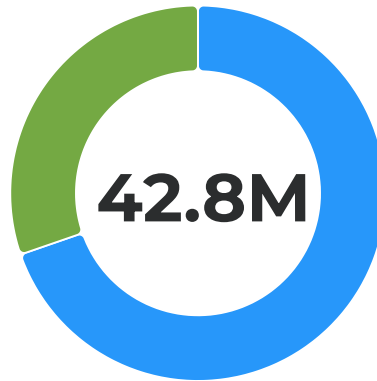
Revenues by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Reimbursements, Interest, and Miscellaneous	\$3,044,736.78	\$2,779,261.66	\$7,141,812.72	156.97%
General Sales Taxes	\$5,831,583.65	\$11,477,000.00	\$12,044,000.00	4.94%
Property Taxes	\$2,064,594.05	\$2,315,307.00	\$2,330,925.00	0.67%
Other Taxes	\$36,846.03	\$66,500.00	\$60,500.00	-9.02%
Franchise Taxes	\$1,890,386.63	\$3,460,000.00	\$3,550,000.00	2.60%
Permits & Licenses	\$279,304.89	\$516,600.00	\$629,850.00	21.92%
Service Charges	\$4,444,093.42	\$8,467,200.00	\$8,782,200.00	3.72%
Intergovernmental	\$818,424.48	\$1,482,500.00	\$1,483,500.00	0.07%
Municipal Court Receipts	\$91,376.98	\$168,750.00	\$225,070.00	33.37%
Transfer In	\$4,534,301.80	\$9,887,100.00	\$4,003,616.00	-59.51%
Grants	\$459,279.49	\$5,961,177.00	\$2,514,800.00	-57.81%
Total Revenues	\$23,494,928.20	\$46,581,395.66	\$42,766,273.72	-8.19%

Revenues by Fund Type 3



FY26 Revenues by Fund Type 3



● MAJOR	\$29,810,297	69.71%
● NON-MAJOR	\$12,955,977	30.29%

Revenues by Fund Type 3

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
MAJOR	\$16,136,777.75	\$31,786,167.66	\$29,810,296.72	-6.22%
NON-MAJOR	\$7,358,150.45	\$14,795,228.00	\$12,955,977.00	-12.43%
Total Revenues	\$23,494,928.20	\$46,581,395.66	\$42,766,273.72	-8.19%

Personnel Summary

Summary of Goals

Executive Summary

Raytown, Missouri’s fiscal year 2025-2026 city budget was unanimously approved by the Board of Aldermen in October 2025, laying out the city’s spending priorities and expected expenditures for municipal operations and capital needs.

Key Budget Highlights

- The approved budget funds essential services such as public safety, infrastructure maintenance, parks, and administrative needs, in addition to ongoing redevelopment efforts, including the demolition and capital improvements for city parks.
- The Board made targeted adjustments for parks capital expenditures and addressed the demolition of properties integral to future community projects.
- The budget integrates compliance mandates such as the proper allocation of funds from tax increment financing (TIF) projects, ensuring transparent transfers and use of sales and property tax revenues for their designated purposes.

Strategic Priorities

- Raytown’s budget reflects an emphasis on community revitalization and the implementation of its newly adopted Comprehensive Plan, focusing on resident-led growth and development.
- Investment in public works, parks, and infrastructure remains a top priority, alongside continual improvements in street and utility projects.
- Fiscal oversight addresses long-term debt obligations, especially those arising from recent redevelopment initiatives and TIF districts.

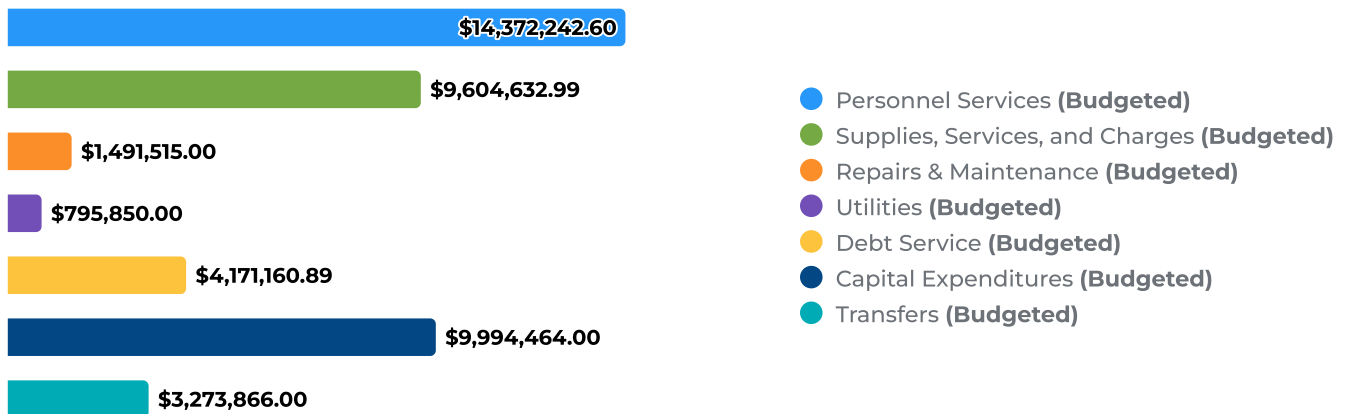
Community Impact

- Public engagement has helped shape budget allocations, reinforcing the city’s commitment to providing quality municipal services, maintaining robust infrastructure, and supporting parks and recreation for all residents.
- The budget’s adoption positions Raytown to responsibly meet current and future needs, reinforcing financial transparency and stewardship.

In summary, Raytown’s FY25-26 budget demonstrates responsible fiscal management, investment in community priorities, and compliance with state financial regulations.

Expenditures

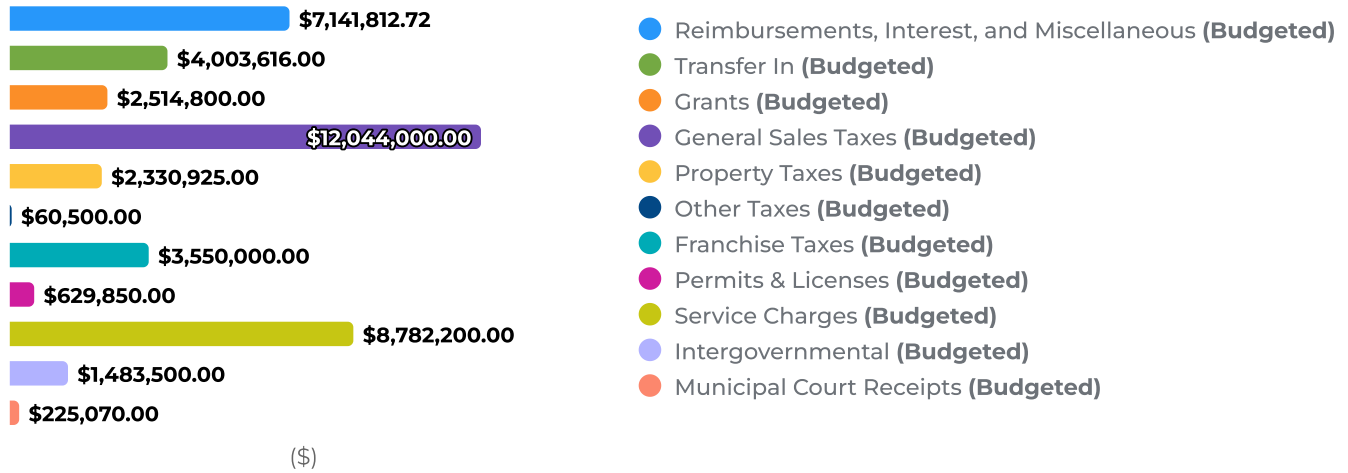
Total Budgeted Expenditures for FY2026



(\$)

Revenues

Total Budgeted Revenues for FY2026



Strategic Alignment

The City of Raytown is strategically positioning its resources to address both immediate infrastructure needs and long-term financial stability. By deliberately spending down ARPA funding before the 2026 deadline on critical capital improvement projects—specifically targeting sanitary sewer, stormwater, and road infrastructure—the city is addressing essential public works while leveraging time-limited federal resources. Simultaneously, the city recognizes its workforce as a vital asset, allocating dedicated funding toward employee retention initiatives to maintain institutional knowledge and service quality. Financial prudence remains paramount, with rolling forecasts implemented across all major funds to ensure reserve levels meet both Board of Aldermen requirements and Government Finance Officers Association (GFOA) best practices. This comprehensive approach, anchored in adherence to established organizational financial planning protocols, creates a balanced strategy that addresses infrastructure deficits, workforce stability, and fiscal responsibility—positioning Raytown for sustainable operations while maximizing the impact of limited resources.

Strategic Plan

This strategic plan positions Raytown as a vibrant, safe, and welcoming inner-ring suburb that preserves its small-town character while enhancing its connectivity to the broader Kansas City region. With focused initiatives in economic development, quality of life, infrastructure, public safety, and governance, Raytown aims to leverage the upcoming KC2026 World Cup opportunity while building long-term community prosperity and resilience.

Vision Statement

Raytown: A connected community with small-town heart and big-city access, where diverse neighborhoods thrive, local businesses flourish, and residents enjoy an exceptional quality of life.

Strategic Priority Areas & Implementation Plans

1. Economic Development & Small Business Vitality

Key Initiatives:

- **Corridor Revitalization Program** (2026-2028)
 - Identify and prioritize 3-5 key nodes along 350 Highway, 63rd Street, Blue Ridge, and downtown for targeted development
 - Establish a façade improvement matching grant program (\$250,000 annually)
 - Implement specialized zoning overlays to encourage appropriate mixed-use development
- **Raytown Business Resource Center** (2026)
 - Create a dedicated economic development office with 2 staff positions
 - Develop a streamlined permitting process with online portal and tracking
 - Establish a low-interest loan fund (\$1M) for small business development
 - Launch quarterly small business workshops and mentoring program
- **Shop Raytown Campaign** (2026-2027)
 - Create distinctive district branding for commercial corridors
 - Implement a "First Friday" event series highlighting local businesses
 - Develop mobile app connecting visitors to local businesses during KC2026

Performance Metrics:

- 15% reduction in commercial vacancy rates by 2028
- 25 new businesses established by 2030
- \$10M in private investment leveraged through public incentives
- 90% satisfaction rating from businesses using the Resource Center

2. Quality of Life, Housing & Neighborhoods

Key Initiatives:

- **Housing Preservation & Development** (2026-2029)
 - Establish a home improvement grant program for income-qualified homeowners
 - Update zoning to allow "missing middle" housing options in appropriate areas
 - Partner with developers on 2-3 infill housing developments near downtown
 - Create a first-time homebuyer assistance program

- **Parks & Trails Enhancement** (2026-2028)
 - Complete 5 miles of new trail connections to regional networks
 - Upgrade 3 neighborhood parks with modern amenities
 - Develop a signature gateway park/plaza at a major entrance to Raytown
- **Community Identity & Events** (2026-2030)
 - Expand Raytown Summer Festival as a regional attraction
 - Launch a cultural heritage trail highlighting Raytown's history
 - Create a community arts program with public installations

Performance Metrics:

- 200 housing units renovated or created by 2030
- 50% increase in trail usage by 2028
- 75% of residents living within 10-minute walk of a park or trail
- 30% increase in attendance at community events

3. Infrastructure, Mobility & Environment

Key Initiatives:

- **Corridor Improvement Program** (2026-2028)
 - Implement complete streets redesign on 3 key corridors
 - Fill high-priority sidewalk gaps (10 miles total)
 - Install distinctive wayfinding signage at 25 key locations
- **Transit Enhancement Project** (2026-2027)
 - Partner with KCATA to improve frequency and amenities on key routes
 - Create dedicated express service to Arrowhead Stadium for 2026 events
 - Develop 3 enhanced transit hubs with real-time information displays
- **Green Infrastructure Initiative** (2026-2030)
 - Implement 5 major stormwater management projects
 - Plant 1,000 trees along key corridors and in neighborhoods
 - Create green infrastructure demonstration projects at City facilities

Performance Metrics:

- 90% of priority corridors with complete sidewalk networks by 2028
- 25% reduction in stormwater runoff in targeted areas
- 30% increase in transit ridership by 2029
- 15% reduction in traffic congestion during peak periods

4. Public Safety & Resiliency

Key Initiatives:

- **Community Policing Enhancement** (2026-2027)
 - Expand neighborhood watch program to 100% coverage
 - Deploy mobile community policing stations in commercial districts
 - Implement specialized training for event management and visitor services
- **Emergency Response Coordination** (2026)

- Update mutual aid agreements with neighboring jurisdictions
- Conduct 3 large-scale emergency response exercises with regional partners
- Enhance emergency communication systems for multilingual capabilities
- **Safety Through Design (2026-2029)**
 - Implement Crime Prevention Through Environmental Design principles in all public projects
 - Improve lighting in key corridors and public spaces
 - Launch safety ambassador program during peak visitor periods

Performance Metrics:

- 15% reduction in crime rates by 2028
- 90% of emergency calls responded to within target timeframes
- 20% increase in resident perception of safety in public spaces
- Zero major incidents during KC2026 events

5. Governance, Engagement & Organizational Excellence

Key Initiatives:

- **Performance Management System (2026)**
 - Implement quarterly performance tracking with public dashboard
 - Create annual strategic priority review and adjustment process
 - Establish departmental key performance indicators aligned to plan
- **Digital Government Modernization (2026-2027)**
 - Launch comprehensive online services portal for residents and businesses
 - Implement mobile app for service requests and information
 - Develop multilingual communications across all platforms
- **Partnership Development Program (2026-2030)**
 - Create formal liaison roles with schools, faith communities, and civic groups
 - Establish grant-seeking collaborative with regional partners
 - Develop volunteer coordination system for community projects

Performance Metrics:

- 95% of city services available online by 2027
- 50% increase in resident engagement with city communications
- \$2M in grant funding secured through partnerships by 2030
- 85% resident satisfaction with city services by 2028

Implementation Timeline

Year 1 (2026) - Foundation & World Cup Readiness

- Launch Business Resource Center
- Complete priority corridor improvements for World Cup
- Implement emergency response coordination plan
- Deploy digital government platform
- Enhance transit connections to event venues

Years 2-3 (2027-2028) - Investment & Growth

- Expand façade improvement program
- Complete major trail connections
- Implement housing development incentives
- Launch neighborhood improvement initiatives
- Expand community events programming

Years 4-5 (2029-2030) - Sustainability & Expansion

- Evaluate and adjust economic development incentives
- Complete remaining infrastructure projects
- Expand green infrastructure initiatives
- Measure and report on comprehensive plan outcomes
- Update strategic plan for next five years

City Council Review

City Council Review and Adoption Process

The City Council will review, potentially modify, and formally adopt this strategic plan through the following structured process:

Initial Presentation and Review (Month 1)

- City staff will present the complete strategic plan to the City Council in a work session format
- Council members will receive detailed briefing materials one week prior to the session
- The presentation will highlight key initiatives, timeline, budget implications, and metrics

Public Input Period (Months 2-3)

- The draft plan will be published on the city website with feedback mechanisms
- Three public hearings will be scheduled to gather community input
- A summary of public comments will be compiled and shared with Council
- Targeted stakeholder sessions will be held with business owners, neighborhood associations, and community partners

Modification Workshop (Month 4)

- Council will participate in a facilitated workshop to:
 - Review public feedback and stakeholder input
 - Identify areas requiring modification or clarification
 - Prioritize initiatives if budget constraints require adjustments
 - Discuss implementation timeline concerns

Formal Adoption (Month 5)

- Staff will incorporate Council-directed modifications into a revised plan
- The final plan will be presented for formal adoption through resolution
- Council will vote to adopt the plan, establishing it as official city policy
- Upon adoption, the plan becomes the framework for departmental operations

Annual Review and Adjustment Process

1. Quarterly Progress Updates

- Staff will provide quarterly written reports and presentations on plan implementation
- Council will review progress metrics against established targets
- Minor adjustments to implementation may be approved during these reviews

2. Annual Strategic Plan Summit (Each December)

- Full-day Council retreat to comprehensively review plan progress
- Performance metrics will be analyzed against targets
- Emerging issues or opportunities will be identified
- Council will formally vote on any substantial modifications to initiatives, metrics, or timelines

3. Mid-Term Comprehensive Review (2028)

- More extensive review at plan mid-point
- Third-party facilitator to guide evaluation of overall effectiveness

- Council may substantially revise portions of the plan based on changing conditions
- Revised plan will require formal re-adoption through Council resolution

Departmental Budget and Goal Alignment Process

The strategic plan will directly inform departmental operations and resource allocation through:

Departmental Implementation Plans (First 60 Days After Adoption)

- Each city department will develop a detailed implementation plan showing:
 - Specific actions to support strategic initiatives
 - Staffing requirements and responsibilities
 - Timeline for key activities and milestones
 - Budget implications and resource needs
- Department heads will present these plans to the City Manager for approval

Departmental Use

Departmental Performance Management

1. Cascading Goals Framework

- Department goals will directly derive from strategic plan initiatives
- Individual staff performance goals will align with department and strategic objectives
- Monthly department head meetings will focus on cross-departmental collaboration on strategic initiatives

2. Quarterly Performance Reviews

- Department heads will conduct quarterly reviews of progress toward strategic goals
- Strategic plan dashboard will be updated with current performance data
- Departments will submit written explanations for metrics falling below target
- Corrective action plans will be required for underperforming areas

3. Employee Engagement in Implementation

- All-staff training on strategic plan objectives and individual roles
- Creation of cross-departmental implementation teams for major initiatives
- Employee recognition program tied to contributions toward strategic goals
- Internal innovation fund for staff-generated ideas supporting plan objectives

Annual Department Strategic Alignment Report

- Each department will produce an annual report documenting:
 - Progress toward strategic initiatives
 - Budget alignment with strategic priorities
 - Challenges encountered and solutions implemented
 - Recommendations for plan adjustments in the coming year

Resource needs for continued implementation

Budget Integration

Budget Alignment & Resource Requirements

This plan will require strategic alignment of existing resources and pursuit of new funding through:

- Reallocation of 15% of existing departmental budgets to align with strategic priorities
- Creation of dedicated funding for economic development initiatives (\$1.5M annually)
- Pursuit of federal infrastructure grants (\$5-8M total)
- Public-private partnerships for commercial development
- Special taxing districts where appropriate for corridor improvements
- Regional collaboration on transportation and infrastructure projects

FISCAL YEAR ENDING 2026 (FY26)

FISCAL YEAR ENDING 2026 (FY26)	
May 19 – 30	Clear-Gov Training for Directors and Budget Contributors
June 9-11, 2025	Pre-Budget training for Directors on completing budget sheets
June 12, 2025	Distribute all budget packet materials to Departments except capital packet
June 13, 2025	Distribute capital worksheets (Goals June 16, 2025, Aldermen meeting is incorporated in document)
June 27, 2025	Personnel Control worksheets due back to Finance
July 7, 2025	All FY26 Budget Revenue projections, Line-item Expense worksheets and FY26 Projections due to Finance
July 21, 23 2025	Directors meet with Finance and City Administrator to discuss proposed budgets
July 28, 2025	Review of the first draft #1 - Departments
August 5, 2025	Review of the 1 st Budget Draft – Department TBD Committee of the Whole
August 12, 2025	Committee of the Whole Sewer Rates given to the Committee for review ahead of Board Meeting in September
August 19, 2025	Review of the 1 st Budget Draft – Departments TBD Committee of the Whole
September 2, 2025	Board of Aldermen Meeting <ul style="list-style-type: none"> • First Reading of Sanitary Sewer Rates • First Reading of Levy Rate • Department Budget Review
September 16, 2025	Board of Aldermen Meeting <ul style="list-style-type: none"> • Second Reading Levy Rate • Second Reading Sanitary Sewer Rate • Department Budget Review
September 19, 2025	City Administrator updates Budget Letter and returns to Finance Department
September 23, 2025	Board of Aldermen Special Meeting – If Needed Jackson County Final Levy Rate
October 7, 2025	Board of Aldermen Meeting – <ul style="list-style-type: none"> • 2025-26 Budget Approval
December 1, 2025	<ul style="list-style-type: none"> • Budget Submission to GFOA for Certificate – due within 90 days of legal adoption of the budget

Priorities and Issues

Administration

- **Priority:** Prepare the city for World Cup 2026 visitor influx
- **Key Issues:**
 - Developing comprehensive visitor management strategy
 - Coordinating interdepartmental efforts for World Cup preparation
 - Enhancing city infrastructure to accommodate increased tourism
 - Creating emergency response plans for large crowds
 - Establishing communication protocols with FIFA and state authorities

Finance

- **Priority:** Prepare for additional audit requirements and rate studies
- **Key Issues:**
 - Implementing procedures for Single Audit for Grants compliance
 - Conducting and analyzing Sanitary Sewer Rate Study
 - Allocating resources for World Cup preparations
 - Managing budget implications of new departments and staff expansions
 - Tracking ARPA funding expenditures across departments

Community Development

- **Priority:** Leadership transition and digital transformation
- **Key Issues:**
 - Onboarding and supporting new director
 - Creating implementation plan for online permitting system
 - Training staff on new digital platforms
 - Ensuring public awareness and education about online permitting
 - Coordinating permitting processes for World Cup-related developments

Public Works

- **Priority:** Leadership transition and ARPA project completion
- **Key Issues:**
 - Onboarding and supporting new director
 - Meeting ARPA project deadlines and reporting requirements
 - Infrastructure improvements for World Cup preparedness
 - Coordinating with other departments on citywide improvements
 - Developing maintenance plans for completed projects

Animal Services

- **Priority:** Establish new department operations
- **Key Issues:**
 - Setting up new facility with proper equipment and supplies
 - Hiring and training new staff
 - Developing protocols and procedures for increased capacity
 - Creating public awareness about expanded services
 - Establishing partnerships with animal welfare organizations

Court

- **Priority:** Prepare for increased caseload
- **Key Issues:**
 - Planning for higher court attendance
 - Ensuring adequate staffing and facilities
 - Developing processes for efficient case management
 - Coordinating with Police Department on citation management
 - Preparing for potential language barriers with international visitors

Police

- **Priority:** Staff expansion and World Cup security preparation
- **Key Issues:**
 - Training new police K-9 units
 - Reaching full staffing levels before World Cup
 - Onboarding Emergency Preparedness Administrator
 - Developing security protocols for international sporting events
 - Coordinating with federal and international security entities
 - Planning for increased traffic management and crowd control

Parks

- **Priority:** Complete grant projects and prepare for increased visitation
- **Key Issues:**
 - Finalizing construction of new dog park
 - Completing second major grant project on schedule
 - Developing maintenance plans for new facilities
 - Creating programming to accommodate World Cup visitors
 - Ensuring parks can handle increased usage and traffic

Personnel Changes

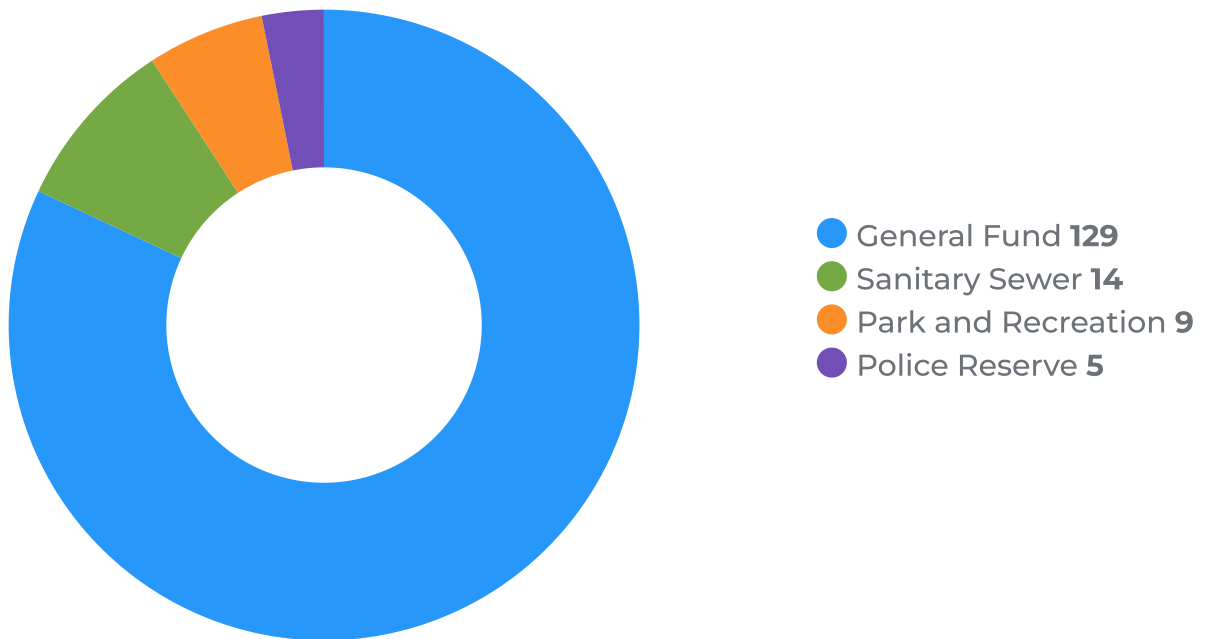
The Police Department for the FY26 Budget will be adding 4 new full-time officers and 1 new Emergency Preparedness Administrator

Animal Control will be separating from Community Development and moving into their own building with increased staff to monitor and facilitate the kennels.

Personnel Summary - Full time Equivalents (FTE)						
Fund	FY 22 Budget	FY 23 Budget	FY 24 Budget	FY 25 Request	FY 26 Request	Difference -
General Fund	111.88	116.13	117.28	120.04	129.33	9.29
Parks and Recreation	10.48	9.96	9.48	9.48	9.48	
Sewer	13.90	16.65	15.10	14.70	13.95	(0.75)
Total	136.26	142.74	141.86	144.22	152.76	8.54
Police Reserve	11	6	6	6	5	(1.00)

Personnel Changes for FY26 Budget

Personnel Summary - Full Time Equivalents (FTE)

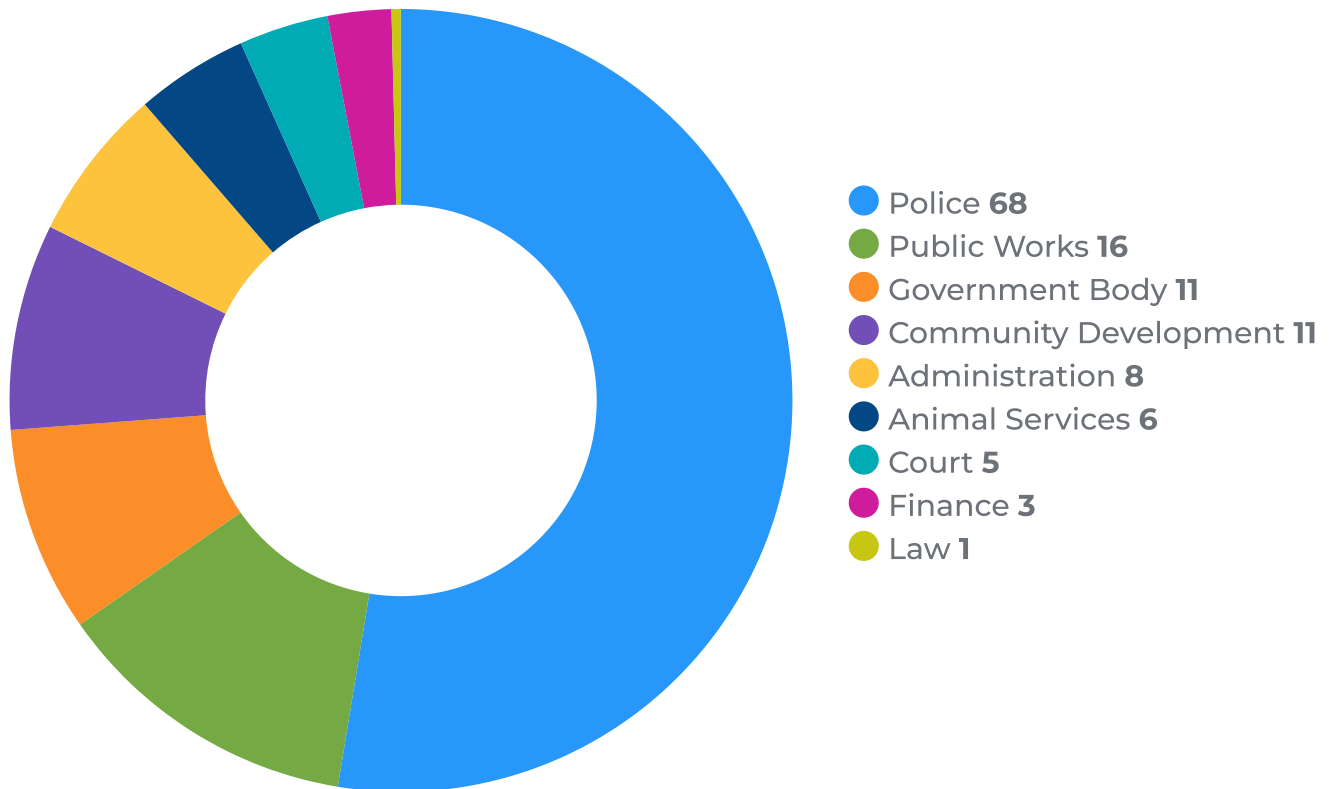


General Fund Breakdown of Departments

Personnel Summary - General Fund - (FTE)					
Fund	FY 23 Budget	FY 24 Budget	FY 25 Request	FY 26 Request	Difference -
Government Body	11.00	11.00	11.00	11.00	
Administration	7.50	7.00	8.66	8.20	(0.46)
Police	61.10	62.00	62.00	68.00	6.00
Finance	2.95	3.60	3.40	3.40	
Law	0.50	0.50	0.50	0.50	
Court	4.78	4.78	3.78	4.78	1.00
Animal Services				6.00	6.00
Community Development	11.00	12.00	13.00	11.00	(2.00)
Public Works	17.30	17.30	17.70	16.45	(1.25)
Total	116.13	118.18	81.66	87.20	9.29

General Fund Breakdown of Departments

General Fund Personnel Breakdown by Department



Long-Range Operating Plan

The following chart represents a five-year projection based on Consumer Price Index (CPI), Gross Domestic Product (GDP) and internal trends. This graph of revenues and expenditures provides the finance and administrative department the ability to forecast the rise of expenditures and evaluate the need for increased revenues. The rise in expenditures in recent years outpacing the growth of revenues represents a gap that needs to be resolved through analyzing and identifying issues within the budgeting process.

Rates and charges

Administration department will coordinate with directors during the annual budget process to review and analyze the City's Schedule of Fees and Charges. This will ensure that the costs the city incurs will not exceed the revenue brought in from providing the services.

Sources of Funds

Taxes represent the overall majority of the revenue for the city and the city has limited control over the flow of taxes, thus the city is looking into other areas that would be able to have direct or indirect control to increase revenue. These potential areas of revenue are would be?

Uses of Funds

The City allocates resources across various departments and programs to fulfill its mission of providing essential services to residents. Primary expenditures include:

1. **Personnel Costs:** Salaries, benefits, and pension obligations for all city employees, representing approximately 65% of the General Fund budget.
2. **Operations and Maintenance:** Day-to-day expenses required to deliver city services, including utilities, supplies, equipment maintenance, and contracted services.
3. **Public Safety:** Police, fire, and emergency services remain the largest functional expense category, reflecting the city's commitment to community safety.
4. **Infrastructure:** Ongoing maintenance of roads, bridges, parks, and public facilities to preserve the city's physical assets and prevent costly deterioration.
5. **Community Services:** Programs supporting recreation, libraries, senior services, and other quality-of-life initiatives.
6. **Capital Investments:** Strategic improvements to enhance city facilities, infrastructure, and equipment with multi-year benefits.
7. **Debt Service:** Payments on bonds and other financial obligations incurred for major capital projects.
8. **Contingency Funds:** Resources set aside for unforeseen emergencies or opportunities that may arise during the fiscal year.

All expenditures must align with the city's strategic priorities and demonstrate measurable outcomes that benefit the community.

General Fund Reserve Policy

Any Funds exceeding General Fund Reserve after completion of the annual audit will be utilized to complete high priority capital needs.

General Fund Forecast - 5 Year

	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
Revenues	Budget	Projected	Projected	Projected	Projected
Property Tax	1,506,851	1,582,194	1,661,303	1,661,303	1,744,368
General Sales Tax	5,990,000	6,109,800	6,231,996	6,356,636	6,483,769
Other Tax	52,000	58,000	58,000	58,000	58,000
Franchise Tax	3,550,000	3,460,000	3,460,000	3,460,000	3,460,000
Permits & Licenses	629,850	516,600	516,600	516,600	516,600
InterGovernmental	1,483,500	1,482,500	1,482,500	1,482,500	1,482,500
Service Charges	87,650	87,850	87,850	87,850	87,850
Municipal Court Receipts	225,070	168,750	168,750	168,750	168,750
Reimbursements, Interest, and	764,250	644,250	644,250	644,250	644,250
Grants	159,000	350,000	350,000	350,000	350,000
Transfer IN	1,316,598	1,200,000	1,200,000	1,200,000	1,200,000
Total Revenues	15,764,769	15,659,944	15,861,249	15,985,889	16,196,087
Expenditures					
Personnel Services	12,589,634	12,841,427	13,098,255	13,360,220	13,627,425
Supplies, Services, and Charge	2,398,241	2,470,188	2,544,294	2,620,623	2,699,241
Repairs & Maintenance	492,550	507,327	522,546	538,223	554,369
Contractual Services					
Capital Expenditures	2,000	2,060	2,122	2,185	2,251
Utilities	680,685	550,000	550,000	550,000	550,000
Transfer OUT	820,000	540,000	540,000	540,000	540,000
Grants					
Total Expenditures	16,983,110	16,911,001	17,257,217	17,611,251	17,973,286
Net Change in Fund Balance	(1,218,341)	(1,251,058)	(1,395,968)	(1,625,362)	(1,777,199)
Fund Balance - Beginning	12,794,322	11,575,981	10,324,923	8,928,955	7,303,593
Reserve (17%)	2,175,035	1,967,917	1,755,237	1,517,922	1,241,611
Fund Balance - Ending	9,400,946	8,357,006	7,173,718	5,785,671	4,284,783

Unrestricted Fund Balance		Using 17% reserve balance	
Assumptions:			
Revenue		Expense	
Property tax	5%/annually	Personal services	2%/annually
Sales tax	2%/annually	Supplies, Services, and Charges	3%/annually
Other tax	flat increase	Repair and Maintenance	3%/annually
Permits and Fees	flat increase	Contractual Service	3%/annually
inter Goveovernmental	flat increase	Capital expenditures	\$35,000/annually
Service Charge	flat increase	Utilities	\$550,000/annually
Municipal Court recei	flat increase	Grants	0/annually
Reimbursement, Inter	flat increase	Transfer out	\$540K/annually
Transfer In	\$1.2 million/annually		

Transportation Fund - Forecast - 5 Year

	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
Actual	Projected	Projected	Projected	Projected	
Taxes	1,750,000	1,785,000	1,820,700	1,857,114	1,894,256
Reimbursements, Interest, and Misc	29,000	29,000	29,000	29,000	29,000
Transfer IN	-	-	-	-	-
Total Revenues	1,779,000	1,814,000	1,849,700	1,886,114	1,923,256
Personnel Services	-	-	-	-	-
Supplies, Services, and Charges	554,900	582,645	611,777	642,366	674,484
Repairs & Maintenance	503,000	520,605	538,826	557,685	577,204
Capital Expenditures	241,980	240,000	240,000	240,000	240,000
Debt Service	-	-	-	-	-
Transfer OUT	368,000	368,000	368,000	368,000	368,000
Other	-	-	-	-	-
Total Expenditures	1,667,880	1,711,250	1,758,603	1,808,051	1,859,688
	(572,074)	102,750	91,097	78,063	63,568
	1,244,291	537,631	640,381	731,478	809,540
	672,217	640,381	731,478	809,540	873,108
Assumptions					
Revenue					
Sales tax	2% annually				
Reimbursements, interest, & Misc	Flat all future periods				
Expenses:					
Supplies, service, & charges	5% annually				
Repair and Maintenance	3.5% annually				
Capital Expenditures	Flat all future periods				
Transfer OUT	Flat all future periods				

TIF Fund Forecast - 5 Year

	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
Actual	Projected	Projected	Projected	Projected	
InterGovernmental	1,407,800	1,435,956	1,464,675	1,464,675	1,464,675
Reimbursements, Interest, and M	42,000	29,000	29,000	29,000	29,000
Transfer IN	1,713,000	1,715,000	1,715,000	1,715,000	1,715,000
Total Revenues	3,162,800	3,179,956	3,208,675	3,208,675	3,208,675
Personnel Services					
Supplies, Services, and Charges	155,800	163,590	171,770	180,358	189,376
Repairs & Maintenance					
Capital Expenditures					
Debt Service	2,925,618	2,925,191	2,922,180	2,926,423	2,922,840
Transfer OUT					
Other					
Total Expenditures	3,081,418	3,088,781	3,093,950	3,106,781	3,112,216
	9,972	91,175	114,726	101,894	96,459
	3,995,334	4,396,398	4,487,573	4,602,298	4,704,193
	4,005,306	4,487,573	4,602,298	4,704,193	4,800,652
Assumptions					
Revenue					
Sales tax	2% annually				
Reimbursements, interest, & Misc	Flat all future periods				
Expenses:					
Personnel	5% annually				
Supplies, service, & charges	3.5% annually				
Repair and Maintenance	Flat all future periods				
Capital Expenditures	Flat all future periods				

Storm Water Fund Forecast - 5 Year

	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
Actual	Projected	Projected	Projected	Projected	
Taxes	458,400	467,568	476,919	476,919	476,919
InterGovernmental	4,402,936	2,797,064			
Reimbursements, Interest, and Misc	25,300	25,300	25,300	25,300	25,300
Transfer IN	150,000	150,000	150,000	150,000	150,000
Total Revenues	5,036,636	3,439,932	652,219	652,219	652,219
Personnel Services					
Supplies, Services, and Charges	91,900	96,495	101,320	106,386	111,705
Repairs & Maintenance	133,000	137,655	142,473	147,459	152,621
Capital Expenditures	4,712,403	2,797,064	150,000	150,000	150,000
Debt Service					
Transfer OUT	22,000	22,000	22,000	22,000	22,000
Other					
Total Expenditures	4,959,303	3,053,214	415,793	425,845	436,326
	143,106	386,718	236,427	226,374	215,894
	543,137	2,246,229	2,632,947	2,869,374	3,095,748
	686,243	2,632,947	2,869,374	3,095,748	3,311,642
Assumptions					
Revenue					
Sales tax	2% annually				
InterGovernmental	flat increase				
Reimbursements, interest, & Misc	Flat all future p				
Expenses:					
Personnel	2.0% annually				
Supplies,service, & charges	5% annually				
Repair and Maintenance	3.5% annually				
Capital Expenditures	Zero future pe				

Sanitary Sewer Fund Long-Range Financial Planning

- 501 is set up for a 'cash-needs' approach. This approach identifies revenue requirements is primarily used by municipalities that own water and wastewater systems and is structured to recover the specific cash requirements for O&M and capital. In other words, the forecasted cash budget requirements are used as the basis for revenue requirements in establishing user charges. Under the cash-needs approach, several capital requirements are typically included: Debt service, capital outlay, contributions to reserve funds, major capital outlay (funded by either new bonds or reserve funds)
- The City of Raytown 501-Sewer Fund is a Proprietary Account and generates its's own revenues and is not supplemented with taxes. It is fully funded by the Utility Service provided to the residents.
- The City's goal for the Sewer Fund is to generate enough revenue to cover total expenses and provide 1 – 1.5% capital improvements/infrastructure replacement each year approx. \$2 – \$2.5 million.
- Carry a Fund Balance Reserve of at least 6 months Cash (Unrestricted Funds) approx. \$3 million

Sanitary Sewer Fund - Five Year Forecast

	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030
Actual	Projected	Projected	Projected	Projected	
Service Charges	8,642,350	8,944,832	9,257,901	9,257,901	9,257,901
Reimbursements, Interest, and Misc	216,277	309,112	309,112	309,112	309,112
Transfer IN					
Total Revenues	8,858,627	9,253,944	9,567,013	9,567,013	9,567,013
Personnel Services	1,274,505	1,299,995	1,325,995	1,352,515	1,379,565
Supplies, Services, and Charges	5,522,443	5,798,565	6,088,493	6,392,918	6,712,564
Repairs & Maintenance	241,800	249,054	256,526	264,221	272,148
Capital Expenditures	920,000	1,000,000	1,000,000	1,000,000	1,000,000
Debt Service	1,245,543	593,769	405,000		
Utilities	20,684	20,372	20,372	20,372	20,372
Other					
Total Expenditures	9,224,975	8,961,755	7,770,391	9,030,026	9,384,649
	1,471,242	292,189	1,796,622	536,987	182,364
	15,773,349	19,145,693	19,437,882	21,234,504	21,771,490
	17,244,591	19,437,882	21,234,504	21,771,490	21,953,854
Net Investment in Capital Assets	17,015,047	18,015,047	19,015,047	20,015,047	21,015,047
Restricted for Debt Service	129,300	44,355	10,884	0	0
17% reserve	331,549	544,936	222,106	368,701	235,916
Unrestricted Fund Balance	1,669,797	833,543	1,986,467	1,387,742	702,891
Assumptions					
Revenue					
Service Charges	3.5% annually FY26 through FY28 and 0 for FY29 and FY30				
Reimbursements, interest, & Misc	Flat all future periods				
Expenses:					
Personnel	2.0% annually				
Supplies,service, & charges	5% annually				
Repair and Maintenance	3.5% annually				
Capital Expenditures	Zero future periods				
Debt Service	All debt is complete by 2028				
Utilities	Flat all future periods				
Reserve Balance	17% future years				

Sanitary Sewer Rate Adjustments

Fiscal Year	Year	Base Rate	Variable Rate	%
			<i>per 1,000 gallons</i>	
FY15	2014/2015	\$ 12.28	\$ 6.92	
FY16	2015/2016	\$ 12.78	\$ 7.20	5%
FY17	2016/2017	\$ 14.70	\$ 8.28	15%
FY18	2017/2018	\$ 15.44	\$ 8.69	5%
FY19	2018/2019	\$ 16.00	\$ 9.84	10%
FY20	2019/2020	\$ 17.12	\$ 10.53	7%
FY23	2022/2023	\$ 18.32	\$ 11.27	7%
FY24	2023/2024	\$ 19.28	\$ 11.86	5.25%
FY25	2024/2025	\$ 20.69	\$ 12.69	7%
FY26	2024/2025	\$ 20.69	\$ 12.69	0%

Short-Term Organization Factors

Short-term (2025–2026) operational priorities

- Transportation and access:
 - Coordinate with regional transportation planners to identify park-and-ride, rideshare zones, and shuttle routes between Raytown and stadium/fan-zone locations, focusing on safety and wayfinding.
 - Improve signage and digital maps that help visitors navigate Raytown corridors to lodging, food, fuel, and services.
- Business readiness and promotion:
 - Enroll Raytown businesses in KC Game Plan–style readiness programs so they can assess staffing, hours, inventory, payment systems, and multilingual service before summer 2026.
 - Develop a “Raytown Welcome” marketing package (print and digital) highlighting local restaurants, breweries, trails, parks, and services for visiting fans, media, and teams, leveraging regional tourism messaging.
- Public realm and event activation:
 - Implement quick-win beautification projects (corridor cleanups, temporary art, banners, lighting) on main entry routes from Kansas City and stadium areas into Raytown.
 - Host small-scale community viewing parties, cultural events, or fan-themed markets at parks or downtown areas to draw visitors staying in nearby hotels or short-term rentals.
- Safety, emergency management, and code readiness:
 - Review temporary use and special event permitting to ensure clear, streamlined rules for pop-up fan zones, outdoor dining, and extended hours during match days while maintaining safety standards.

Update emergency operations plans and mutual-aid agreements to address traffic surges, heat events, and large gatherings tied to match days



Department Summary

City Wide

Governing Body

Administration

Police

Finance

Law

Public Works

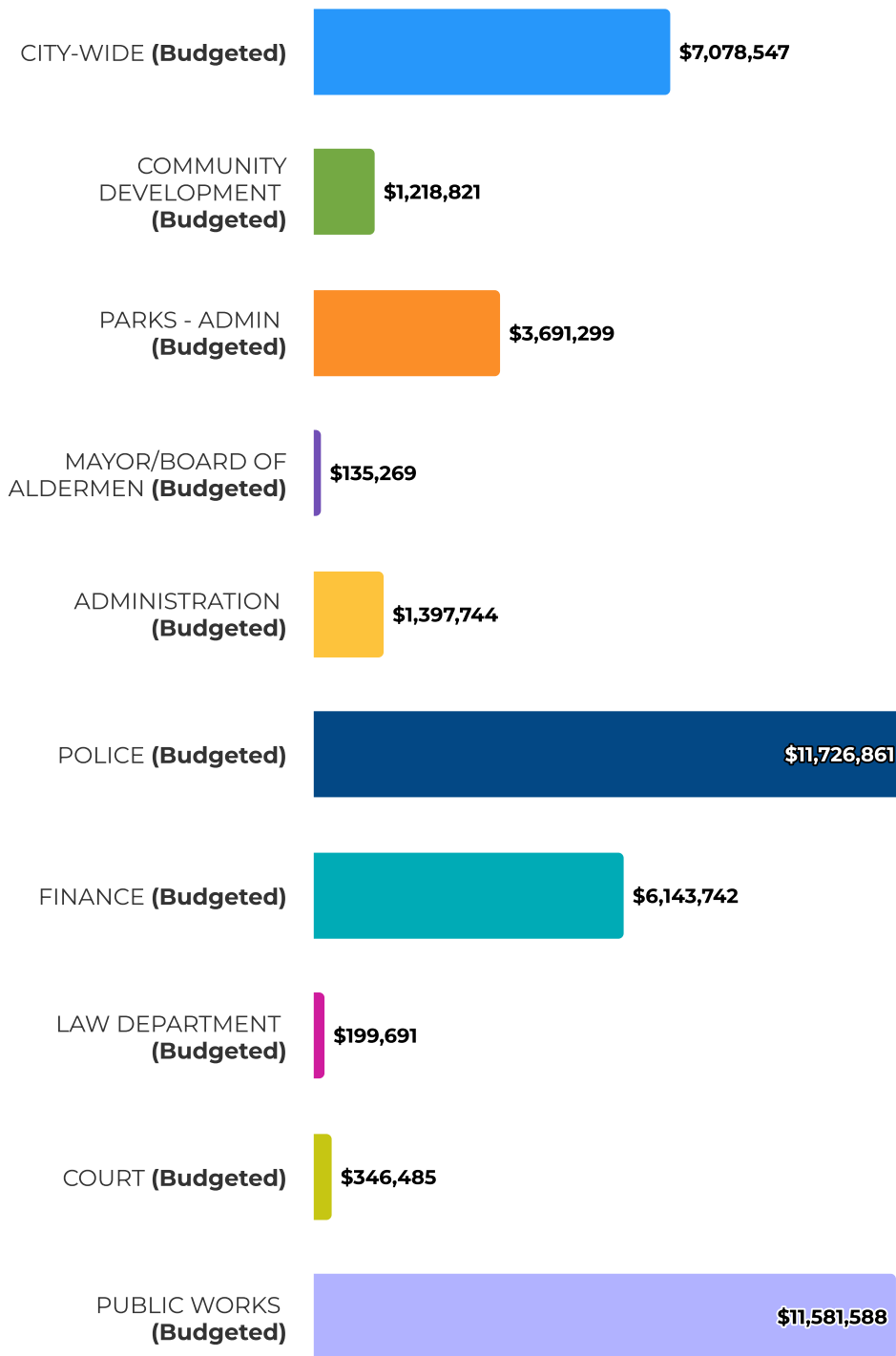
Animal Services

Community Development

Park

Department Overview

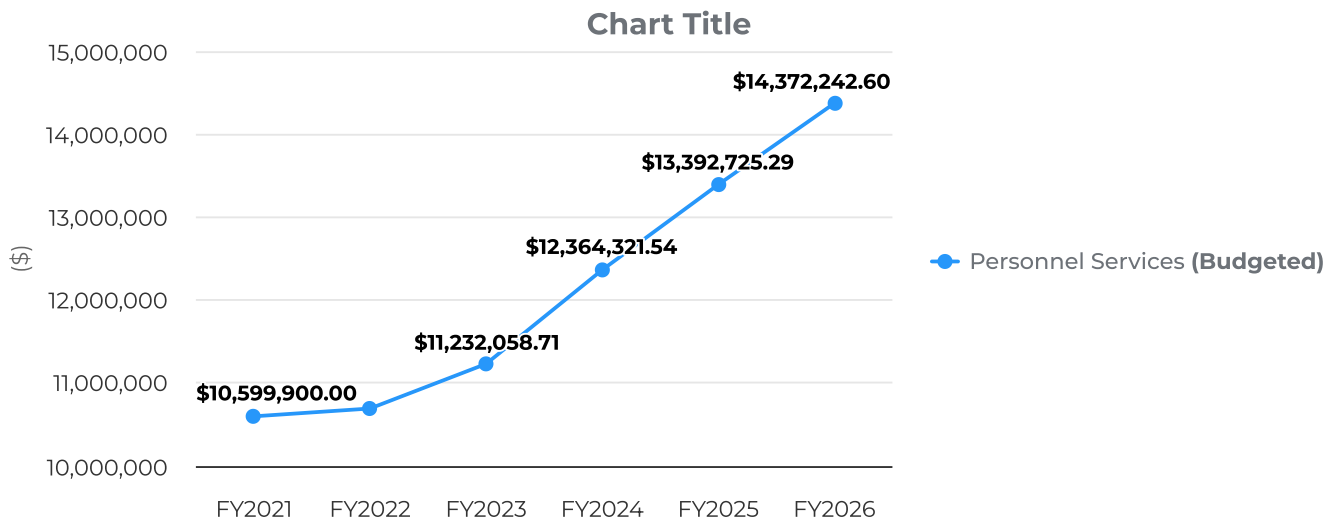
Expenditures by Department



(\$)

The City of Raytown consists of 10 departments. Below is a breakdown of the funds they operate.

- City Wide - General Fund
- Community Development - General Fund
- Parks & Recreation - Park Fund
- Mayor / Board of Aldermen - General Fund
- Administration - General Fund & Risk Fund
- Police - General Fund, Capital Sales Tax Fund, and Public Safety Sales Tax Fund
- Finance - General Fund, Sanitary Sewer Fund, TIF Fund, and Capital Improvements Fund
- Law Department - General Fund
- Court Department - General Fund
- Public Works - General Fund, Transportation Fund, Storm Water Fund, Sanitary Sewer Fund, and Capital Sales Tax Fund



General Fund - City Wide



Department information

City-Wide functions to serve all departments for services and contractual services.

Mission Statement

City-Wide functions to serve all departments for services and contractual services that are for the benefit of all employees and citizens of Raytown. This mission is the same as the mission for the city.

Key Services

- Tuition Reimbursement/Unemployment
- Household Hazardous Waste
- Comprehensive and Strategic Planning
- Recycling Events and Management
- Newsletter/Flyers/Bill inserts to inform the City of current issues



Goal Objectives & Achievements

- Achievement - Continued Household Hazardous Waste program
- Achievement - Continued the recycling program
- Goal - Expand the branding and marketing of the City in preparation for the World Cup
- Goal - Continue to implement the strategic planning for City goals

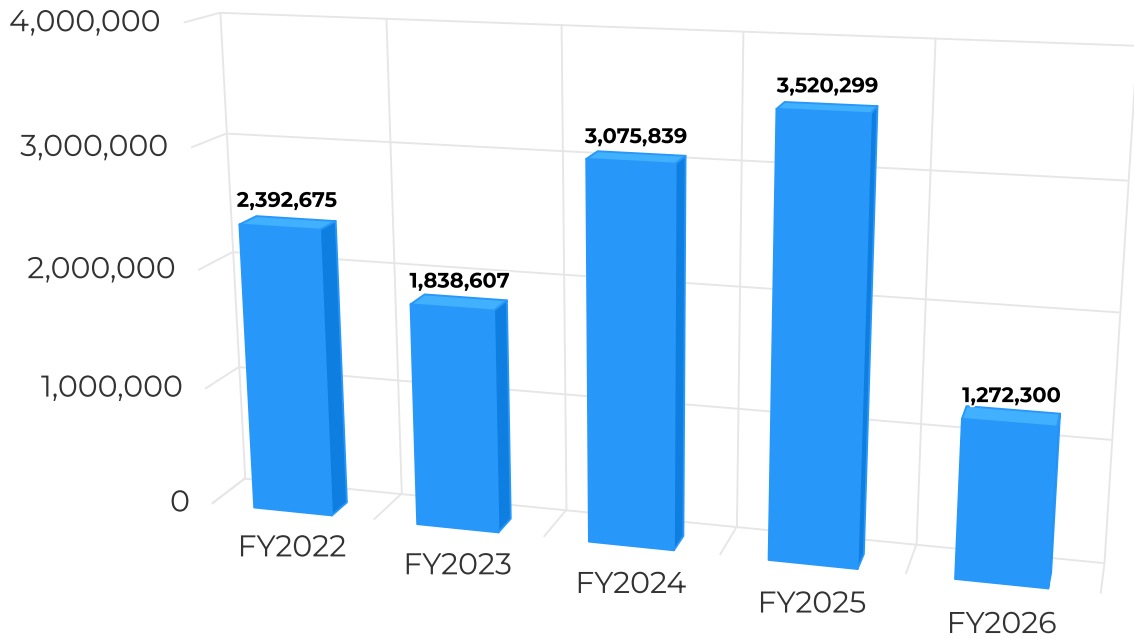
Expenditures By Type

4-Year Expenditures

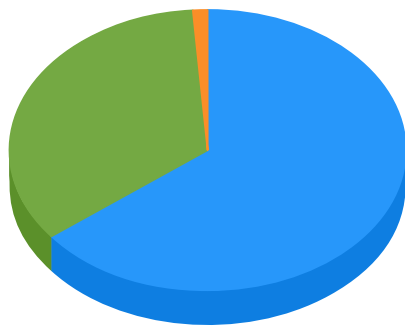
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	394,413	294,840	24,000	1,668	15,000	2,535	15,000
Supplies, Services, and Charges	271,975	182,551	510,129	274,143	475,859	317,000	437,300
Repairs & Maintenance	-	-	1,000	-	-	-	-
Capital Expenditures	-	351,961	-	153,835	-	-	-
Operating Transfer	1,803,000	1,006,740	2,900,000	1,285,925	3,029,440	3,029,440	820,000
Total Expenditures	2,469,388	1,836,092	3,435,129	1,715,571	3,520,299	3,348,975	1,272,300

5-Year Budget Trend

5-Year Budget Analysis



FY 2026 Expenditures by Type



- **Transfers (Budgeted) \$820,000**
- **Supplies, Services, and Charges (Budgeted) \$437,300**
- **Personnel Services (Budgeted) \$15,000**

Expenditures by SubObject

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Personnel Services		\$15,000.00	\$15,000.00
Tuition Reimbursement	101-00-00-100-51201	\$5,000.00	\$5,000.00
Unemployment	101-00-00-100-51219	\$10,000.00	\$10,000.00
Supplies, Services, and Charges		\$475,858.61	\$437,300.00
Operating Supplies	101-00-00-100-52200	\$3,500.00	\$3,500.00
ED/Public Affairs	101-00-00-100-52200	-	\$2,500.00
Employee Certificates	101-00-00-100-52200	-	\$1,000.00
Professional Services	101-00-00-100-52250	\$109,043.61	\$112,500.00
Appraisal Services	101-00-00-100-52250	-	\$10,000.00
Consulting Services	101-00-00-100-52250	-	\$40,000.00
Criminal Background Checks	101-00-00-100-52250	-	\$3,000.00
Drug Screening	101-00-00-100-52250	-	\$7,500.00
Employee Assistance	101-00-00-100-52250	-	\$2,000.00
Lobbyist	101-00-00-100-52250	-	\$45,000.00
Website Design ADA	101-00-00-100-52250	-	\$5,000.00
Postage	101-00-00-100-53101	\$100.00	\$100.00
Printing & Promotions	101-00-00-100-53241	\$71,100.00	\$91,100.00
Advertising Open Positions	101-00-00-100-53241	-	\$5,000.00
Budget Book	101-00-00-100-53241	-	\$1,100.00
City Newsletter/Postage	101-00-00-100-53241	-	\$25,000.00
City Wide Branding	101-00-00-100-53241	-	\$10,000.00
City Wide Marketing	101-00-00-100-53241	-	\$10,000.00
World Cup 2026	101-00-00-100-53241	-	\$40,000.00
Dues & Memberships	101-00-00-100-53301	\$19,900.00	\$20,100.00
Amazon Prime	101-00-00-100-53301	-	\$400.00
Chamber Membership	101-00-00-100-53301	-	\$1,900.00
MARC Dues	101-00-00-100-53301	-	\$12,000.00
MML Dues	101-00-00-100-53301	-	\$5,500.00
RMSA Membership	101-00-00-100-53301	-	\$250.00
Sam's Club	101-00-00-100-53301	-	\$50.00
EQUIPMENT EXPENSE	101-00-00-100-53500	\$500.00	\$1,000.00
Admin Equipment	101-00-00-100-53500	-	\$1,000.00
Elections	101-00-00-100-53563	\$40,000.00	\$80,000.00
Computer Services	101-00-00-100-53644	\$32,800.00	\$32,250.00
Comcast	101-00-00-100-53644	-	\$5,200.00
Comcast/Channel 7	101-00-00-100-53644	-	\$800.00
Livestreaming Meetings	101-00-00-100-53644	-	\$9,000.00
Offsite Backup Fee	101-00-00-100-53644	-	\$3,500.00
Revize Website Upgrade	101-00-00-100-53644	-	\$10,000.00
Tru Digital	101-00-00-100-53644	-	\$1,500.00
Code 2 Email Branding	101-00-00-100-53644	-	\$1,100.00
SQL Backup	101-00-00-100-53644	-	\$150.00
Acronis Backup	101-00-00-100-53644	-	\$1,000.00
Meetings & Events	101-00-00-100-53705	\$8,850.00	\$9,550.00
Employee Breakfast/Lunch	101-00-00-100-53705	-	\$850.00
Employee Holiday Lunch	101-00-00-100-53705	-	\$3,500.00
Misc. Employee Events	101-00-00-100-53705	-	\$4,500.00

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
MARC Regional Lunch	101-00-00-100-53705	-	\$700.00
General Liability Insurance	101-00-00-100-53913	\$24,923.00	\$17,200.00
Miscellaneous Contractual	101-00-00-100-53999	\$165,142.00	\$70,000.00
Clean-Up Coupons/City Wide Clean Up	101-00-00-100-53999	-	\$30,000.00
Recycling Event	101-00-00-100-53999	-	\$5,000.00
MARC HHHW	101-00-00-100-53999	-	\$35,000.00
Transfers		\$3,029,440.00	\$820,000.00
Operating Transfer - TIF EAT's	101-00-00-100-59950	\$360,000.00	\$360,000.00
Operating Transfer	101-00-00-100-59951	\$2,669,440.00	\$460,000.00
TIF	101-00-00-100-59951	-	\$460,000.00
Total Expenditures		\$3,520,298.61	\$1,272,300.00

General Fund - Governing Body



Department information

The Governing Body for the City of Raytown represents all five wards with two aldermen each, voted into four-year staggered terms. Along with the Mayor, who presides over public meetings, they appoint the City Administrator, Chief of Police, City Clerk and Finance Director along with various boards.

Mission Statement

Ensuring the voice of the people is represented in all matters of the City and to provide guidance on the future and current City issues.

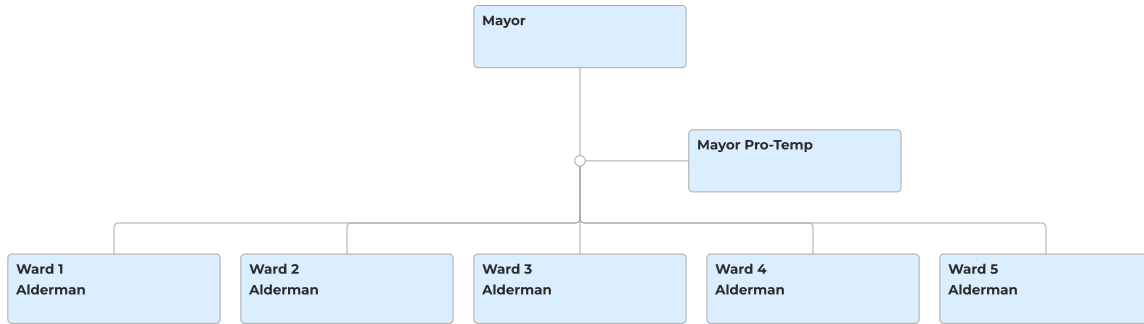
Key Services

- Board of Alderman Meetings
- Approval of the City Budget
- Providing guidance to staff
- Overall authority over City projects and services



Organization

Department Structure



Goal Objectives & Achievements

- Achievement - Comprehensive plan completed
- Achievement - Staffing study completed
- Achievement - Provided leadership to the City for annual goals and objectives
- Goal - Strategic planning session continuation
- Goal - Provide leadership to the City for annual goals

Personnel Summary - Full Time Equivalents (FTE)

Personnel Sum				
Job Title	FY 24 Budget	FY 25 Request	FY 26 Request	Difference -
Mayor	1.00	1.00	1.00	-
Alderman	10.00	10.00	10.00	-
	11.00	11.00	11.00	0.00

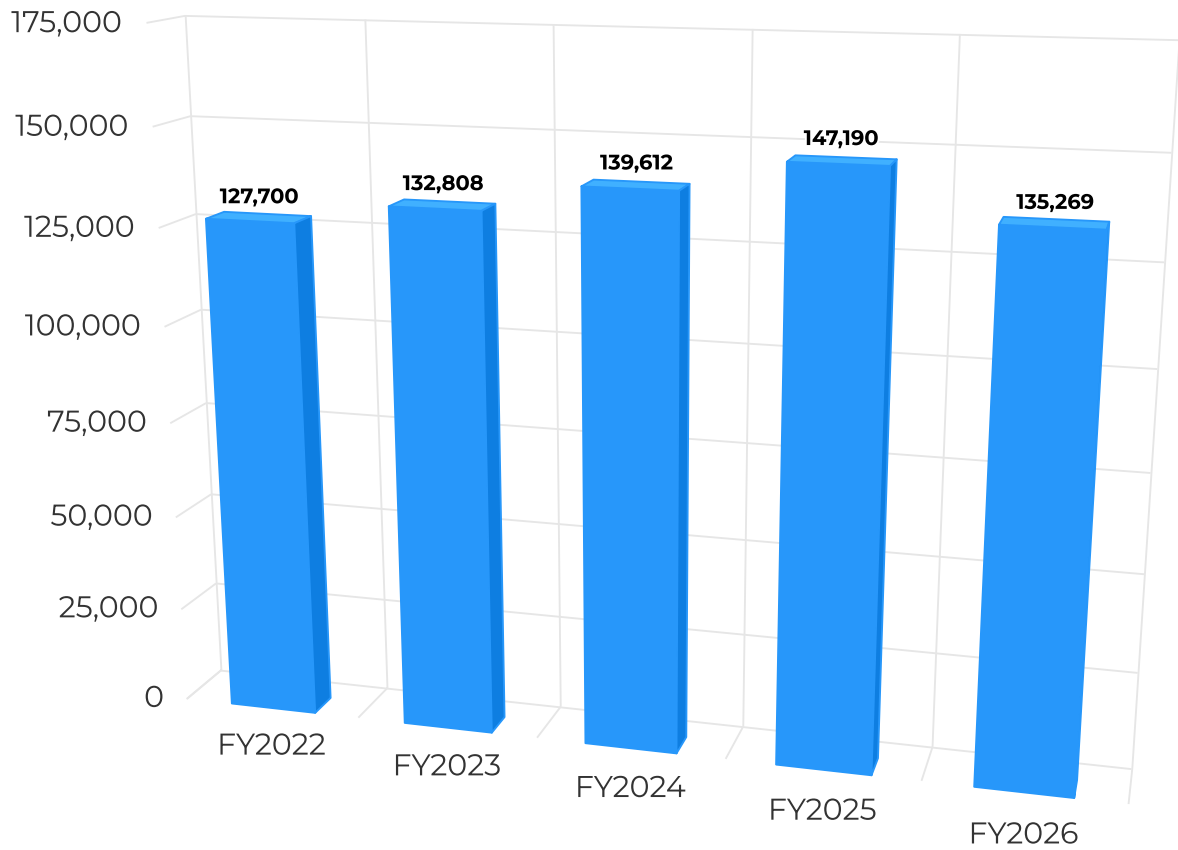
Expenditures By Type

4-Year Expenditures

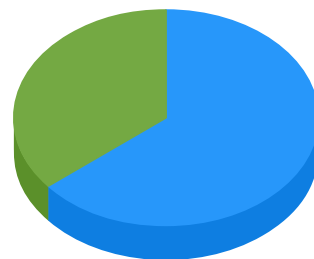
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	73,783	77,268	78,039	78,199	78,265	78,388	86,669
Supplies, Services, and Charges	59,025	46,895	61,513	52,861	68,925	61,900	48,600
Repairs & Maintenance	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Capital Expenditures	-	-	-	-	-	-	-
Total Expenditures	132,808	124,163	139,552	131,060	147,190	140,288	135,269

5-Year Budget Trend

5-Year Budget Analysis



FY 2026 Expenditures by Type



- Personnel Services (Budgeted) \$86,669
- Supplies, Services, and Charges (Budgeted) \$48,600

Expenditures by SubObject

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Personnel Services		\$78,265.12	\$86,669.08
Elected Officials	101-11-00-100-51101	\$62,250.00	\$67,639.32
FICA	101-11-00-100-51225	\$5,542.00	\$6,501.55
108 - FICA - Alderman	101-11-00-100-51225	-	\$459.00
Auto Allowance	101-11-00-100-51231	\$10,200.00	\$12,248.22
106 - BOA Auto Allowance - \$900 - Alderman	101-11-00-100-51231	-	\$900.00
Workers Compensation Insurance	101-11-00-100-51240	\$273.12	\$280.00
Supplies, Services, and Charges		\$68,925.00	\$48,600.00
Operating Supplies	101-11-00-100-52200	\$3,500.00	\$3,500.00
Committees-COA	101-11-00-100-52200	-	\$500.00
Committees-HRC	101-11-00-100-52200	-	\$1,000.00
Committees-Other	101-11-00-100-52200	-	\$2,000.00
Printing & Promotions	101-11-00-100-53241	\$5,550.00	\$3,550.00
Business Cards	101-11-00-100-53241	-	\$400.00
Community Events	101-11-00-100-53241	-	\$3,000.00
Holiday Lighting	101-11-00-100-53241	-	\$150.00
Farmers Market	101-11-00-100-53242	\$5,000.00	-
Meetings & Events	101-11-00-100-53705	\$7,250.00	\$7,250.00
Chamber Events	101-11-00-100-53705	-	\$1,250.00
Holiday Reception-VOL	101-11-00-100-53705	-	\$3,500.00
Truman Heartland Gala	101-11-00-100-53705	-	\$2,500.00
Meals & Travel	101-11-00-100-53711	\$4,500.00	\$4,500.00
Legislative Travel	101-11-00-100-53711	-	\$3,000.00
Legislative Meals	101-11-00-100-53711	-	\$1,500.00
General Liability Insurance	101-11-00-100-53913	\$43,125.00	\$29,800.00
Total Expenditures		\$147,190.12	\$135,269.08

General Fund - Administration



Provides financial and operational accountability on behalf of the community in managing City programs. Provides oversight and management of all City staff and programs.

Mission Statement

To provide efficient and cost-effective alternatives for providing City services and satisfying community needs, and management of City staff.

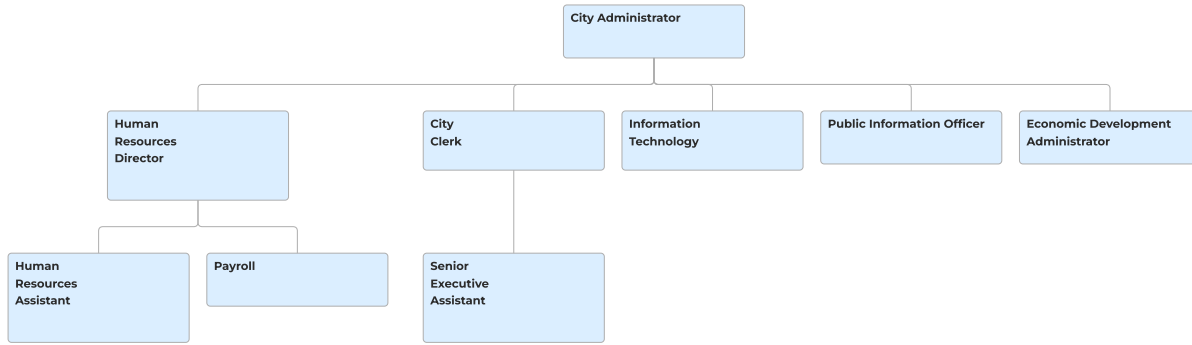
Key Services

- Daily operations
- Long-range planning
- Customer Service
- Human Relations
- Information Technology
- City Clerk
- Economic Development



Organization

Department Structure



Goal Objectives & Achievements

- Achievement - Used ARPA funds and grants to execute several capital improvement projects
- Achievement - Continued recycling program
- Goal - Continue to pursue outside funding for infrastructure needs
- Goal - Continue to implement the strategic planning for the City

Performance Measurements

These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being report and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually by the City Administrator and presented to the Board of Alderman as part of the Annual Budget.

Key Services	Performance Indicators	2022	2023	2024	2025	2026
External	Annual Reviews for Employees/Departments	N/A	N/A	Yes	Yes	Goal
Internal	Fully Staffed Department	Yes	Yes	Yes	Yes	Goal
External	Citizen and employee surveys	N/A	Yes	Yes	Yes	Goal
External	Succession Planning	N/A	N/A	Yes	Yes	Goal
Internal	Training and Employee Development	50%	50%	75%	75%	100%

Personnel Summary - Full Time Equivalents (FTE)

Personnel Summary -				
Job Title	FY 24 Budget	FY 25 Request	FY 26 Request	Difference
City Administrator	1.00	1.00	1.00	-
City Clerk	1.00	1.00	1.00	-
Economic Dev Director	1.00	1.00	1.00	-
HR Director	1.00	1.00	1.00	-
Public Information Officer	1.00	1.00	1.00	-
Senior Executive Assistant	1.00	1.00	1.00	-
Sr. IS Coordinator	1.00	1.00	1.00	-
Payroll Clerk	-	0.20	0.20	-
Summer Intern	-	0.46	-	(0.46)
HR Assistant	-	1.00	1.00	-
	7.00	8.66	8.20	(0.46)

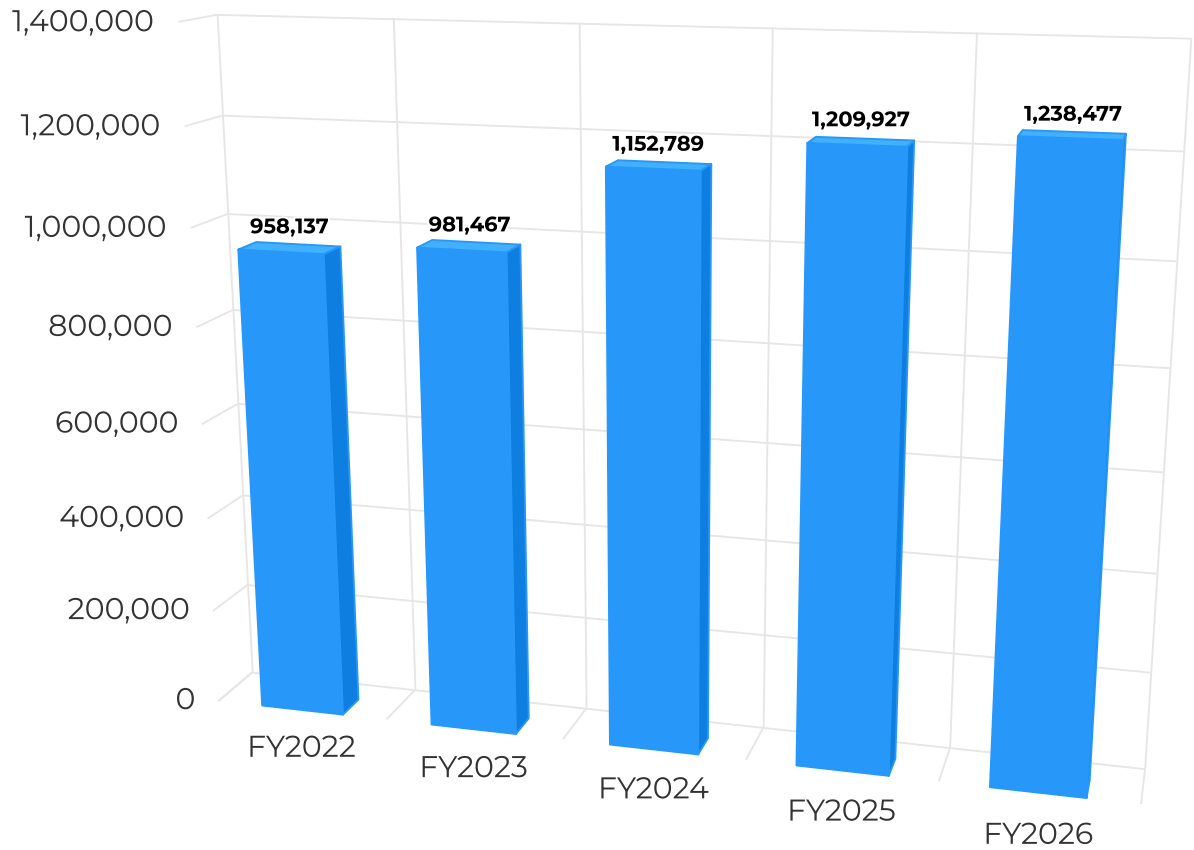
Expenditures By Type

4-Year Expenditures

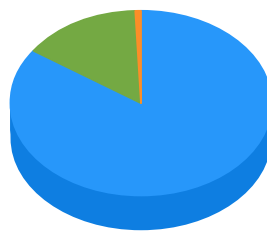
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	846,087	895,527	1,009,446	975,369	1,063,201	1,093,892	1,047,777
Supplies, Services, and Charges	127,580	116,733	134,367	120,270	138,226	142,101	182,200
Repairs & Maintenance	-	-	-	-	-	-	-
Utilities	7,800	7,350	8,500	8,746	8,500	8,500	8,500
Capital Expenditures	-	-	-	-	-	-	-
Total Expenditures	981,467	1,019,610	1,152,313	1,104,385	1,209,927	1,244,493	1,238,477

5-Year Budget Trend

5-Year Budget Analysis



FY 2026 Expenditures by Type



- Personnel Services (Budgeted) \$1,047,777
- Supplies, Services, and Charges (Budgeted) \$182,200
- Utilities (Budgeted) \$8,500

Expenditures by SubObject

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Personnel Services		\$1,063,200.66	\$1,047,777.06
Civilian Employees	101-22-00-100-51102	\$796,449.00	\$778,105.12
Civilian Employees Overtime	101-22-00-100-51111	\$5,607.00	\$4,819.74
Life Ins	101-22-00-100-51206	\$1,445.00	\$1,680.00
Deferred Compensation - 401 A	101-22-00-100-51212	\$20,295.00	\$10,122.85
Civilian Pension - LAGERS	101-22-00-100-51214	\$102,101.00	\$105,300.16
Health Insurance	101-22-00-100-51215	\$53,377.00	\$57,612.82
Medical Expense - HSA Contribution	101-22-00-100-51218	\$7,500.00	\$4,500.00
Dental	101-22-00-100-51220	\$4,214.00	\$3,858.19
Vision	101-22-00-100-51221	\$621.00	\$236.66
FICA	101-22-00-100-51225	\$59,732.00	\$69,241.52
Auto Allowance	101-22-00-100-51231	\$8,400.00	\$8,400.00
Phone Allowance	101-22-00-100-51238	\$480.00	\$960.00
Workers Compensation Insurance	101-22-00-100-51240	\$2,979.66	\$2,940.00
Supplies, Services, and Charges		\$138,226.00	\$182,200.33
Office Supplies	101-22-00-100-52101	\$8,750.00	\$9,250.00
Coffee Service	101-22-00-100-52101	-	\$2,500.00
Copier Overages	101-22-00-100-52101	-	\$3,000.00
General Office Supplies	101-22-00-100-52101	-	\$1,000.00
Office Supplies HR/Risk Management	101-22-00-100-52101	-	\$2,750.00
Operating Supplies	101-22-00-100-52200	\$3,000.00	\$3,500.00
Admin Staff Uniforms	101-22-00-100-52200	-	\$500.00
Flowers/Illness/Death	101-22-00-100-52200	-	\$1,000.00
General Supplies	101-22-00-100-52200	-	\$2,000.00
Professional Services	101-22-00-100-52250	\$24,000.00	\$37,000.00
Codification	101-22-00-100-52250	-	\$7,000.00
Computer Service Support	101-22-00-100-52250	-	\$20,000.00
Consulting	101-22-00-100-52250	-	\$2,500.00
HR Support	101-22-00-100-52250	-	\$7,500.00
Postage	101-22-00-100-53101	\$500.00	\$750.00
Monthly Postage	101-22-00-100-53101	-	\$750.00
Printing & Promotions	101-22-00-100-53241	\$1,550.00	\$1,550.00
Advertising Public Hearings, Bids, Chamber	101-22-00-100-53241	-	\$1,000.00
Business Cards	101-22-00-100-53241	-	\$350.00
Legislative Program Materials	101-22-00-100-53241	-	\$200.00
Dues & Memberships	101-22-00-100-53301	\$5,447.00	\$5,447.00
3CMA Membership	101-22-00-100-53301	-	\$400.00
Additional Newspaper Subscription	101-22-00-100-53301	-	\$50.00
Downtown Ideas Exchange Publication	101-22-00-100-53301	-	\$250.00
HR-SHRM	101-22-00-100-53301	-	\$300.00
ICMA Membership	101-22-00-100-53301	-	\$1,100.00
IIMC	101-22-00-100-53301	-	\$400.00
IT-MSCE Membership	101-22-00-100-53301	-	\$125.00
KC Business Journal	101-22-00-100-53301	-	\$200.00
KC Call Subscription	101-22-00-100-53301	-	\$40.00

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
KC Star Subscription	101-22-00-100-53301	-	\$227.00
MCMA Membership	101-22-00-100-53301	-	\$1,500.00
MO EDC Membership	101-22-00-100-53301	-	\$325.00
MOCCFOA-Western MO Dues	101-22-00-100-53301	-	\$45.00
MOWGL	101-22-00-100-53301	-	\$60.00
NFBPA Membership	101-22-00-100-53301	-	\$225.00
MOCCFOA Membership	101-22-00-100-53301	-	\$200.00
Equipment Expense	101-22-00-100-53500	\$5,630.00	\$7,780.00
Admin Equipment	101-22-00-100-53500	-	\$1,500.00
Minor Equipment	101-22-00-100-53500	-	\$1,000.00
Misc IT Equipment and Parts	101-22-00-100-53500	-	\$5,000.00
Postage Machine Share	101-22-00-100-53500	-	\$280.00
Computer Services	101-22-00-100-53644	\$41,955.00	\$78,198.33
ABODE Subscriptions	101-22-00-100-53644	-	\$1,600.00
AVENET-Gov Office Website Support	101-22-00-100-53644	-	\$2,300.00
Barracuda Email Archiving	101-22-00-100-53644	-	\$4,000.00
Barracuda Spam Filter/Maint	101-22-00-100-53644	-	\$2,800.00
CANVA Graphic Design Software	101-22-00-100-53644	-	\$200.00
CivicClerk Software	101-22-00-100-53644	-	\$8,547.00
Exchange Service Mobile Device Virus Protection	101-22-00-100-53644	-	\$750.00
Exchange SSL Certificate	101-22-00-100-53644	-	\$700.00
HOOTSUIT Social Media Scheduling	101-22-00-100-53644	-	\$1,188.00
Jungle Disk Online Backup and Recovery	101-22-00-100-53644	-	\$3,500.00
Misc. Computer Services	101-22-00-100-53644	-	\$3,000.00
Music Support ASCAP/BMI Music License	101-22-00-100-53644	-	\$700.00
Office 365 Subscription with Azure Account	101-22-00-100-53644	-	\$5,000.00
Reventix Backup Main Support	101-22-00-100-53644	-	\$3,500.00
TECHFIVE Support	101-22-00-100-53644	-	\$4,000.00
VEEAM Backup Software	101-22-00-100-53644	-	\$1,200.00
Vipre Anti-Virus Server/Workstation Support	101-22-00-100-53644	-	\$3,000.00
ZOOM with Webinar	101-22-00-100-53644	-	\$550.00
ADP HR Software Contract	101-22-00-100-53644	-	\$28,613.33
Code 2 Email Branding	101-22-00-100-53644	-	\$1,100.00
SQL Backup	101-22-00-100-53644	-	\$150.00
Acronis Backup	101-22-00-100-53644	-	\$600.00
VEEM Backup Software	101-22-00-100-53644	-	\$1,200.00
Education and Training	101-22-00-100-53701	\$8,675.00	\$8,675.00
3CMA Training -PIO	101-22-00-100-53701	-	\$650.00
City Clerk Trainings	101-22-00-100-53701	-	\$1,300.00
HR Manager - CEU's/Local Seminars	101-22-00-100-53701	-	\$1,000.00
Inter City Managers Conference	101-22-00-100-53701	-	\$1,000.00
IT-Boision Online Training	101-22-00-100-53701	-	\$200.00
IT-Windows Training	101-22-00-100-53701	-	\$500.00
Misc. Seminars/Conferences	101-22-00-100-53701	-	\$3,000.00

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Misc. Functions for Supervisors	101-22-00-100-53701	-	\$500.00
MO City Managers Conference	101-22-00-100-53701	-	\$525.00
Meetings & Events	101-22-00-100-53705	\$4,200.00	\$4,200.00
Goal Setting Session	101-22-00-100-53705	-	\$4,000.00
Monthly Lunch/Developers/Officials	101-22-00-100-53705	-	\$200.00
Meals & Travel	101-22-00-100-53711	\$5,000.00	\$5,000.00
Chamber Lunches	101-22-00-100-53711	-	\$500.00
Travel and Meals	101-22-00-100-53711	-	\$4,500.00
Administrative Fee	101-22-00-100-53812	\$300.00	\$350.00
JACO Recording Fees	101-22-00-100-53812	-	\$200.00
Notary/Bonds	101-22-00-100-53812	-	\$150.00
General Liability Insurance	101-22-00-100-53913	\$29,219.00	\$20,500.00
Utilities		\$8,500.00	\$8,500.00
Telephone	101-22-00-100-53431	\$6,000.00	\$6,000.00
Mobil Phone & Pagers	101-22-00-100-53441	\$2,500.00	\$2,500.00
Total Expenditures		\$1,209,926.66	\$1,238,477.39

SWOT Analysis

During the process of developing the annual budget, directors and senior staff work together to evaluate each department. This information goes to provide directions for the City-Wide Strategic Planning Committee.

Strengths

- **Established Structure:** A well-defined administrative framework with clear roles and responsibilities enhances efficiency.
- **Public Trust:** Long-standing presence can foster community trust and engagement.
- **Resource Availability:** Access to government funding, grants, and resources for community projects.
- **Diverse Expertise:** Staff with varied backgrounds and expertise in policy-making, urban planning, public health, and more.

Weaknesses

- **Bureaucratic Processes:** Complex procedures may lead to delays in decision-making and implementation.
- **Limited Flexibility:** Resistance to change can inhibit innovation and responsiveness to emerging needs.
- **Resource Constraints:** Budget limitations may hinder the ability to implement new programs or maintain existing ones.
- **Communication Gaps:** Ineffective communication channels can lead to misunderstandings and lack of public engagement.

Opportunities

- **Technology Integration:** Utilizing digital tools and platforms can improve transparency, efficiency, and citizen engagement.
- **Cross-Department Collaboration:** Synergizing efforts with other departments and agencies can lead to more comprehensive solutions to urban issues.
- **Community Involvement:** Increasing public participation in decision-making processes can enhance trust and collaboration.
- **Sustainability Initiatives:** Emerging focus on environmental sustainability presents opportunities for innovative policy and community projects.

Threats

- **Political Changes:** Shifts in leadership or political climate can impact policy priorities and funding.
- **Public Dissatisfaction:** Growing discontent among citizens regarding services or governance may lead to unrest or activism.
- **Regulatory Challenges:** New state or federal mandates could impose additional constraints or changes to operations.
- **Economic Uncertainty:** Economic downturns may lead to budget cuts and reduced funding for public services.

Define the Problem & Development of a Vision

1. Identify the Root Causes:

- Gather data on community concerns, such as crime rates, transportation issues, inadequate public services, or economic disparities.
- Conduct surveys, hold town hall meetings, or utilize focus groups to understand the perspectives of citizens.

2. Analyze Impact:

- Evaluate how identified problems affect the community's quality of life, economic stability, and social cohesion.
- Consider both direct impacts (e.g., increased crime) and indirect impacts (e.g., reduced property values, lowered community morale).

3. Prioritize Problems:

- Rank issues based on urgency, community impact, and feasibility of solution implementation.
- Focus on high-priority issues that can lead to significant community improvement.

Development of a Vision

1. Engage Stakeholders:

- Involve community members, local businesses, advocacy groups, and city officials in the visioning process.
- Create workshops or brainstorming sessions to gather diverse insights and foster collaboration.

2. Craft a Compelling Vision Statement:

- Develop a concise vision statement that articulates the desired future state of the community. For example:
 - "To create a vibrant, inclusive city where all residents have access to quality services, safe spaces, and opportunities for growth."

3. Set Clear Goals:

- Define specific, measurable goals aligned with the vision. These might include:
 - Reducing crime rates by X% within Y years.
 - Improving public transportation accessibility for underserved communities.
 - Enhancing community engagement through regular town forums.

4. Create an Action Plan:

- Outline the steps necessary to achieve the vision, including resource allocation, timelines, and responsible parties.
- Include metrics for measuring progress and regular check-ins to assess effectiveness and make necessary adjustments.

5. Communicate the Vision:

- Share the vision and goals with all stakeholders and the broader community to foster excitement and support.
- Utilize various platforms (social media, newsletters, community boards) to keep citizens informed and engaged in the process.

Police Department



Raytown Police Department has two types of funding. One comes from the General Sales Tax and the other is the Public Safety Sales Tax. Both of these funds are represented in this overview. This department overview will give the total amount of funding needed to supply the Police Department for the Fiscal Year of 2026.

Mission Statement

The mission of the Raytown Police Department is to provide and maintain a safe community by developing strong community partnerships and serving with professionalism, trust, and integrity.

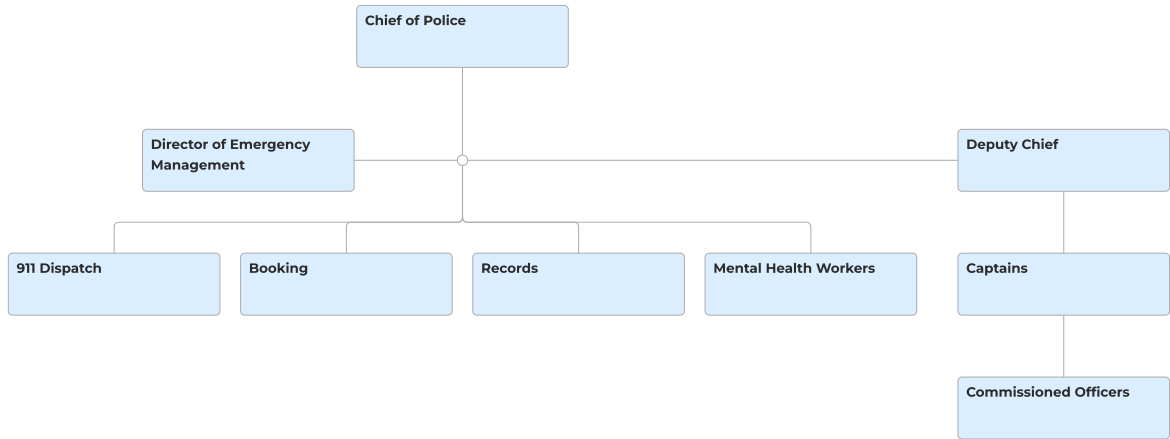
Key Services

- The Raytown Police Department is responsible for the enforcement of all ordinances, laws and statutes of the City of Raytown, the State of Missouri, and the United States of America within the incorporated limits of the City of Raytown.
- The department strives for the preservation of peace and a cooperative effort with the entire community to prevent criminal activity through widely varied resources, including Patrol, Investigations, Crime Analytics, Detention, Property/Supply and Evidence, Records, and Communications.



Organization

Department Structure



Goal Objectives & Achievements

- Achievement - Creative/Innovative Strategy Development
- Achievement - Enhancement of K9 support
- Achievement - Enrolling multiple employees in the Police Academy
- Goal - Improve public safety through enforcement and proactive efforts.
- Goal - Foster community support and involvement through communication, public events and special activities.
- Goal - Continue recruitment, hiring, and retention of quality personnel.
- Goal - Support and coordinate with other City departments toward common goals and objectives.

Performance Measurements

These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being report and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually by the City Administrator and presented to the Board of Alderman as part of the Annual Budget.

Key Services	Performance Indicators	2022	2023	2024	2025	2026
External	Calls for Service	16,720	17,755	15,485	17,344	18,929
External	Incident Reports	2,738	2,862	2,852	2,634	3,052
External	Community Outreach Events	3	3	2	4	5

Community Outreach Events

- 2024-Safety Fair, Citizen's Police Academy
- 2025-Safety Fair/Trunk or Treat, Citizen's Police Academy, Kids Day in the Park, 75th Anniversary Events
- 2026-Safety Fair, Citizen's Police Academy, CERT Class, Drug Take Back, Coffee with a Cop, K9 demonstration and various speaker request opportunities throughout the year.

Personnel Summary - Full Time Equivalents (FTE)

Personnel Summary - Full time Equivalents (FTE)				
Job Title	FY 24 Budget	FY 25 Request	FY 26 Request	Difference -
Admin. Assistant	1.00	1.00	1.00	
Booking				
Captain	4.00	4.00	4.00	
Chief	1.00	1.00	1.00	
Crime Analyst	1.00	1.00	1.00	
Deputy Chief	1.00	1.00	1.00	
Detective	4.00	6.00	5.00	(1.00)
Detention Supervisor	1.00	1.00	1.00	
Detention Technician	7.00	7.00	7.00	
Dispatch Supervisor	1.00	1.00	1.00	
Dispatcher	6.00	6.00	6.00	
Director of Emergency Manage			1.00	1.00
Executive Assistant	1.00	1.00	1.00	
Impact Officer *	3.00	3.00	2.00	(1.00)
Major				
Patrol Corporal	4.00	4.00	4.00	
Patrol Officer	18.00	16.00	22.00	6.00
Patrol Sergeant	4.00	4.00	5.00	1.00
Property/Supply	2.00	2.00	2.00	
Records Clerk	1.00	1.00	1.00	
Sergeant Investigations	2.00	2.00	2.00	
	62.00	62.00	68.00	6.00
Police Reserve	6.00	6.00	5.00	(1.00)

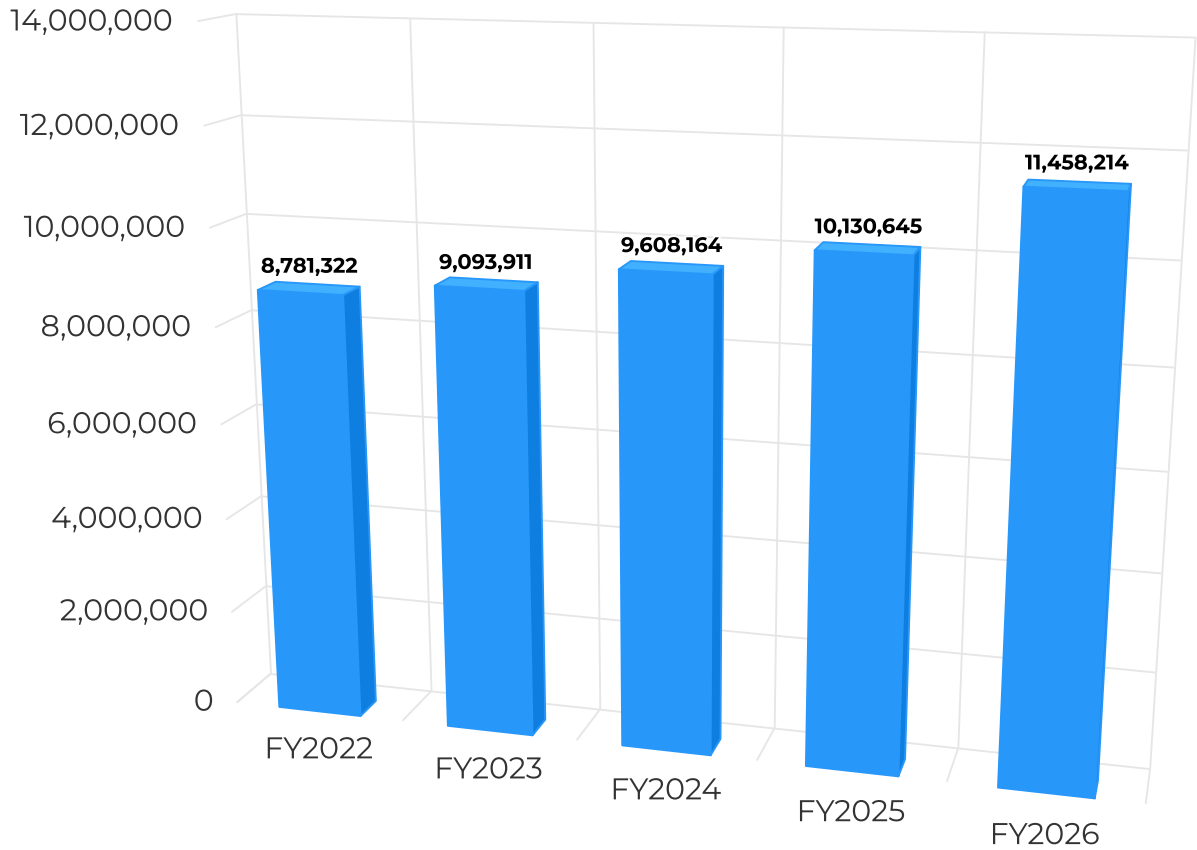
Expenditures By Type

4-Year Expenditures

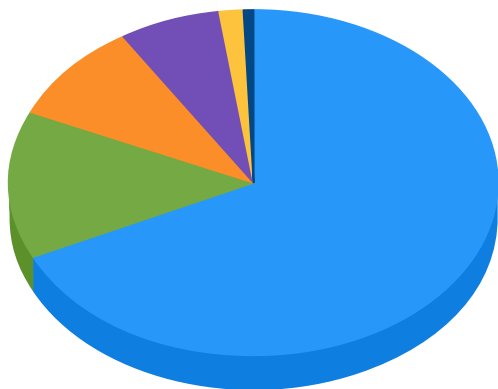
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	5,912,574	5,450,632	6,392,965	6,407,902	6,964,069	7,204,692	7,783,078
Supplies, Services, and Charges	1,030,632	806,572	1,078,694	893,743	1,138,044	1,030,678	1,070,219
Repairs & Maintenance	156,658	147,240	168,915	151,765	178,480	172,017	182,200
Utilities	55,500	49,499	57,681	58,030	60,616	67,903	76,231
Capital Expenditures	475,635	244,664	560,239	425,821	446,821	446,664	767,620
Transfers	1,462,911	1,097,184	1,349,670	1,349,670	1,342,772	1,342,772	1,578,866
Total Expenditures	9,093,910	7,795,791	9,608,164	9,286,931	10,130,802	10,264,726	11,458,214

5-Year Budget Trend

5-Year Budget Analysis



FY 2026 Expenditures by Type



- Personnel Services (Budgeted) \$7,783,078
- Transfers (Budgeted) \$1,578,866
- Supplies, Services, and Charges (Budgeted) \$1,070,219
- Capital Expenditures (Budgeted) \$767,620
- Repairs & Maintenance (Budgeted) \$182,200
- Utilities (Budgeted) \$76,231

Expenditures by SubObject

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Personnel Services		\$6,964,068.70	\$7,783,077.76
Civilian Employees	101-32-00-100-51102	\$1,042,102.00	\$1,074,234.72
Commissioned Officers	101-32-00-100-51103	\$2,771,130.00	\$3,270,181.82
Reserve Officers	101-32-00-100-51104	\$21,069.00	\$13,126.00
Civilian Employees Overtime	101-32-00-100-51111	\$120,000.00	\$120,093.96
Commissioned Officers Overtime	101-32-00-100-51112	\$331,877.00	\$300,000.00
Life Ins	101-32-00-100-51206	\$8,446.00	\$9,600.00
Deferred Compensation - 401 A	101-32-00-100-51212	\$45,130.00	\$54,202.34
Civilian Pension - LAGERS	101-32-00-100-51214	\$489,265.00	\$651,745.15
1993 - Lagers Commissioned Officer - Dispatcher	101-32-00-100-51214	-	\$8,106.17
Health Insurance	101-32-00-100-51215	\$629,202.00	\$670,792.32
Commissioned Emp pension - Frozen	101-32-00-100-51217	\$718,000.00	\$718,000.00
Medical Expense - HSA Contribution	101-32-00-100-51218	\$48,000.00	\$64,500.00
Dental	101-32-00-100-51220	\$31,422.00	\$31,911.84
Vision	101-32-00-100-51221	\$6,829.00	\$5,387.52
FICA	101-32-00-100-51225	\$335,936.00	\$390,442.08
Clothing Allowance	101-32-00-100-51232	\$27,840.00	\$31,440.00
Phone Allowance	101-32-00-100-51238	\$4,800.00	\$4,320.00
Workers Compensation Insurance	101-32-00-100-51240	\$333,020.70	\$373,100.00
Supplies, Services, and Charges		\$714,870.00	\$644,310.00
Office Supplies	101-32-00-100-52101	\$12,150.00	\$16,475.00
Admin Office Supplies	101-32-00-100-52101	-	\$2,500.00
Amazon Prime subscription	101-32-00-100-52101	-	\$150.00
Tenure Awards/ Banquet Supplies	101-32-00-100-52101	-	\$2,500.00
Update Perpetual Clear Change in Hall	101-32-00-100-52101	-	\$325.00
Property and Supply Office Supplies	101-32-00-100-52101	-	\$11,000.00
Operating Supplies	101-32-00-100-52200	\$28,858.00	\$33,769.00
CSU event supplies	101-32-00-100-52200	-	\$2,500.00
Volunteer Appreciation	101-32-00-100-52200	-	\$300.00
OC Spray	101-32-00-100-52200	-	\$500.00
Medical Supplies	101-32-00-100-52200	-	\$1,000.00
SEU Supplies	101-32-00-100-52200	-	\$2,000.00
K-9 Supplies	101-32-00-100-52200	-	\$4,000.00
Weapon Parts	101-32-00-100-52200	-	\$4,500.00
Firearms Unit Supplies	101-32-00-100-52200	-	\$500.00
SWAT medical supplies	101-32-00-100-52200	-	\$750.00
KC Crime Commission Basket	101-32-00-100-52200	-	\$300.00
Admin Operating Supplies	101-32-00-100-52200	-	\$500.00
Prisoner Care Items	101-32-00-100-52200	-	\$690.00
First Aid Box Supplies	101-32-00-100-52200	-	\$220.00
Soap Cartridges (Detention)	101-32-00-100-52200	-	\$430.00
Detention Blanket and Towels	101-32-00-100-52200	-	\$5,000.00
Prisoner Meals	101-32-00-100-52200	-	\$2,800.00
Wypall dry wipes	101-32-00-100-52200	-	\$179.00

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Wypall hand wipes	101-32-00-100-52200	-	\$125.00
Emergency Management supplies	101-32-00-100-52200	-	\$400.00
CERT Operating Supplies	101-32-00-100-52200	-	\$2,000.00
Command Post Supplies	101-32-00-100-52200	-	\$500.00
Prop&Supp/General (Operational Office Supplies)	101-32-00-100-52200	-	\$3,500.00
Filing and Organization Supplies	101-32-00-100-52200	-	\$1,000.00
Notary supplies	101-32-00-100-52200	-	\$75.00
Professional Services	101-32-00-100-52250	\$49,800.00	\$25,200.00
Major Investigations	101-32-00-100-52250	-	\$5,000.00
TLO Services	101-32-00-100-52250	-	\$2,500.00
Investigations Records	101-32-00-100-52250	-	\$2,000.00
K-9 Health and Care	101-32-00-100-52250	-	\$700.00
Hazardous Waste Service	101-32-00-100-52250	-	\$900.00
Biohazard Cleanup (Detention)	101-32-00-100-52250	-	\$250.00
Threat/Situational Awareness Subscription	101-32-00-100-52250	-	\$150.00
Medical Expense	101-32-00-100-52250	-	\$2,500.00
Psychological testing	101-32-00-100-52250	-	\$5,500.00
New Hire Fingerprinting	101-32-00-100-52250	-	\$300.00
Wellness Checkins (RSMo 590.192)	101-32-00-100-52250	-	\$1,750.00
Destruction (shredding)	101-32-00-100-52250	-	\$650.00
Underground Vaults & Storage	101-32-00-100-52250	-	\$1,500.00
Notary Renewal- M. Anderson	101-32-00-100-52250	-	\$50.00
Notary Bond	101-32-00-100-52250	-	\$50.00
K9 Health and Care	101-32-00-100-52250	-	\$1,400.00
Postage	101-32-00-100-53101	\$450.00	\$450.00
Postage for Admin	101-32-00-100-53101	-	\$450.00
Printing & Promotions	101-32-00-100-53241	\$8,950.00	\$6,800.00
Admin - Recruiting	101-32-00-100-53241	-	\$3,600.00
Public Bid for Uniforms & Minor Equip	101-32-00-100-53241	-	\$200.00
Printed Forms	101-32-00-100-53241	-	\$3,000.00
Dues & Memberships	101-32-00-100-53301	\$8,395.00	\$6,135.00
JCDTF Membership	101-32-00-100-53301	-	\$150.00
Crime Stoppers	101-32-00-100-53301	-	\$2,750.00
IACP	101-32-00-100-53301	-	\$250.00
NAACP	101-32-00-100-53301	-	\$100.00
IAPE	101-32-00-100-53301	-	\$150.00
MPCA	101-32-00-100-53301	-	\$375.00
Metro Chiefs and Sheriffs	101-32-00-100-53301	-	\$210.00
Raytown Chamber of Commerce	101-32-00-100-53301	-	\$550.00
Heartland Tactical Officers Assoc (HTOA)	101-32-00-100-53301	-	\$285.00
MO Assoc Crisis Negotiators (MACN)	101-32-00-100-53301	-	\$150.00
FBINAA	101-32-00-100-53301	-	\$175.00
Rotary Club of Raytown	101-32-00-100-53301	-	\$820.00
K-9 Assoc	101-32-00-100-53301	-	\$120.00

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Notary renewal	101-32-00-100-53301	-	\$50.00
Equipment Expense	101-32-00-100-53500	\$58,650.00	\$55,775.00
Patrol Minor Equipment	101-32-00-100-53500	-	\$2,000.00
Mobile ticketing device(s)	101-32-00-100-53500	-	\$6,400.00
Mobile ticketing printer(s)	101-32-00-100-53500	-	\$900.00
2 Mics/charging cradles-In-car camera	101-32-00-100-53500	-	\$900.00
K-9 Equipment	101-32-00-100-53500	-	\$2,500.00
Stalker radar stalker 2	101-32-00-100-53500	-	\$3,250.00
C/I recording equipment	101-32-00-100-53500	-	\$7,000.00
office printer/ scanner	101-32-00-100-53500	-	\$850.00
Stalker DSR moving radar 2Ka	101-32-00-100-53500	-	\$3,200.00
Flock battery	101-32-00-100-53500	-	\$750.00
Stalker RLR Lidar	101-32-00-100-53500	-	\$2,900.00
Rifle Optics	101-32-00-100-53500	-	\$2,500.00
SWAT tactical equipment	101-32-00-100-53500	-	\$1,500.00
Gas and Less Lethal Munitions	101-32-00-100-53500	-	\$3,000.00
Postage Rental	101-32-00-100-53500	-	\$400.00
Detention Minor Equipment	101-32-00-100-53500	-	\$425.00
Mattresses	101-32-00-100-53500	-	\$400.00
Office Chair-Detention	101-32-00-100-53500	-	\$500.00
Emergency Management equipment	101-32-00-100-53500	-	\$400.00
Command Post Equipment	101-32-00-100-53500	-	\$500.00
Civilian & Sworn Minor Equipment (Evidence supplies)	101-32-00-100-53500	-	\$3,000.00
Miscellaneous Pouches and Vest Attach	101-32-00-100-53500	-	\$500.00
Copier Contract	101-32-00-100-53500	-	\$12,000.00
Computer Services	101-32-00-100-53644	\$293,730.00	\$306,071.00
Global Maintenance	101-32-00-100-53644	-	\$56,500.00
Blue Peak (FTO and Skills)	101-32-00-100-53644	-	\$1,520.00
Volgistics Volunteer Management	101-32-00-100-53644	-	\$600.00
Livescan Maintenance	101-32-00-100-53644	-	\$7,400.00
SAFE Barcoding (2 Licenses)	101-32-00-100-53644	-	\$6,200.00
MDL Network Support	101-32-00-100-53644	-	\$125,160.00
IT Supplies	101-32-00-100-53644	-	\$3,000.00
Leads Online Subscription	101-32-00-100-53644	-	\$3,771.00
RSA Secure ID License Renewal	101-32-00-100-53644	-	\$3,200.00
RSA Tokens	101-32-00-100-53644	-	\$2,500.00
Schedule Anywhere	101-32-00-100-53644	-	\$3,100.00
Annual Website & Domain Fees	101-32-00-100-53644	-	\$500.00
Blackpoint Cloud Response	101-32-00-100-53644	-	\$4,100.00
Archive Social CITY HALL	101-32-00-100-53644	-	\$7,300.00
Sonic Wall Maintenance Renewal	101-32-00-100-53644	-	\$7,800.00
Netmotion Maintenance Renewal	101-32-00-100-53644	-	\$2,450.00
Teleconference Subscription (Zoom)	101-32-00-100-53644	-	\$180.00
Blackpoint MDR	101-32-00-100-53644	-	\$10,900.00

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Mules Connection	101-32-00-100-53644	-	\$1,140.00
Blackpoint for O365 (webroot)	101-32-00-100-53644	-	\$2,000.00
Voice/NICE Recorder Maint	101-32-00-100-53644	-	\$6,650.00
Wasp software for Supply Unit	101-32-00-100-53644	-	\$4,300.00
K9 Monitoring Subscription	101-32-00-100-53644	-	\$250.00
K-9 Performance Software	101-32-00-100-53644	-	\$250.00
Flock annual subscription (ARPA Grant)	101-32-00-100-53644	-	\$39,000.00
Vulnerability Scans	101-32-00-100-53644	-	\$6,300.00
Meals & Travel	101-32-00-100-53711	\$6,620.00	\$6,145.00
MPCA Summer Conference	101-32-00-100-53711	-	\$750.00
MPC Fall Conference	101-32-00-100-53711	-	\$640.00
MCTC Interview & Interrogation	101-32-00-100-53711	-	\$605.00
NIOA Conference	101-32-00-100-53711	-	\$850.00
MARC Dispatch Banquet	101-32-00-100-53711	-	\$300.00
Nat'l Co-Responder Conference (2)	101-32-00-100-53711	-	\$1,500.00
Police K-9 Conference/Training	101-32-00-100-53711	-	\$1,500.00
General Liability Insurance	101-32-00-100-53913	\$201,077.00	\$138,500.00
Miscellaneous Contractual	101-32-00-100-53999	\$46,190.00	\$48,990.00
ACS Electronic System (Quarterly)	101-32-00-100-53999	-	\$3,300.00
KCPD Connection - Maintenance	101-32-00-100-53999	-	\$300.00
KCPD Radio Connection Fee	101-32-00-100-53999	-	\$23,700.00
Motorola- Ethernet annual Main.	101-32-00-100-53999	-	\$14,090.00
Warning Sirens-Electric	101-32-00-100-53999	-	\$1,000.00
Fire Extinguisher Maintenance	101-32-00-100-53999	-	\$600.00
In-car Camera Maintenance	101-32-00-100-53999	-	\$6,000.00
Repairs & Maintenance		\$178,480.00	\$182,200.00
Repair & Maintenance Supplies	101-32-00-100-52300	\$68,480.00	\$68,000.00
Biohazards Filters for Drying Cabinet	101-32-00-100-52300	-	\$2,000.00
Crime Scene Camera	101-32-00-100-52300	-	\$1,500.00
Crime Scene Processing equipment	101-32-00-100-52300	-	\$3,000.00
UAV Supplies	101-32-00-100-52300	-	\$2,000.00
Motorola Infrastructure Maint- Consoles	101-32-00-100-52300	-	\$41,400.00
Radio Parts, Repair	101-32-00-100-52300	-	\$6,800.00
Blue Valley Siren Maintenance	101-32-00-100-52300	-	\$6,300.00
Tornado siren repairs	101-32-00-100-52300	-	\$2,500.00
Command Post maintenance	101-32-00-100-52300	-	\$500.00
Mobile Ticketing repair and supplies	101-32-00-100-52300	-	\$300.00
Radar Repair and Calibration	101-32-00-100-52300	-	\$1,000.00
Breathalyzer Cleaning and Repairs	101-32-00-100-52300	-	\$700.00
Fuel	101-32-00-100-52301	\$90,000.00	\$100,000.00
Fleet fuel	101-32-00-100-52301	-	\$100,000.00
Building Maintenance	101-32-00-100-52750	\$6,500.00	\$5,200.00
Generator Maintenance	101-32-00-100-52750	-	\$3,700.00
Property Room Air Testing	101-32-00-100-52750	-	\$1,500.00

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Repair & Maintenance Services	101-32-00-100-53600	\$3,500.00	\$1,800.00
Card Reader Maintenance	101-32-00-100-53600	-	\$1,800.00
Vehicle Expense	101-32-00-100-55000	\$10,000.00	\$7,200.00
Vehicle Equipment and Supplies	101-32-00-100-55000	-	\$5,000.00
Car Camera Repairs	101-32-00-100-55000	-	\$1,000.00
AED Pads and Batteries	101-32-00-100-55000	-	\$1,200.00
Utilities		\$29,100.00	\$42,050.00
Electricity	101-32-00-100-53401	\$4,500.00	\$6,000.00
Electricity -Tower - Every Monthly	101-32-00-100-53401	-	\$6,000.00
Telephone	101-32-00-100-53431	\$24,600.00	\$36,050.00
Telephones Everlast/Boulevard	101-32-00-100-53431	-	\$8,400.00
Digital VOIP Desk Phones			
Telephones ATT Landlines 911	101-32-00-100-53431	-	\$27,650.00
Admin Lines			
Total Expenditures		\$7,886,518.70	\$8,651,637.76

SWOT Analysis

During the process of developing the annual budget, directors and senior staff work together to evaluate each department. This information goes to provide directions for the City-Wide Strategic Planning Committee.

Strengths

- Professional/Timely Public Service
- Desirable Internal Culture
- Dedication and commitment of all staff

Weaknesses

- Staffing shortages
- Available training time

Opportunities

- Creative/Innovative strategy development
- Creation of internal training opportunities

Threats

- Regional competition for viable staff
- Significant increase in demand for police services due to the World Cup event

Define the Problem & Development of a Vision

- Vision – To make Raytown PD the most attractive law enforcement agency in the region when ALL variables are considered (pay, quality of life, activity, etc.)
- Dedicated hiring team (have committed to working on this in addition to their regular duties and responsibilities).
 - Agility in the hiring process
- Personalized department-wide recruiting (EVERYONE is a recruiter)
- Outreach program to Raytown's faith-based community
- Number of applications received.
- Number of positions filled.
- Debriefs by recruits/current personnel to see what made them choose RPD and what made them stay.

General Fund - Finance



Department information

The Finance Department is responsible for all accounting and financial reporting for the City of Raytown.

The department is split between Governmental and Business type transactions.

General Fund (Governmental) and Sanitary Sewer Fund (Business).

The Sanitary Sewer Fund (Business/Enterprise Fund) will be presented in the 2nd half of this summary.

Mission Statement

To ensure the fiscal integrity of the City of Raytown by exercising due diligence and control over the City's assets and resources and to provide timely and accurate reporting under the guidelines of Generally Accepted Accounting Principles (GAAP). Additionally, Finance provides quality service and support to both our internal and external customers through the efficient and effective use of sound business principles and a commitment to excellent customer service.

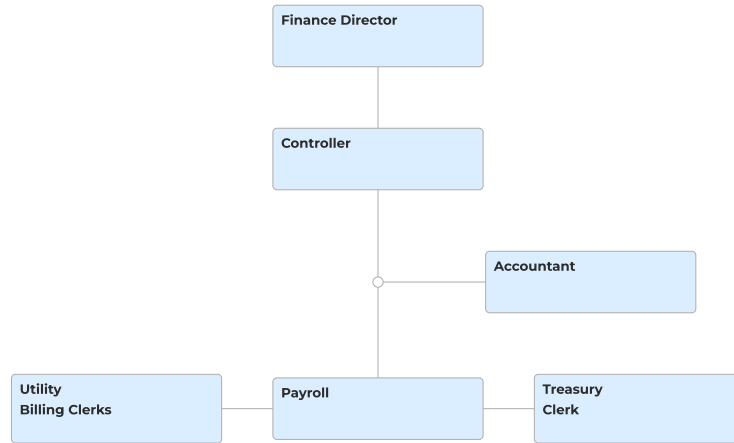
Key Services

- Providing both internal and external services
- Internal services include the products of payroll, accounts payable, budgetary, and ad hoc reporting, and coordination of financial activities for City operations.
- External services would include sewer billing activities, management of cash and banking operations, external financial reports, and city-wide budget book.



Organization

Department Structure



Goal Objectives & Achievements

- Achievement - Implementation of Clear-Gov Budgeting Software
- Achievement - FY25 GFOA Budget Award
- Goal - FY26 GFOA Budget Award
- Goal - ADP Payroll & HR Software Implementation
- Goal - Utility Billing Invoice Update

Performance Measurements

These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being report and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually by the City Administrator and presented to the Board of Alderman as part of the Annual Budget.

Key Services	Performance Indicators	2022	2023	2024	2025	2026
External	GFOA Budget Award	Yes	Yes	Yes	Yes	Goal
Internal	Fully Staffed Department	No	Yes	Yes	Yes	Goal
External	Past Due Collections - Utility Billing	1,900	1,900	2,200	2,400	2,400

General Fund - Personnel Summary - Full Time Equivalents (FTE)

Personnel Summary - Full time Equivalents (FTE)				
Job Title	FY 24 Budget	FY 25 Request	FY 26 Request	Difference -
Accountant	0.85	0.85	0.85	-
Controller	0.50	0.50	0.50	-
Director of Finance	0.85	0.85	0.85	-
Payroll Clerk	0.90	0.70	0.70	-
Treasury Clerk	0.50	0.50	0.50	-
	3.60	3.40	3.40	-

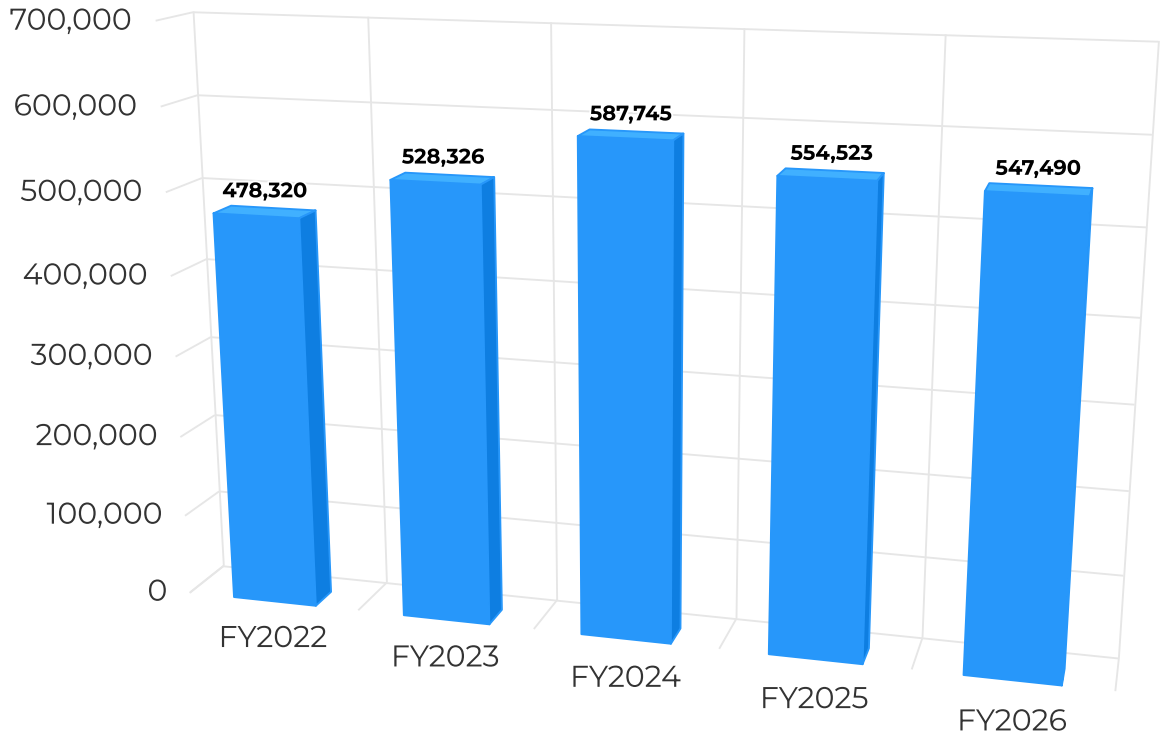
General Fund - Expenditures By Type

4-Year Expenditures

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	351,124	213,545	347,061	329,479	345,020	351,215	368,184
Supplies, Services, and Charges	174,511	246,734	197,649	157,683	176,503	172,150	176,306
Repairs & Maintenance	2,500	2,316	2,500	2,316	2,500	2,316	2,500
Utilities	-	-	499	499	500	500	500
Capital Expenditures	-	-	40,000	16,295	30,000	28,775	-
Total Expenditures	528,135	462,595	587,709	506,272	554,523	554,956	547,490

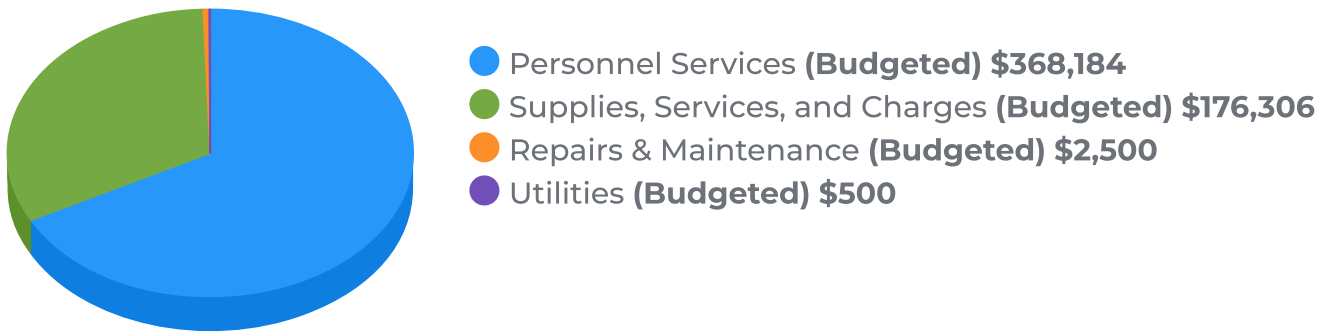
5-Year Budget Trend General Fund Finance Budget

5-Year Budget Analysis



General Fund - Finance Department Current Year Expenditure Breakdown

FY 2026 Expenditures by Type



Sanitary Sewer Fund Finance - *Personnel Summary - Full Time Equivalents (FTE)*

Personnel Summary - Full time Equivalents (FTE)				
Job Title	FY 24 Budget	FY 25 Request	FY 26 Request	Difference
Accountant	0.15	0.15	0.15	-
Billing Clerk	2.00	2.00	2.00	-
Controller	0.50	0.50	0.50	-
Director of Finance	0.15	0.15	0.15	-
Payroll Clerk	0.10	0.10	0.10	-
Treasury Clerk	0.50	0.50	0.50	-
	3.40	3.40	3.40	-

Sanitary Sewer Fund Finance - Expenditures By Type

4-Year Expenditures

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	259,693	234,142	267,165	270,246	351,091	277,665	298,924
Supplies, Services, and Charges	5,135,978	4,735,389	5,030,364	4,600,400	5,149,706	5,076,006	5,315,593
Repairs & Maintenance	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-
Total Expenditures	5,395,671	4,969,531	5,297,529	4,870,646	5,500,797	5,353,671	5,614,517

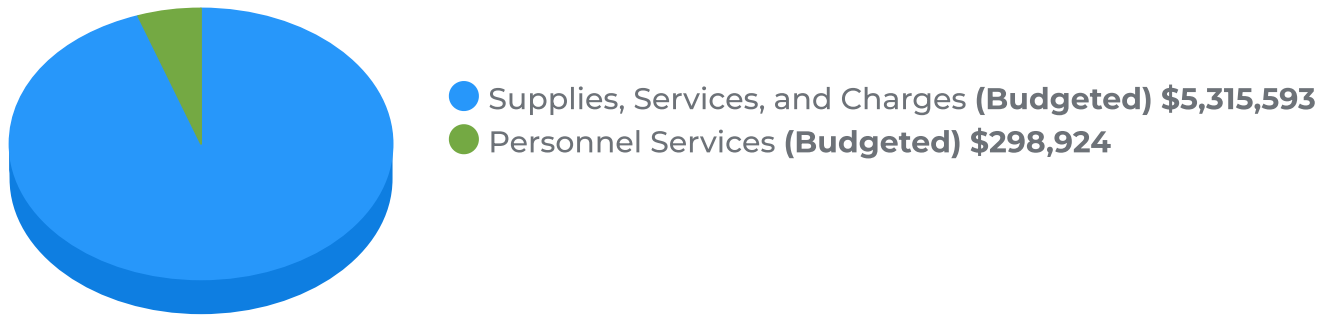
5-Year Budget Trend of Sanitary Sewer Fund - Finance Budget

5-Year Budget Analysis



Sanitary Sewer Fund - Finance Department Current Year Expenditure Breakdown

FY 2026 Expenditures by Type



Expenditures by SubObject

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Personnel Services		\$345,020.00	\$368,183.85
Civilian Employees	101-42-00-100-51102	\$252,960.00	\$264,399.04
Civilian Employees Overtime	101-42-00-100-51111	\$1,477.00	\$550.00
Life Ins	101-42-00-100-51206	\$582.00	\$697.34
Deferred Compensation - 401 A	101-42-00-100-51212	\$2,661.00	\$3,720.33
Civilian Pension - LAGERS	101-42-00-100-51214	\$36,130.00	\$38,343.56
Health Insurance	101-42-00-100-51215	\$25,311.00	\$34,814.90
Medical Expense - HSA Contribution	101-42-00-100-51218	\$3,075.00	\$2,025.00
Dental	101-42-00-100-51220	\$1,431.00	\$2,222.64
Vision	101-42-00-100-51221	\$868.00	\$483.96
FICA	101-42-00-100-51225	\$19,464.00	\$19,867.09
Workers Compensation Insurance	101-42-00-100-51240	\$1,061.00	\$1,060.00
Supplies, Services, and Charges		\$176,502.63	\$176,306.32
Office Supplies	101-42-00-100-52101	\$3,000.00	\$3,000.00
Credit Card Processing Charge	101-42-00-100-52122	\$2,500.00	\$2,500.00
Operating Supplies	101-42-00-100-52200	\$611.00	\$600.00
Professional Services	101-42-00-100-52250	\$63,000.00	\$64,000.00
Single Audit	101-42-00-100-52250	-	\$6,000.00
Audit	101-42-00-100-52250	-	\$55,000.00
GASB 75 Services	101-42-00-100-52250	-	\$3,000.00
Postage	101-42-00-100-53101	\$1,500.00	\$1,500.00
Printing & Promotions	101-42-00-100-53241	\$3,500.00	\$3,500.00
Dues & Memberships	101-42-00-100-53301	\$1,695.00	\$1,195.00
GFOA Budget Submission	101-42-00-100-53301	-	\$450.00
GFOA Membership	101-42-00-100-53301	-	\$700.00
Sam's Club	101-42-00-100-53301	-	\$45.00
Equipment Expense	101-42-00-100-53500	\$580.00	\$300.00
Computer Services	101-42-00-100-53644	\$55,516.63	\$60,121.32
ERP Pro V.X. (Incode)	101-42-00-100-53644	-	\$25,621.32
Kronos - Time Keeping (3 Months)	101-42-00-100-53644	-	\$3,000.00
Clear Gov - Budgeting Software	101-42-00-100-53644	-	\$31,500.00
Education and Training	101-42-00-100-53701	\$3,650.00	\$3,650.00
Meetings & Events	101-42-00-100-53705	\$840.00	\$840.00
Meals & Travel	101-42-00-100-53711	\$3,600.00	\$3,600.00
Administrative Fee	101-42-00-100-53812	\$600.00	-
General Liability Insurance	101-42-00-100-53913	\$14,310.00	\$9,900.00
Bank Charges	101-42-00-100-53961	\$21,000.00	\$21,000.00
Miscellaneous Contractual	101-42-00-100-53999	\$600.00	\$600.00
Repairs & Maintenance		\$2,500.00	\$2,500.00
Repair & Maintenance Services	101-42-00-100-53600	\$2,500.00	\$2,500.00
Utilities		\$500.00	\$500.00
Mobil Phone & Pagers	101-42-00-100-53441	\$500.00	\$500.00
Capital Expenditures		\$30,000.00	-
Capital Expenditures	101-42-00-100-57000	\$30,000.00	-
Total Expenditures		\$554,522.63	\$547,490.17

SWOT Analysis

During the process of developing the annual budget, directors and senior staff work together to evaluate each department. This information goes to provide directions for the City-Wide Strategic Planning Committee.

Strengths

Describe what the department excels at and how it separates from the competition.

- Extended Experience and Knowledge
- Customer Service
- Active role with customers and other departments

Weaknesses

What is stopping your department from achieving optimal success.

- Past Due Collections
- Communication between departments
- Time Card Approvals
- Sewer Bill Invoice update

Opportunities

External factors that could provide the department with advantages.

- Training HR/Payroll
- Training GFOA
- Training Currency Fraud
- Add QR Code to Utility Billing Invoice

Threats

Factors that could potentially harm or negatively affect the department.

- Hiring Process
- Lack of Communication between Departments
- 3rd Party Utility Billing (Update in process)
- Lack of Customer information in Utility Billing

Define the Problem & Development of a Vision

Limited on the number of customers able to be shut off per month for non-payment

Utility Billing lacking all information on customers and homeowners

General Fund - Law



Department information

The Law Department protects and advances the interests of the City and its citizens through the justice process.

Mission Statement

Protect the innocent and convict the guilty.

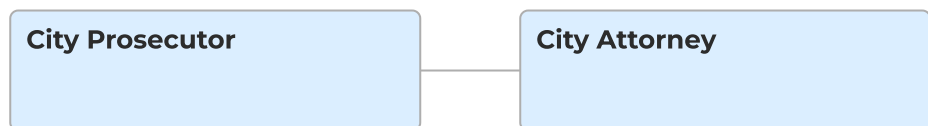
Key Services

- Prosecution of cases brought before the City
- Understand and interpret the law
- Working with all departments during court proceedings



Organization

Department Structure



Personnel Summary - Full Time Equivalents (FTE)

Personnel Summary				
Job Title	FY 24 Budget	FY 25 Request	FY 26 Request	Difference -
City Prosecutor	0.50	0.50	0.50	-
	0.50	0.50	0.50	-

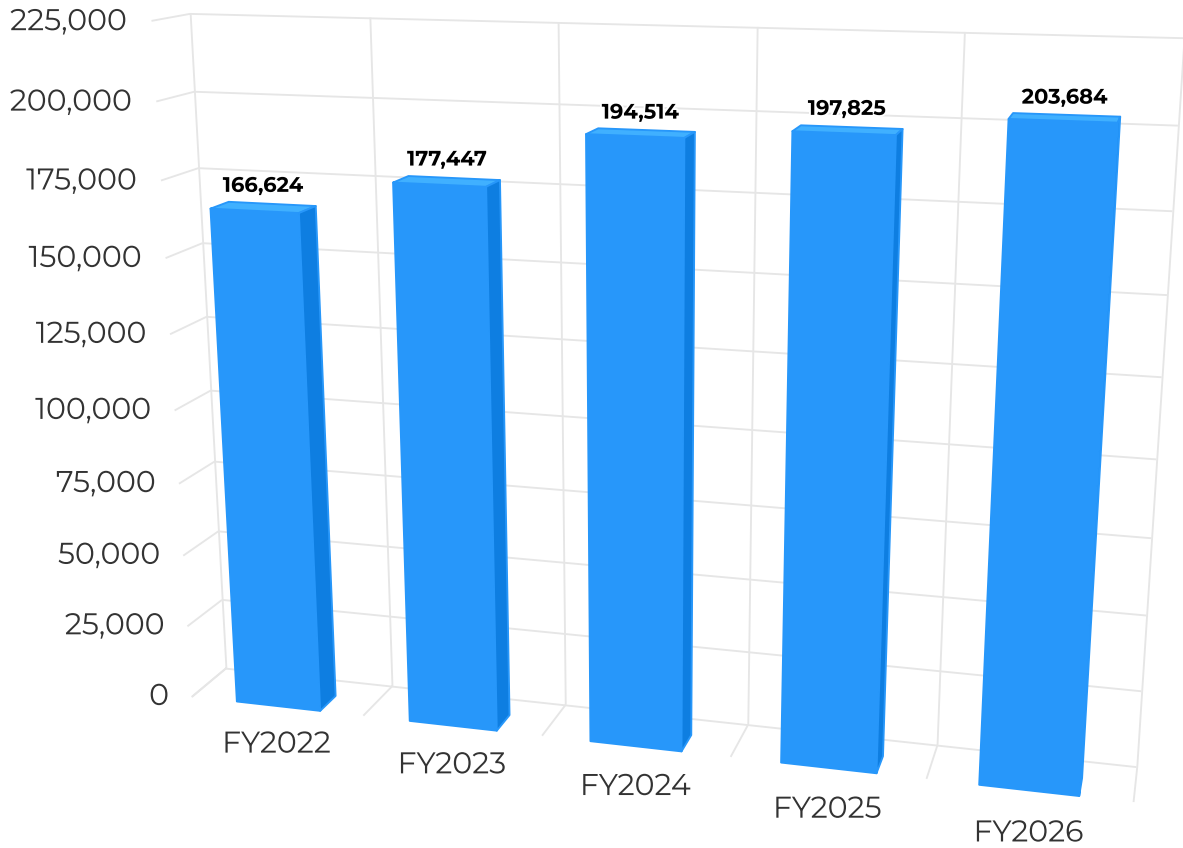
Expenditures By Type

4-Year Expenditures

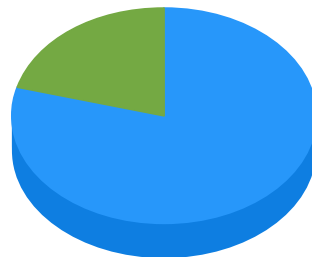
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	35,407	34,656	38,127	36,299	36,325	36,815	42,184
Supplies, Services, and Charges	142,040	150,350	156,350	128,225	161,500	97,710	161,500
Total Expenditures	177,447	185,006	194,477	164,524	197,825	134,525	203,684

5-Year Budget Trend

5-Year Budget Analysis



FY 2026 Expenditures by Type



- Supplies, Services, and Charges (Budgeted) \$161,500
- Personnel Services (Budgeted) \$42,184

Expenditures by SubObject

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Personnel Services		\$36,325.00	\$42,183.65
Part Time Employees	101-51-00-100-51106	\$35,350.00	\$39,060.65
FICA	101-51-00-100-51225	\$850.00	\$2,988.00
Workers Compensation Insurance	101-51-00-100-51240	\$125.00	\$135.00
Supplies, Services, and Charges		\$161,500.00	\$161,500.00
Office Supplies	101-51-00-100-52101	\$250.00	\$250.00
Professional Services	101-51-00-100-52250	\$750.00	\$750.00
Outside Legal Council	101-51-00-100-53513	\$160,000.00	\$160,000.00
Education & Training	101-51-00-100-53701	\$500.00	\$500.00
Prosecutor's Training	101-51-00-100-53701	-	\$500.00
Total Expenditures		\$197,825.00	\$203,683.65

General Fund - Court



Department Information

The Court department operates the Raytown Municipal Division of the Jackson County Circuit Court.

Mission Statement

To operate the Raytown Municipal Division of the Jackson County Circuit Court in accordance with the laws of the State of Missouri and the ordinances of the City of Raytown.

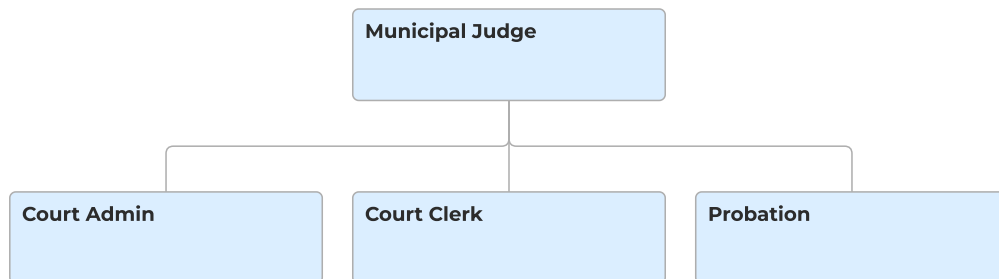
Key Services

- Ordinance Enforcement
- Municipal Court Operations
- Reporting to the State of Missouri
- Verifying/Updating new State/Federal regulations



Organization

Department Structure



Goal Objectives & Achievements

- Achievement - Continued operation of the court in accordance with the ordinances of the City of Raytown and the laws of the State of Missouri
- Achievement - Excellent customer service for citizens and court litigants
- Goal - Condensing accounting software with the implantation of Show-Me-Courts
- Goal - Transfer of open cases to Show-Me-Courts

Performance Measurements

These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being report and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually by the City Administrator and presented to the Board of Alderman as part of the Annual Budget.

Key Services	Performance Indicators	2022	2023	2024	2025	2026
Internal	Number of cases filed	2,183	1,624	1,576	2,775	5,000
External	Number of cases disposed of or dismissed	3,539	2,125	1,528	1,600	3,500
Internal	Cases Transferred from Incode 10	NA	2,765	1,666	444	Complete

Personnel Summary - Full Time Equivalents (FTE)

Personnel Summary - Full time Equivalents (FTE)				
Job Title	FY 24 Budget	FY 25 Request	FY 26 Request	Difference
Judge	1.00	1.00	1.00	-
Chief Court Clerk	1.00	1.00	1.00	-
Court Clerks	2.00	1.00	1.50	0.50
Police Reserve	0.78	0.78	0.78	-
	4.78	3.78	4.28	0.50

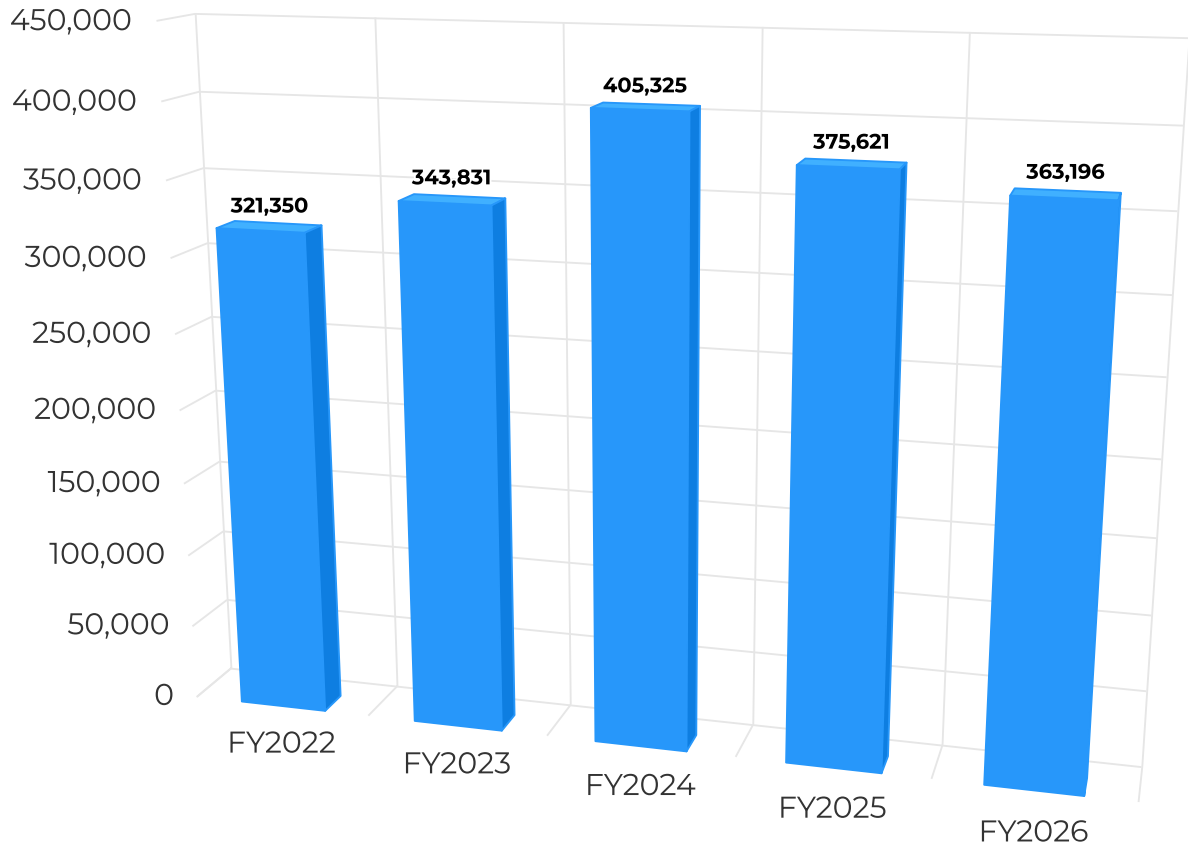
Expenditures By Type

4-Year Expenditures

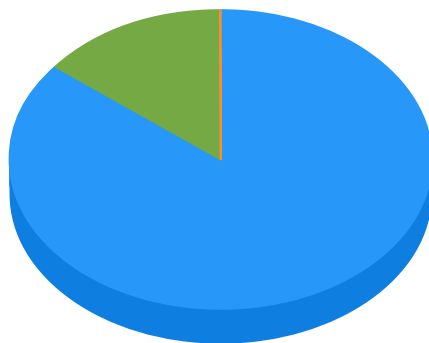
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	283,982	381,847	305,698	247,845	300,528	252,684	311,136
Supplies, Services, and Charges	52,799	56,179	99,162	56,594	74,892	72,000	51,860
Repairs & Maintenance	-	-	-	-	-	-	-
Utilities	300	272	350	140	200	200	200
Capital Expenditures	-	-	-	-	-	-	-
Total Expenditures	337,081	438,298	405,210	304,579	375,620	324,884	363,196

5-Year Budget Trend

5-Year Budget Analysis



FY 2026 Expenditures by Type



- Personnel Services (Budgeted) \$311,136
- Supplies, Services, and Charges (Budgeted) \$51,860
- Utilities (Budgeted) \$200

Expenditures by SubObject

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Personnel Services		\$300,527.94	\$311,135.76
Elected Officials	101-52-00-100-51101	\$42,745.00	\$48,414.12
Civilian Employees	101-52-00-100-51102	\$156,800.00	\$162,510.40
Reserve Officers	101-52-00-100-51104	\$3,961.00	\$4,000.00
Civilian Employees Overtime	101-52-00-100-51111	\$20,513.00	\$20,926.80
Life Ins	101-52-00-100-51206	\$332.00	\$350.00
Deferred Compensation - 401 A	101-52-00-100-51212	\$3,653.00	\$2,530.00
25 - 401a & 457 City Match - Court Administrator	101-52-00-100-51212	-	\$1,500.00
Civilian Pension - LAGERS	101-52-00-100-51214	\$25,896.00	\$25,896.00
Health Insurance	101-52-00-100-51215	\$24,780.00	\$24,780.00
Med Exp - HSA contribution	101-52-00-100-51218	\$1,500.00	\$1,500.00
Dental	101-52-00-100-51220	\$1,170.00	\$779.04
Vision	101-52-00-100-51221	\$258.00	\$343.68
25 - Vision Single	101-52-00-100-51221	-	\$85.92
1455 - Vision Single	101-52-00-100-51221	-	\$85.92
FICA	101-52-00-100-51225	\$17,142.00	\$17,395.72
453 - FICA - Municipal Court Judge	101-52-00-100-51225	-	\$3,306.71
Phone Allowance	101-52-00-100-51238	\$960.00	\$960.00
Workers Compensation Insurance	101-52-00-100-51240	\$817.94	\$750.00
Supplies, Services, and Charges		\$74,892.79	\$51,860.00
Office Supplies	101-52-00-100-52101	\$2,040.00	\$2,040.00
Misc. Supplies	101-52-00-100-52101	-	\$1,500.00
Monthly copy overages	101-52-00-100-52101	-	\$540.00
Professional Services	101-52-00-100-52250	\$20,000.00	\$20,000.00
Assignment Counsel	101-52-00-100-52250	-	\$4,500.00
Security for Metal Detector	101-52-00-100-52250	-	\$15,000.00
Misc.	101-52-00-100-52250	-	\$500.00
Postage	101-52-00-100-53101	\$1,000.00	\$2,200.00
Printing & Promotions	101-52-00-100-53241	\$1,000.00	\$1,000.00
Dues & Memberships	101-52-00-100-53301	\$355.00	\$470.00
Dues & Membership Judge	101-52-00-100-53301	-	\$125.00
Dues & Membership Clerks	101-52-00-100-53301	-	\$345.00
Equipment Expense	101-52-00-100-53500	\$1,500.00	\$6,250.00
1 Printer	101-52-00-100-53500	-	\$1,500.00
Postage Meter Share	101-52-00-100-53500	-	\$750.00
2 Laptop Computers	101-52-00-100-53500	-	\$4,000.00
Computer Services	101-52-00-100-53644	\$23,255.46	-
Education and Training	101-52-00-100-53701	\$1,200.00	\$1,200.00
Meals & Travel	101-52-00-100-53711	\$5,500.00	\$5,500.00
Judges' Board Meetings	101-52-00-100-53711	-	\$1,000.00
Travel and Lodging for Professional Dev Conference	101-52-00-100-53711	-	\$4,500.00
General Liability Insurance	101-52-00-100-53913	\$18,742.33	\$12,900.00
Bank Charges	101-52-00-100-53961	\$300.00	\$300.00
Utilities		\$200.00	\$200.00
Telephone	101-52-00-100-53431	\$200.00	\$200.00

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Total Expenditures		\$375,620.73	\$363,195.76

SWOT Analysis

During the process of developing the annual budget, directors and senior staff work together to evaluate each department. This information goes to provide directions for the City-Wide Strategic Planning Committee.

Strengths

Maintaining customer service levels with fewer employees.

Weaknesses

Lack of teamwork between departments and accuracy of citations.

Opportunities

Meeting with the appropriate command staff to follow through with issues.

Threats

Scamming emails.

Define the Problem & Development of a Vison

The court is consistently facing challenges with the accuracy of citations received from the police department, which often contain incorrect information. The issue remains unresolved, leading to a disconnect between our departments. To address this problem, we would suggest regular meetings with the Chief of Police and City Administrator.

Public Works Department



Department information

Public Works is the combination of physical assets and managerial practices for the City of Raytown to provide and sustain structures and services essential to the welfare and acceptable quality of life for its citizens.

Mission Statement

To deliver diverse, quality, and professional services to all citizens and employees of Raytown while ensuring a safe and desirable everyday way of life for all.

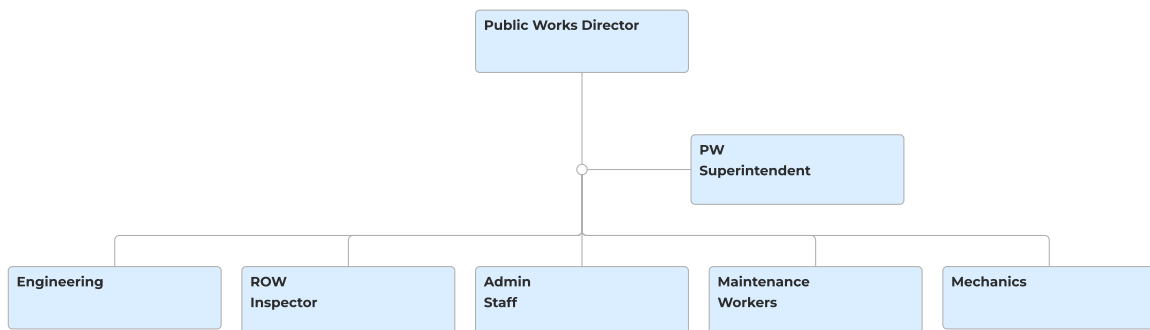
Key Services

- Fleet management
- Engineering
- Emergency management
- Building maintenance and repairs
- Roadway maintenance and repairs
- Infrastructure planning
- Sanitary sewer and storm water management



Organization

Department Structure



Goal Objectives & Achievements

- Achievement - City Works Fleet/Asset Management software
- Achievement - Citizen approval for bonds
- Goal - Fully staffed
- Goal - American Rescue Plan Act funded projects completed in FY2025

Performance Measurements

These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being report and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually by the City Administrator and presented to the Board of Alderman as part of the Annual Budget.

Key Services	Performance Indicators	2022	2023	2024	2025	2026
External	Sweeping each section of town	3	2	3	4	5
External	Replacing signs throughout the City	40	45	60	70	100
External	Number of potholes reported	250	288	300	400	500

General Fund - Personnel Summary - Full Time Equivalents (FTE)

Personnel Summary - Full time Equivalents (FTE)				
Job Title	FY 24 Budget	FY 25 Request	FY 26 Request	Difference -
Administrative Asst.	1.10	0.70	0.70	-
City Engineer	0.50	0.50	0.50	-
Crew Leader	2.00	2.00	1.00	(1.00)
Asst. Public Works Director	0.25	0.25	-	(0.25)
Public Works Director	0.50	0.50	0.50	-
Engineering Technician	0.50	0.50	0.50	-
Fleet Maint. Supervisor	0.80	0.80	0.80	-
Maint. Worker	5.00	5.00	5.00	-
Mechanic	0.80	1.60	1.60	-
Operations Supervisor	1.00	2.00	2.00	-
Superintendent	0.50	0.50	0.50	-
ROW Inspector	0.60	0.60	0.60	-
Sr. Maint. Worker	1.00	1.00	1.00	-
Building Maint. Worker	1.75	1.75	1.75	-
Traffic Specialist	1.00	-	-	-
Total	17.30	17.70	16.45	(1.25)

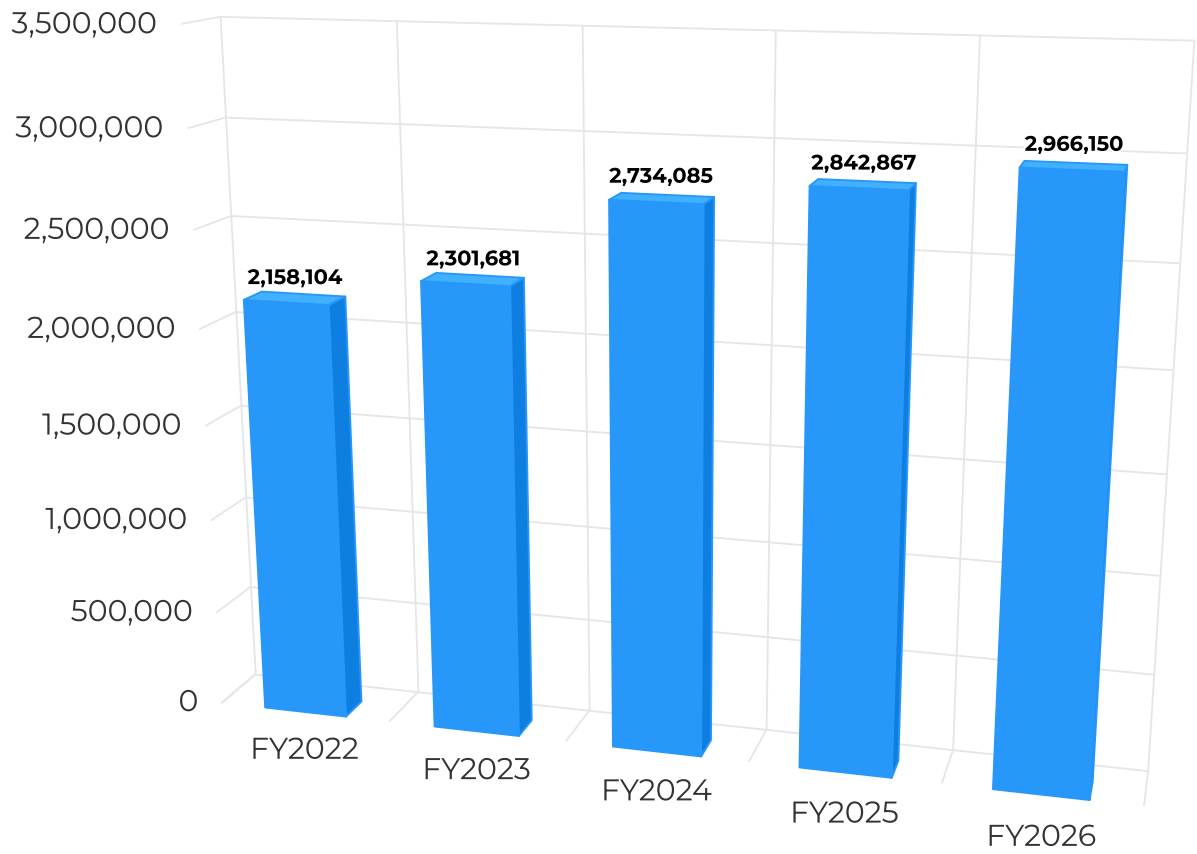
General Fund - Expenditures By Type

4-Year Expenditures

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	1,140,367	1,088,460	1,386,813	1,187,243	1,483,671	1,441,192	1,623,005
Supplies, Services, and Charges	389,734	345,614	443,192	372,533	481,878	428,384	438,850
Repairs & Maintenance	254,288	234,207	301,012	262,780	268,150	271,050	292,315
Utilities	517,292	500,706	603,068	500,352	609,168	536,770	611,980
Total Expenditures	2,301,681	2,168,987	2,734,085	2,322,908	2,842,867	2,677,396	2,966,150

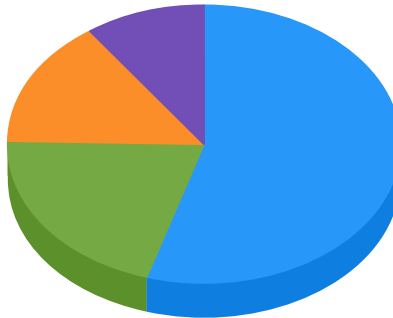
5-Year Budget Trend General Fund

5-Year Budget Analysis



General Fund Current Year Expenditure Breakdown

FY 2026 Expenditures by Type



- Personnel Services (**Budgeted**) \$1,623,005
- Utilities (**Budgeted**) \$611,980
- Supplies, Services, and Charges (**Budgeted**) \$438,850
- Repairs & Maintenance (**Budgeted**) \$292,315

Sanitary Sewer Fund - Personnel Summary - Full Time Equivalents (FTE)

Personnel Summary - Full time Equivalents (FTE)				
Job Title	FY 24 Budget	FY 25 Request	FY 26 Request	Difference -
Administrative Asst.	0.90	1.30	1.30	-
City Engineer	0.50	0.50	0.50	-
Crew Leader	2.00	2.00	2.00	-
Asst. Public Works Director	0.75	0.75	-	(0.75)
Public Works Director	0.50	0.50	0.50	-
Engineering Technician	0.50	0.50	0.50	-
Fleet Maint. Supervisor	0.20	0.20	0.20	-
Maint. Worker	2.00	2.00	2.00	-
Mechanic	0.20	0.40	0.40	-
Operations Supervisor	1.00	1.00	1.00	-
Superintendent	0.50	0.50	0.50	-
ROW Inspector	0.40	0.40	0.40	-
Sr. Maint. Worker	2.00	1.00	1.00	-
Building Maint. Worker	0.25	0.25	0.25	-
Total	11.70	11.30	10.55	(0.75)

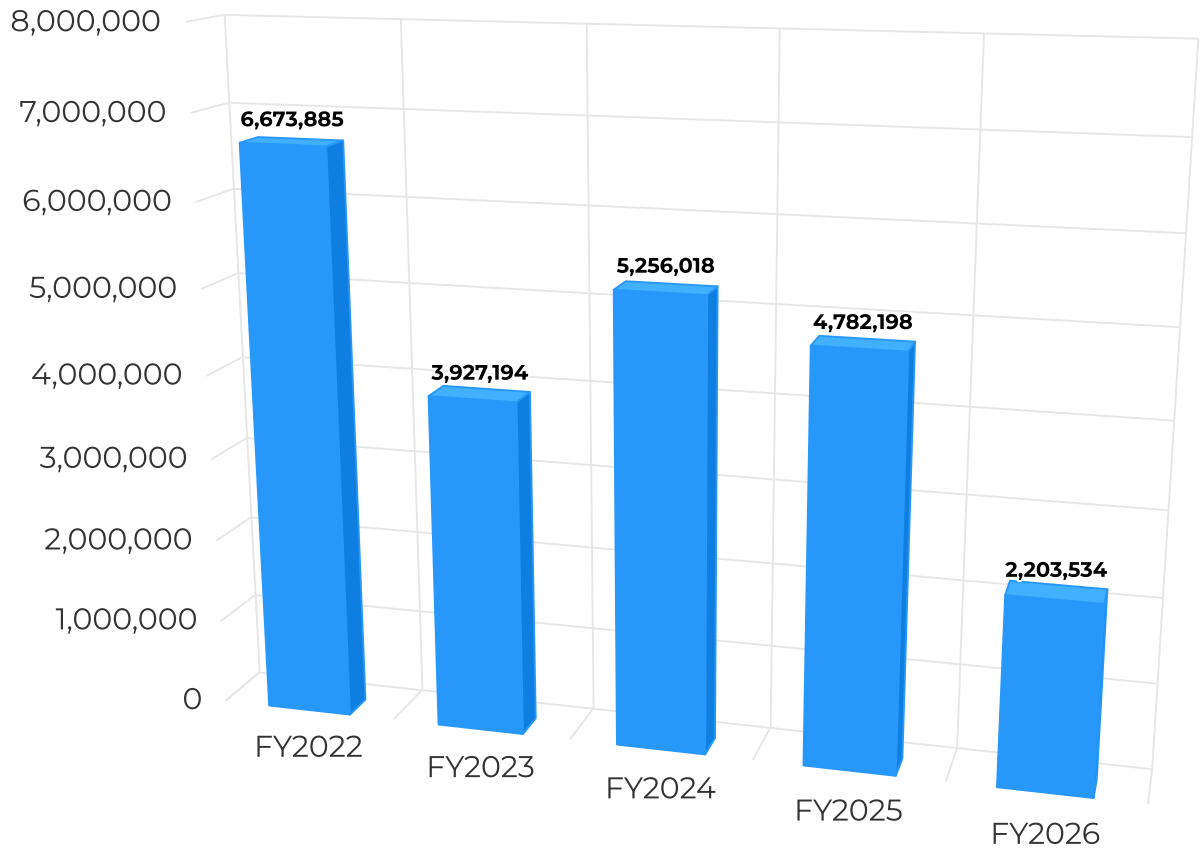
Sanitary Sewer Fund - Expenditures By Type

4-Year Expenditures

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	765,166	655,774	812,996	804,043	911,553	626,818	795,675
Supplies, Services, and Charges	115,900	78,841	187,738	102,626	190,300	142,950	206,850
Repairs & Maintenance	231,320	164,891	252,800	201,770	212,800	186,500	241,800
Utilities	15,298	12,093	20,372	12,979	20,372	16,200	20,684
Capital Expenditures	2,799,510	1,823,406	3,982,112	829,388	3,447,173	3,239,331	938,525
Total Expenditures	3,927,194	2,735,005	5,256,018	1,950,806	4,782,198	4,211,799	2,203,534

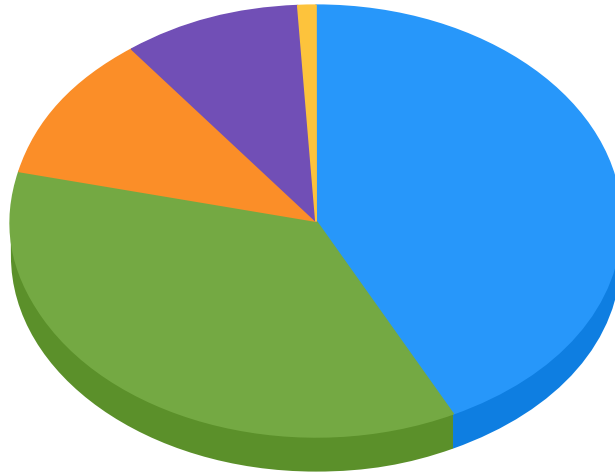
5-Year Budget Trend Sanitary Sewer Fund

5-Year Budget Analysis



Sanitary Sewer Fund Current Year Expenditure Breakdown

FY 2026 Expenditures by Type



- Capital Expenditures (Budgeted) \$938,525
- Personnel Services (Budgeted) \$795,675
- Repairs & Maintenance (Budgeted) \$241,800
- Supplies, Services, and Charges (Budgeted) \$206,850
- Utilities (Budgeted) \$20,684

Expenditures by SubObject

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Personnel Services		\$1,483,671.00	\$1,623,005.04
Civilian Employees	101-62-00-100-51102	\$924,275.00	\$1,000,396.70
Civilian Employees Overtime	101-62-00-100-51111	\$19,551.00	\$33,494.17
Over-Time - Engineering Technician	101-62-00-100-51111	-	\$1,935.75
Life Ins	101-62-00-100-51206	\$2,115.00	\$3,150.00
Deferred Compensation - 401 A	101-62-00-100-51212	\$8,838.00	\$8,649.28
Civilian Pension - LAGERS	101-62-00-100-51214	\$133,805.00	\$127,847.25
Health Insurance	101-62-00-100-51215	\$187,513.00	\$232,093.82
Medical Expense - HSA Contribution	101-62-00-100-51218	\$12,825.00	\$7,950.00
Dental	101-62-00-100-51220	\$10,666.00	\$10,148.96
Vision	101-62-00-100-51221	\$1,937.00	\$2,155.21
FICA	101-62-00-100-51225	\$70,110.00	\$74,421.65
Phone Allowance	101-62-00-100-51238	\$1,632.00	\$1,248.00
Workers Compensation Insurance	101-62-00-100-51240	\$110,404.00	\$121,450.00
Supplies, Services, and Charges		\$481,878.27	\$438,850.00
Office Supplies	101-62-00-100-52101	\$4,500.00	\$5,500.00
General Office Supplies	101-62-00-100-52101	-	\$3,300.00
Copier and Coverages	101-62-00-100-52101	-	\$2,200.00
Uniforms	101-62-00-100-52233	\$14,200.00	\$14,200.00
Maintenance & Operations	101-62-00-100-52233	-	\$5,700.00
Engineering & Administration	101-62-00-100-52233	-	\$2,500.00
Public Works	101-62-00-100-52233	-	\$6,000.00
Professional Services	101-62-00-100-52250	\$131,959.27	\$105,000.00
Consulting Services	101-62-00-100-52250	-	\$25,000.00
City Works Technical Support	101-62-00-100-52250	-	\$25,000.00
Tree Services	101-62-00-100-52250	-	\$25,000.00
Traffic Signal	101-62-00-100-52250	-	\$30,000.00
Postage	101-62-00-100-53101	\$1,250.00	\$1,250.00
Printing & Promotions	101-62-00-100-53241	\$4,000.00	\$4,000.00
Community Outreach	101-62-00-100-53241	-	\$1,000.00
Advertising	101-62-00-100-53241	-	\$3,000.00
Dues & Memberships	101-62-00-100-53301	\$2,700.00	\$2,900.00
APWA	101-62-00-100-53301	-	\$2,200.00
Other Dues & Memberships	101-62-00-100-53301	-	\$500.00
IMSA	101-62-00-100-53301	-	\$200.00
Equipment Expense	101-62-00-100-53500	\$24,700.00	\$24,700.00
Building Maintenance Tools and Equipment	101-62-00-100-53500	-	\$18,000.00
Building Maintenance Equipment Rental	101-62-00-100-53500	-	\$2,500.00
Postage Machine Share	101-62-00-100-53500	-	\$1,000.00
Water and Ice Machine	101-62-00-100-53500	-	\$3,200.00
Computer Services	101-62-00-100-53644	\$81,500.00	\$83,850.00
Web GIS	101-62-00-100-53644	-	\$7,000.00
Fuel Master	101-62-00-100-53644	-	\$1,750.00
Zoom	101-62-00-100-53644	-	\$500.00

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Adobe	101-62-00-100-53644	-	\$600.00
SAM (Midland) Hosting Service	101-62-00-100-53644	-	\$8,000.00
Raken	101-62-00-100-53644	-	\$2,000.00
Blue Beam	101-62-00-100-53644	-	\$1,000.00
City Works Contract	101-62-00-100-53644	-	\$46,000.00
EnerGov	101-62-00-100-53644	-	\$17,000.00
Education and Training	101-62-00-100-53701	\$16,300.00	\$16,300.00
In-House Training, Education, Recognitions	101-62-00-100-53701	-	\$3,000.00
CDL Training	101-62-00-100-53701	-	\$2,300.00
Educations & Training	101-62-00-100-53701	-	\$3,500.00
Fleet Training	101-62-00-100-53701	-	\$3,500.00
National Conferences	101-62-00-100-53701	-	\$4,000.00
Meetings & Events	101-62-00-100-53705	\$1,750.00	\$1,750.00
Safety Program	101-62-00-100-53705	-	\$1,500.00
Chamber	101-62-00-100-53705	-	\$250.00
Meals & Travel	101-62-00-100-53711	\$7,300.00	\$7,300.00
Professional Training and Development	101-62-00-100-53711	-	\$1,500.00
Local Travel & Meals	101-62-00-100-53711	-	\$500.00
Snow Events	101-62-00-100-53711	-	\$1,500.00
APWA Luncheons	101-62-00-100-53711	-	\$300.00
MPR	101-62-00-100-53711	-	\$300.00
National Conferences	101-62-00-100-53711	-	\$3,200.00
General Liability Insurance	101-62-00-100-53913	\$79,519.00	\$54,800.00
Miscellaneous Contractual	101-62-00-100-53999	\$112,200.00	\$117,300.00
Uniform & Mat Rentals	101-62-00-100-53999	-	\$16,000.00
Shredding	101-62-00-100-53999	-	\$300.00
Fire Alarm Testing, Monitoring and Services	101-62-00-100-53999	-	\$3,000.00
Comcast TV @ PW	101-62-00-100-53999	-	\$500.00
Google Fiber Internet	101-62-00-100-53999	-	\$1,000.00
MO Tank Insurance	101-62-00-100-53999	-	\$400.00
Bi-Annual Aerial Information	101-62-00-100-53999	-	\$2,000.00
Security and Door Monitoring @ PW, VM, 7WR	101-62-00-100-53999	-	\$10,000.00
One-call fees	101-62-00-100-53999	-	\$5,400.00
City-wide Mowing	101-62-00-100-53999	-	\$60,000.00
Trash Disposal	101-62-00-100-53999	-	\$4,500.00
Weather Service	101-62-00-100-53999	-	\$8,200.00
KCPD Radio Connection Fee	101-62-00-100-53999	-	\$6,000.00
Repairs & Maintenance		\$268,150.00	\$292,315.00
Repair & Maintenance Supplies	101-62-00-100-52300	\$13,500.00	\$13,500.00
Welding Supplies	101-62-00-100-52300	-	\$3,500.00
Tools (vehicle)	101-62-00-100-52300	-	\$7,000.00
Grounds Maintenance	101-62-00-100-52300	-	\$3,000.00
Fuel	101-62-00-100-52301	\$40,350.00	\$40,350.00
Fleet	101-62-00-100-52301	-	\$1,850.00
Storm & Snow	101-62-00-100-52301	-	\$16,500.00

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Street	101-62-00-100-52301	-	\$19,000.00
Engineering & Administration	101-62-00-100-52301	-	\$3,000.00
Building Maintenance	101-62-00-100-52750	\$76,800.00	\$81,465.00
Contracted Mechanical, Electrical & Plumbing	101-62-00-100-52750	-	\$32,000.00
Generator Maintenance	101-62-00-100-52750	-	\$7,000.00
Various Outsourcing Contractors (other than ME&P)	101-62-00-100-52750	-	\$12,000.00
Turf Treatments	101-62-00-100-52750	-	\$5,000.00
Roof Annual Inspection	101-62-00-100-52750	-	\$3,200.00
Pest Control	101-62-00-100-52750	-	\$1,600.00
Cleaning Supplies/Building Supplies	101-62-00-100-52750	-	\$18,000.00
First Aide Kits	101-62-00-100-52750	-	\$1,500.00
Cummins	101-62-00-100-52750	-	\$1,165.00
Repair & Maintenance Services	101-62-00-100-53600	\$10,500.00	\$11,000.00
Lift Inspections	101-62-00-100-53600	-	\$500.00
Waste Fluid Pickup	101-62-00-100-53600	-	\$1,700.00
Propane Fueling System Manifold	101-62-00-100-53600	-	\$300.00
Fuel Tank Repair/Cleaning	101-62-00-100-53600	-	\$5,500.00
Sprinkler System Winterization	101-62-00-100-53600	-	\$600.00
Fire Extinguisher Inspection	101-62-00-100-53600	-	\$2,400.00
Vehicle Expense	101-62-00-100-55000	\$127,000.00	\$146,000.00
Boom Truck Inspections & Repair	101-62-00-100-55000	-	\$2,500.00
GPS	101-62-00-100-55000	-	\$3,300.00
Vehicle Licensing - Fleet	101-62-00-100-55000	-	\$200.00
Vehicle Washes	101-62-00-100-55000	-	\$8,000.00
Replacement Parts & Supplies	101-62-00-100-55000	-	\$74,000.00
Other Vendor Repairs	101-62-00-100-55000	-	\$58,000.00
Utilities		\$609,168.00	\$611,980.00
Electricity	101-62-00-100-53401	\$525,400.00	\$525,400.00
City Hall	101-62-00-100-53401	-	\$82,000.00
6417 Railroad	101-62-00-100-53401	-	\$2,700.00
VM Building	101-62-00-100-53401	-	\$3,700.00
Pocket Park	101-62-00-100-53401	-	\$525.00
59th Street Fountain	101-62-00-100-53401	-	\$475.00
Streetlights	101-62-00-100-53401	-	\$400,000.00
Traffic Signals	101-62-00-100-53401	-	\$36,000.00
Gas	101-62-00-100-53411	\$54,720.00	\$54,720.00
City Hall	101-62-00-100-53411	-	\$42,750.00
6417 Railroad	101-62-00-100-53411	-	\$8,145.00
VM Building	101-62-00-100-53411	-	\$3,825.00
Water	101-62-00-100-53421	\$6,740.00	\$6,740.00
City Hall	101-62-00-100-53421	-	\$4,500.00
6417 Railroad	101-62-00-100-53421	-	\$250.00
VM Building	101-62-00-100-53421	-	\$180.00
Pocket Park	101-62-00-100-53421	-	\$210.00
63rd & Cutoff	101-62-00-100-53421	-	\$320.00
63rd & Raytown Trfwy	101-62-00-100-53421	-	\$320.00

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Gregory & Raytown Road	101-62-00-100-53421	-	\$320.00
350 & Raytown Road	101-62-00-100-53421	-	\$320.00
Railroad Bridge	101-62-00-100-53421	-	\$320.00
Telephone	101-62-00-100-53431	\$16,800.00	\$16,800.00
Mobil Phone & Pagers	101-62-00-100-53441	\$5,508.00	\$8,320.00
PW Director	101-62-00-100-53441	-	\$312.00
Deputy Director	101-62-00-100-53441	-	\$312.00
City Engineer	101-62-00-100-53441	-	\$312.00
2 Supervisors	101-62-00-100-53441	-	\$1,248.00
Right of Way/Project Manager	101-62-00-100-53441	-	\$624.00
Superintendent	101-62-00-100-53441	-	\$312.00
Monthly Tablet Cost	101-62-00-100-53441	-	\$5,200.00
Total Expenditures		\$2,842,867.27	\$2,966,150.04

SWOT Analysis

During the process of developing the annual budget, directors and senior staff work together to evaluate each department. This information goes to provide directions for the City-Wide Strategic Planning Committee.

Strengths

The Public Works Department is committed to optimizing our operations by fully leveraging CityWorks with a complete staff. This allows us to efficiently manage the demands of work orders, assign tasks effectively to multiple team members, and rapidly respond to emergencies. As a result, we can better prioritize and address public concerns.

Weaknesses

While our team has demonstrated a strong capacity to tackle a diverse range of issues, a current challenge we face is the relative inexperience of some staff members. This means that while they're keen to learn and capable of addressing multiple concerns, there's often a need for more extensive guidance or oversight. We're actively working to build their expertise, but for now, this can occasionally impact the speed or autonomy with which certain complex tasks are resolved.

Opportunities

At Public Works, we're dedicated to fostering a dynamic learning environment. We offer numerous opportunities to train and guide our staff, instilling a culture that champions continuous development. This commitment ensures our team grows within a truly positive and supportive atmosphere.

Threats

While fostering a strong learning culture benefits our team, it also, perhaps unintentionally, enhances our employees' market value, making them more attractive to external entities offering greater compensation.

Define the Problem & Development of a Vision

The primary problem is that a portion of our staff, despite being eager and capable of handling various issues, currently lacks the extensive experience needed for full autonomy. This necessitates increased guidance and oversight, which in turn can slow down the resolution of complex tasks and limit overall team efficiency. While efforts are underway to build their expertise, the current skill gap poses a challenge to timely and independent task completion.

Our vision for Public Works is to cultivate a highly skilled and empowered team that operates with exceptional autonomy and efficiency. We aim to be a department where every staff member possesses the comprehensive expertise to independently address a diverse range of public concerns, ensuring the timely and high-quality resolution of even the most complex tasks. This commitment to continuous learning and professional development will establish Public Works as a model of excellence in public service, consistently exceeding community expectations through proactive and expert problem-solving.

SWOT Analysis

During the process of developing the annual budget, directors and senior staff work together to evaluate each department. This information goes to provide directions for the City-Wide Strategic Planning Committee.

Strengths

The implementation of City Works within the Public Works Department. The ability to understand the work order demands allows Public Works to prioritize how we address the concerns of the public.

Weaknesses

The Storm Water Department is facing a significant challenge due to its aging infrastructure and limited funding. This combination of factors restricts our ability to address critical stormwater issues in a timely and effective manner. As our infrastructure continues to age, the risk of failures and service disruptions increases, which could lead to more severe flooding, erosion, and environmental damage.

Opportunities

The Citizens of Raytown had approved a General Obligation Bond which will help address some of the aging infrastructure. In addition, the citizens approved a ¼ tax to help with storm water maintenance.

Threats

Despite the funding we've received, our aging stormwater infrastructure is deteriorating at a rate that outpaces our ability to complete necessary repairs and maintenance.

Define the Problem & Development of a Vision

While the department is well-staffed and uses technology to manage operations and respond to emergencies, this is not enough to keep up with the rate at which the infrastructure is failing. The new funding from the General Obligation Bond and the ¼-cent sales tax is a great start, but it's not a complete solution.

To build a resilient and modern stormwater system for Raytown by effectively leveraging new public funding and investing in a highly trained, dedicated team. We will prioritize the replacement of aging infrastructure and proactively address internal operational challenges to ensure our community is protected from storm-related threats for generations to come.

SWOT Analysis

During the process of developing the annual budget, directors and senior staff work together to evaluate each department. This information goes to provide directions for the City-Wide Strategic Planning Committee.

Strengths

The Public Works Sewer Department has a robust maintenance program, completing a complete washout of the sanitary sewer system every five years. This is a higher standard than many municipalities meet. In addition, our sanitary sewer sensors enable us to identify potential issues before they become major problems.

Weaknesses

Even with a proactive maintenance program, our team faces challenges. We have an aging infrastructure and limited resources to replace it, which affects our ability to respond to and repair issues like breaks and back-ups, as well as replace outdated equipment.

Opportunities

The Citizens of Raytown had approved a General Obligation Bond which will help address some of the aging infrastructure. In addition, the citizens approved a ¼ tax to help with storm water maintenance.

Threats

Providing additional training for our staff will ensure they have the necessary skills to perform advanced maintenance and address complex issues within the sewer system. As well as reduction in departmental debt would free up financial resources, allowing us to proactively address maintenance priorities and invest in new equipment and infrastructure.

Define the Problem & Development of a Vision

Despite having a strong maintenance program and advanced sensor technology, the department is struggling with an aging system and limited funds for repairs and replacements. This is made worse by the fact that the entities it serves can raise rates, which limits the department's revenue.

To be a leading Public Works Sewer Department, recognized for its modern and resilient sanitary sewer system. We will achieve this by strategically investing in infrastructure upgrades and staff development, ensuring long-term financial stability through debt reduction, and proactively leveraging technology to serve our community with unparalleled reliability and efficiency.

General Fund - Animal Services



Department information

The Animal Services department functions to serve the residents and animals of the City.

Mission Statement

To protect the welfare and safety of both the animals and the citizens of the City of Raytown, by providing care, preventing cruelty, and promoting responsible pet ownership.

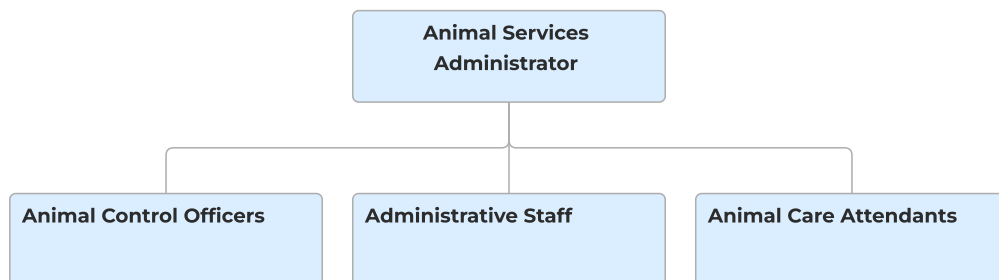
Key Services

- Protecting Public Safety
- Promoting Responsible Pet Ownership
- Providing Humane Care
- Reducing Pet Overpopulation
- Reuniting Lost Pets
- Promoting Adoption
- Collaborating with the Community



Organization

Department Structure



Goal Objectives & Achievements

- Achievement - Adoption of new department
- Achievement - Acquiring new building for animal care
- Goal - Increase adoptions
- Goal - Increase public awareness of animal care
- Goal - Increase volunteerism through partnerships with the community

Performance Measurements

These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/ expenditures are being report and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually by the City Administrator and presented to the Board of Alderman as part of the Annual Budget.

Key Services	Performance Indicators	2022	2023	2024	2025	2026
Internal	Cases	N/A	787	658	886	900
Internal	Pet Licenses	N/A	626	452	548	550
Internal	Citations	N/A	286	413	462	500
External	Adoptions	N/A	N/A	100	102	150

Personnel Summary - Full Time Equivalents (FTE)

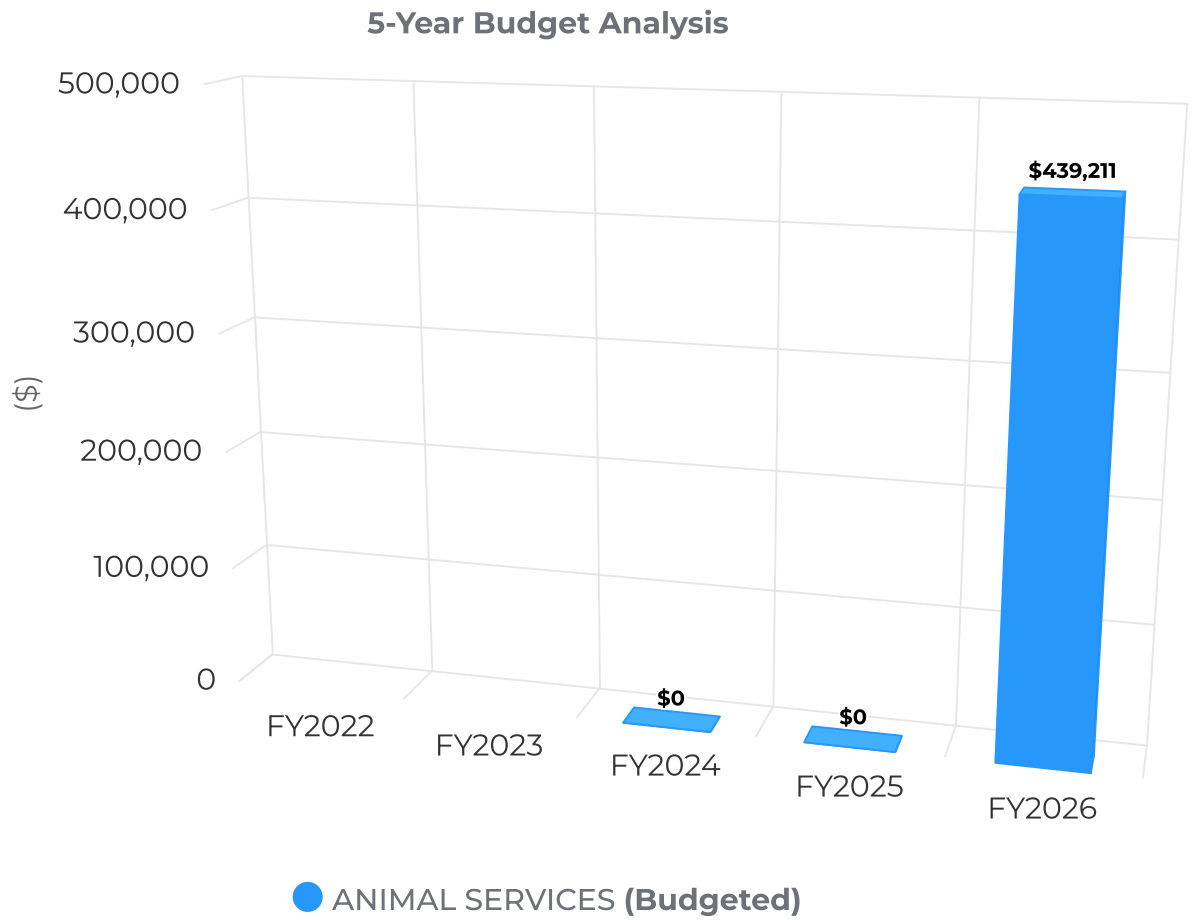
Personnel Summary - Fu				
Job Title	FY 24 Budget	FY 25 Request	FY 26 Request	Difference -
Administrative Assistant	-	-	1.00	1.00
Animal Control Administrator	-	-	1.00	1.00
Animal Control Officer	-	-	2.00	2.00
Animal Care Attendant - Part time	-	-	0.50	0.50
Animal Care Attendant - Part time	-	-	0.50	0.50
	-	-	5.00	5.00

Expenditures By Type

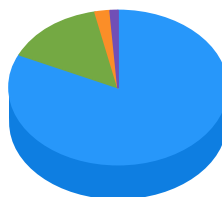
4-Year Expenditures

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	-	-	-	-	-	26,691	360,211
Supplies, Services, and Charges	-	-	-	-	-	-	64,200
Repairs & Maintenance	-	-	-	-	-	-	5,000
Utilities	-	-	-	-	-	-	9,800
Capital Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	26,691	439,211

5-Year Budget Trend



FY 2026 Expenditures by Type



- Personnel Services (Budgeted) \$360,211
- Supplies, Services, and Charges (Budgeted) \$64,200
- Utilities (Budgeted) \$9,800
- Repairs & Maintenance (Budgeted) \$5,000

Expenditures by SubObject

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Personnel Services		-	\$360,210.86
Civilian Employees	101-72-00-100-51102	-	\$210,059.20
Part Time Employees	101-72-00-100-51106	-	\$42,432.00
Civilian Employees Overtime	101-72-00-100-51111	-	\$18,000.00
Deferred Compensation - 401 A	101-72-00-100-51212	-	\$2,514.40
Civilian Pension - LAGERS	101-72-00-100-51214	-	\$25,041.30
Health Insurance	101-72-00-100-51215	-	\$28,837.44
Medical Expense - HSA Contribution	101-72-00-100-51218	-	\$4,500.00
Dental	101-72-00-100-51220	-	\$779.04
Vision	101-72-00-100-51221	-	\$308.88
FICA	101-72-00-100-51225	-	\$19,463.60
Workers Compensation Insurance	101-72-00-100-51240	-	\$8,275.00
Supplies, Services, and Charges		-	\$64,200.00
Office Supplies	101-72-00-100-52101	-	\$4,000.00
Credit Card Processing Charge	101-72-00-100-52122	-	\$1,000.00
Operating Supplies	101-72-00-100-52200	-	\$4,500.00
Uniforms	101-72-00-100-52233	-	\$500.00
Professional Services	101-72-00-100-52250	-	\$50,000.00
Printing & Promotions	101-72-00-100-52500	-	\$500.00
Postage	101-72-00-100-53101	-	\$500.00
Equipment Expense	101-72-00-100-53500	-	\$1,200.00
Computer Services	101-72-00-100-53644	-	\$500.00
Education and Training	101-72-00-100-53701	-	\$500.00
Meetings & Events	101-72-00-100-53705	-	\$500.00
Meals & Travel	101-72-00-100-53711	-	\$500.00
Repairs & Maintenance		-	\$5,000.00
Repair & Maintenance Supplies	101-72-00-100-52300	-	\$2,500.00
Fuel	101-72-00-100-52301	-	\$1,500.00
Building Maintenance	101-72-00-100-52750	-	\$500.00
Repair & Maintenance Services	101-72-00-100-53600	-	\$500.00
Utilities		-	\$9,800.00
Electricity	101-72-00-100-53401	-	\$1,900.00
Gas	101-72-00-100-53411	-	\$750.00
Water	101-72-00-100-53421	-	\$3,600.00
Telephone	101-72-00-100-53431	-	\$1,750.00
Mobile Phone & Pagers	101-72-00-100-53441	-	\$1,800.00
Total Expenditures		-	\$439,210.86

SWOT Analysis

During the process of developing the annual budget, directors and senior staff work together to evaluate each department. This information goes to provide directions for the City-Wide Strategic Planning Committee.

Strengths

- **Dedicated Staff:** Committed personnel who are passionate about animal welfare and community service.
- **Community Engagement:** Strong relationships with local pet owners and animal welfare organizations can enhance outreach efforts.
- **Existing Facilities:** Adequate shelter and resources for housing and caring for animals in need.
- **Funding Opportunities:** Access to grants and donations from animal advocacy groups and community members.

Weaknesses

- **Limited Budget:** Financial constraints may limit services, staff hiring, and facility improvements.
- **Public Awareness:** Some residents may not be fully aware of the available services and resources provided by the department.
- **Resource Limitations:** Insufficient facilities or operational capacity to handle large-scale rescues or emergencies.
- **Dependence on Volunteers:** Over-reliance on volunteers may lead to inconsistencies in service delivery.

Opportunities

- **Educational Programs:** Implementing workshops and programs that promote responsible pet ownership and animal welfare.
- **Partnerships:** Collaborating with local businesses and nonprofits for better resource sharing and community outreach.
- **Social Media Engagement:** Enhancing online presence for adoption campaigns, lost pet announcements, and community events.
- **Volunteer Recruitment:** Expanding the volunteer program to increase workforce and community involvement.

Threats

- **Overpopulation of Animals:** Increasing number of stray or abandoned animals leading to overcrowding in shelters.
- **Changing Regulations:** Potential changes in animal welfare laws at the state or federal level that could impact operations.
- **Public Perception:** Negative perceptions or misunderstandings regarding animal services could hinder community support.
- **Economic Downturns:** Economic challenges could lead to reduced donations or funding from the city.

Define the Problem & Development of a Vision

Vision Statement: "To create a compassionate community in Raytown where every animal is treated with respect and care, fostering responsible pet ownership, increased adoptions, and a stronger bond between animals and residents."

Strategies to Implement the Vision

1. Enhance Community Awareness and Engagement

- **Awareness Campaigns:** Launch educational initiatives using social media, local newspapers, and community events to inform residents about services, adoption opportunities, and responsible pet ownership.
- **Outreach Programs:** Partner with schools and local organizations to host workshops and information sessions about animal care and welfare.

2. Improve Funding and Resource Allocation

- **Grant Applications:** Actively seek grants from animal welfare organizations and government programs aimed at improving animal services.
- **Local Sponsorships:** Engage local businesses for sponsorship opportunities or donations to support operational costs and community programs.

3. Enhance Volunteer Programs

- **Volunteer Recruitment Drive:** Organize events to attract new volunteers, promoting the importance of their role in animal care and community outreach.
- **Training and Recognition:** Implement training programs for volunteers and recognize their contributions through awards and community events to foster loyalty and engagement.

4. Strengthen Partnerships

- **Collaboration with Nonprofits:** Work alongside local animal rescue organizations to share resources, improve training, and coordinate joint efforts for rescue and adoption.
- **Networking Opportunities:** Attend regional or national animal welfare conferences to learn best practices and establish connections with other animal service departments.

5. Adoption and Rehoming Initiatives

- **Adoption Events:** Organize regular adoption drives in collaboration with local businesses and community events to increase visibility and interest in adopting pets.
- **Reduced Fees or Incentives:** Offer special adoption pricing or incentives for community members who adopt during specific campaigns.

6. Evaluate and Adapt Operations

- **Regular Assessment:** Conduct regular surveys and community feedback sessions to gauge public perception and identify areas for improvement.
- **Data-Driven Decisions:** Analyze operational data to better understand service efficiency and resource allocation, adjusting strategies as necessary.

By clearly defining the problem, articulating a vision, and implementing targeted strategies, the Animal Services Department can work towards achieving a compassionate community that prioritizes animal welfare and responsible pet ownership.

Community Development



Department information

The Community Development Department is fully supplemented by the General Fund. Until the Fiscal Year of 2026, Animal Services was part of this department.

In FY26 it will be moved into its own department due to the increased amount of animal control needed and an additional purchase late in FY25 will be a full-service animal facility.

Mission Statement

To serve our residents through the efficient processing of development- related permits and navigation through the components of the Municipal Code for various review and approval processes. The Department comprises the Building & Neighborhood Services Division and Planning and Development Services Division, with staff members all working toward improving and protecting health, safety, and quality of life in the community.

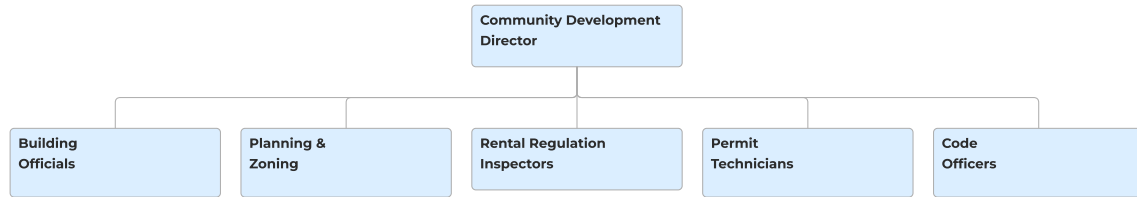
Key Services

- Planning & Zoning
- Business Licenses
- Liquor Licenses
- Building Inspection/Safety
- Code Enforcement



Organization

Department Structure



Goal Objectives & Achievements

- Achievement – Revamped Codes process; going mobile; PACE Program
- Achievement – Rock the Block Campaign; helping over 10 homes in a designated block
- Achievement – Business licensing enforcement; 90% online
- Goal – Continue to revitalize neighborhoods through proactive code enforcement
- Goal – Update city ordinances where needed
- Goal - Retain staff and implement public education

Performance Measurements

These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being report and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually by the City Administrator and presented to the Board of Alderman as part of the Annual Budget.

Key Services	Performance Indicators	2022	2023	2024	2025	2026
External	Business License Issued	1162	1246	1350	1485	1500
External	Building Permits Issued	1108	1281	1470	1617	1450
External	Codes Enforcement Cases	3631	3418	2647	2912	4000
External	Building Inspections	1152	1075	1168	1285	1650

Personnel Summary - Full Time Equivalents (FTE)

Personnel Summary				
Job Title	FY 24 Budget	FY 25 Request	FY 26 Request	Difference -
Administrative Assistant	1.00	1.00	1.00	-
Building Official	1.00	1.00	1.00	-
Director	1.00	1.00	1.00	-
N.S. Specialist	4.00	6.00	4.00	(2.00)
N.S. Supervisor	-	-	-	-
Inspector	1.00	1.00	1.00	-
Permit Tech	3.00	2.00	2.00	-
Planning & Zoning Coordinator	1.00	1.00	1.00	-
	12.00	13.00	11.00	(2.00)

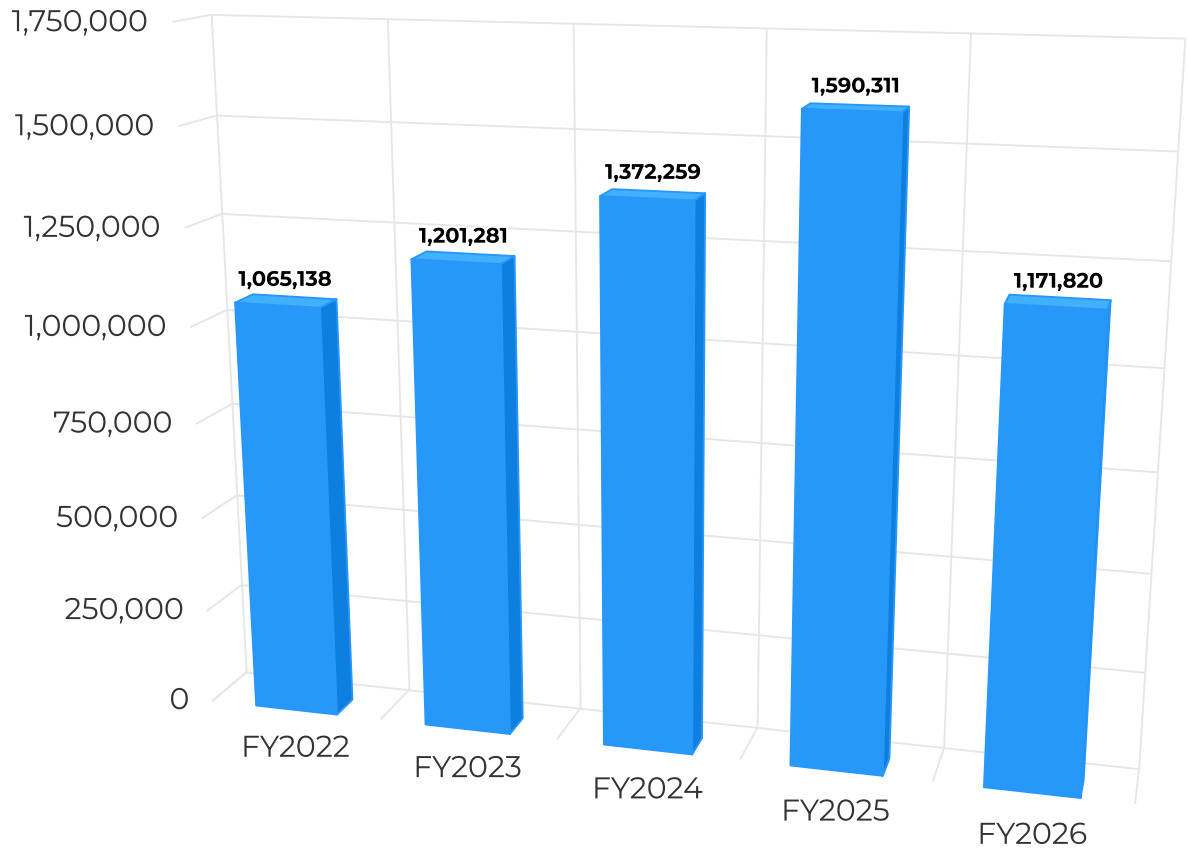
Expenditures By Type

4-Year Expenditures

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	835,950	933,901	940,033	1,332,535	1,590,311	943,352	868,351
Supplies, Services, and Charges	348,950	415,101	415,101	385,782	502,008	472,904	284,114
Repairs & Maintenance	10,625	100,625	10,625	8,263	11,636	11,636	11,700
Utilities	6,128	6,500	6,128	4,575	7,647	7,647	7,655
Contractual Services	372	-	372	-	-	-	-
Total Expenditures	1,202,025	1,456,127	1,372,259	1,731,155	2,111,602	1,435,539	1,171,820

5-Year Budget Trend

5-Year Budget Analysis



FY 2026 Expenditures by Type



Expenditures by SubObject

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Personnel Services		\$1,069,019.81	\$868,351.10
Civilian Employees	101-82-00-100-51102	\$692,222.00	\$572,667.38
Vacancy - Wages - Neighborhood Services Specialist V	101-82-00-100-51102	-	\$70,962.72
Civilian Employees Overtime	101-82-00-100-51111	\$30,886.00	\$14,500.00
Life Ins	101-82-00-100-51206	\$1,551.00	\$1,650.00
Deferred Compensation - 401 A	101-82-00-100-51212	\$4,584.00	\$6,751.28
Civilian Pension - LAGERS	101-82-00-100-51214	\$102,681.00	\$103,496.26
Health Insurance	101-82-00-100-51215	\$131,647.00	\$81,278.40
Medical Expense - HSA Contribution	101-82-00-100-51218	\$10,500.00	\$13,500.00
Dental	101-82-00-100-51220	\$7,074.00	\$4,844.88
Vision	101-82-00-100-51221	\$1,413.00	\$623.28
FICA	101-82-00-100-51225	\$55,318.00	\$51,446.87
Phone Allowance	101-82-00-100-51238	-	\$960.00
Workers Compensation Insurance	101-82-00-100-51240	\$31,143.81	\$16,632.75
Supplies, Services, and Charges		\$502,008.00	\$284,114.00
Office Supplies	101-82-00-100-52101	\$8,000.00	\$4,000.00
Copy Overages	101-82-00-100-52101	-	\$2,000.00
Other Office Supplies	101-82-00-100-52101	-	\$2,000.00
Credit Card Processing Charge	101-82-00-100-52122	\$7,000.00	\$6,300.00
Operating Supplies	101-82-00-100-52200	\$4,490.00	\$4,000.00
Uniforms	101-82-00-100-52233	\$4,000.00	\$3,500.00
Professional Services	101-82-00-100-52250	\$200,000.00	\$2,500.00
Postage	101-82-00-100-53101	\$6,000.00	\$6,000.00
Business License	101-82-00-100-53101	-	\$750.00
Certified Notifications	101-82-00-100-53101	-	\$500.00
Code Enforcement	101-82-00-100-53101	-	\$3,000.00
Liquor License	101-82-00-100-53101	-	\$300.00
Rental Regulations	101-82-00-100-53101	-	\$1,450.00
Printing & Promotions	101-82-00-100-53241	\$2,000.00	\$2,000.00
Courier	101-82-00-100-53241	-	\$500.00
Missouri Lawyers Media	101-82-00-100-53241	-	\$1,000.00
Rental Regulations	101-82-00-100-53241	-	\$500.00
Dues & Memberships	101-82-00-100-53301	\$10,626.00	\$10,626.00
APA Membership	101-82-00-100-53301	-	\$400.00
ICC Community Development Solutions	101-82-00-100-53301	-	\$7,820.00
ICC Metro	101-82-00-100-53301	-	\$300.00
International Code Council	101-82-00-100-53301	-	\$700.00
MO Code Enforcement	101-82-00-100-53301	-	\$731.00
National Animal Control	101-82-00-100-53301	-	\$375.00
Permit Tech	101-82-00-100-53301	-	\$300.00
Equipment Expense	101-82-00-100-53500	\$12,200.00	\$11,000.00
Miscellaneous	101-82-00-100-53500	-	\$7,000.00
Postage Machine Share	101-82-00-100-53500	-	\$1,000.00
Telephone	101-82-00-100-53500	-	\$3,000.00
Weeds/Brush - Nuisance Abatement	101-82-00-100-53597	\$145,000.00	\$145,000.00

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Dangerous Structure	101-82-00-100-53597	-	\$10,000.00
General Nuisance	101-82-00-100-53597	-	\$5,000.00
Minor Home Repair	101-82-00-100-53597	-	\$50,000.00
Tree Service	101-82-00-100-53597	-	\$5,000.00
Weeds & Brush	101-82-00-100-53597	-	\$75,000.00
Computer Services	101-82-00-100-53644	\$50,175.00	\$50,175.00
EnerGov IT	101-82-00-100-53644	-	\$15,750.00
EnerGov Maintenance	101-82-00-100-53644	-	\$23,625.00
EnerGov Maint/IPAD	101-82-00-100-53644	-	\$5,000.00
Incode Maintenance	101-82-00-100-53644	-	\$4,000.00
Software Use	101-82-00-100-53644	-	\$1,800.00
Education and Training	101-82-00-100-53701	\$5,613.00	\$5,613.00
Code Enforcement	101-82-00-100-53701	-	\$1,000.00
ICC	101-82-00-100-53701	-	\$2,750.00
Incode	101-82-00-100-53701	-	\$500.00
MO APA Conference	101-82-00-100-53701	-	\$863.00
Permit Tech	101-82-00-100-53701	-	\$500.00
Meals & Travel	101-82-00-100-53711	\$3,500.00	\$3,500.00
General Liability Insurance	101-82-00-100-53913	\$43,404.00	\$29,900.00
Repairs & Maintenance		\$11,636.00	\$11,700.00
Fuel	101-82-00-100-52301	\$10,636.00	\$10,700.00
Vehicle Expense	101-82-00-100-55000	\$1,000.00	\$1,000.00
Utilities		\$7,647.00	\$7,655.00
Telephone	101-82-00-100-53431	\$405.00	\$405.00
Mobil Phone & Pagers	101-82-00-100-53441	\$7,242.00	\$7,250.00
Total Expenditures		\$1,590,310.81	\$1,171,820.10

SWOT Analysis

During the process of developing the annual budget, directors and senior staff work together to evaluate each department. This information goes to provide directions for the City-Wide Strategic Planning Committee.

Strengths

- **Regulatory Framework:** Established codes and regulations that ensure safety, accessibility, and environmental standards in community development projects.
- **Zoning Expertise:** City planners with knowledge of zoning laws that can facilitate appropriate land use and promote neighborly compatibility.
- **Permitting Efficiency:** Streamlined permitting processes that can encourage development while maintaining essential standards.

Weaknesses

- **Complex Regulations:** Overly complicated codes and permitting processes that may deter developers and hinder timely project approvals.
- **Limited Resources:** Insufficient staff or funding to oversee code enforcement and permitting, leading to inconsistencies in application and compliance.
- **Slow Response Times:** Delays in processing permits can stall community development initiatives and discourage investment.
- **Outdated Codes:** Existing codes and regulations that may not reflect current community needs or contemporary urban planning practices.

Opportunities

- **Regulatory Reform:** Opportunities to revise and simplify codes and permitting processes to make them more developer-friendly while still ensuring community safety.
- **Community Engagement:** Involving residents in the development of rental regulations and codes, fostering greater public support and enhancing compliance.
- **Innovation in Rental Regulations:** Potential to implement new rental regulations that promote affordable housing and protect tenant rights, leading to more sustainable community development.

Collaboration with Stakeholders: Partnerships with local businesses, developers, and advocacy groups can lead to more successful community initiatives and better regulatory practices.

Threats

- **Political Changes:** Shifts in administration or policy priorities that may lead to changes in codes, permitting processes, or rental regulations, affecting ongoing projects.
- **Market Pressures:** Rapid changes in the housing market that may strain existing regulations and exacerbate issues like gentrification and displacement.
- **Community Opposition:** Resistance from residents or stakeholders concerning new regulations or codes that they perceive as detrimental to the community's character.
- **Legal Challenges:** Potential for litigation related to codes and rental regulations, which can stall development and drain city resources.

Define the Problem & Development of a Vision

Identification of Issues

- **Complex Codes and Permitting Processes:** Many developers and community members find the existing codes too complex, leading to confusion and delays in obtaining necessary permits.
- **Lack of Affordable Housing:** Rising rental prices contribute to a housing crisis, making it difficult for low- and middle-income residents to find affordable housing options.
- **Inconsistent Code Enforcement:** Variability in how codes and regulations are enforced can lead to inequalities in housing quality and safety standards across neighborhoods.
- **Resistance to Change:** Community members may oppose new development projects due to fear of displacement or changes to neighborhood character, complicating the approval of necessary permits.

Assessment of Impacts

- **Economic Effects:** Inconsistent permitting processes may deter investment in the community, limiting job creation and economic growth.
- **Social Challenges:** The absence of affordable housing options can lead to increased homelessness and instability in the community.
- **Deteriorating Infrastructure:** Failing to enforce building codes can result in unsafe living conditions and decline in neighborhood quality.
- **Community Division:** Conflicts among residents, developers, and city planners can create tension, damaging community cohesion.

Development of a Vision Creating a Unified Vision Statement

- "To foster inclusive, sustainable, and vibrant communities by reforming codes and permitting processes, ensuring equitable rental regulations, and promoting affordable housing opportunities for all residents."

Key Components of the Vision

- **Streamlined Processes:** Simplifying codes and permitting processes that encourage development and enable residents to navigate regulations effortlessly.
- **Affordable Housing Initiatives:** Implementing strategies to increase the supply of affordable housing, ensuring that all residents have access to safe and suitable living conditions.
- **Equitable Code Enforcement:** Establishing consistent enforcement of codes to guarantee safety and quality across all neighborhoods, addressing disparities in housing conditions.
- **Community Engagement:** Fostering a participatory approach to community development through regular stakeholder meetings that encourage dialogue between city officials, residents, and developers.
- **Modernized Regulations:** Adapting rental and zoning regulations that reflect current community needs, housing trends, and economic realities, promoting sustainable growth.

Implementation Strategy

- **Conduct Community Assessments:** Gather data through surveys and focus groups to better understand residents' needs and aspirations regarding housing and community development.

- **Evaluate Existing Codes:** Review current codes and regulations to identify areas for reform and modernization based on best practices and community input.
- **Strengthen Partnerships:** Collaborate with local organizations, housing advocates, and developers to create frameworks for shared goals and collective action.
- **Develop Education Programs:** Provide resources and training for both residents and developers on navigating the permitting process and understanding new codes.

Park Department



Department information

Raytown's Parks and Recreation Department is dedicated to providing the citizens of Raytown with a variety of recreational facilities and programs at a reasonable cost.

Mission Statement

To maintain the City's publicly owned property and facilities for the safe use of participants of all ages and abilities. To work to manage the public funds in a wise and responsible manner to benefit the citizens of Raytown. To provide a safe and equitable working space for staff and develop their skills in order to meet the needs of the City, and to seek out new recreation opportunities that will enhance the quality of life for Raytown citizens and park patrons.

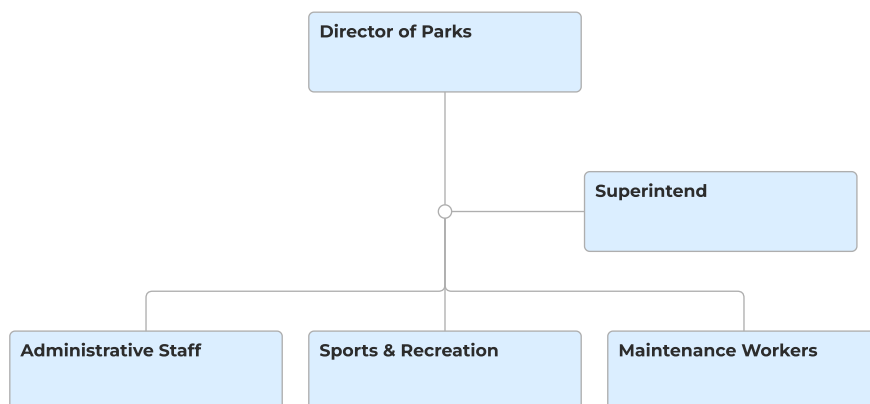
Key Services

- Upkeep and maintenance of City-owned parks and trails.
- Management of local youth and adult sports teams.
- Mowing and landscaping all City-owned properties.



Organization

Department Structure



Goal Objectives & Achievements

- Achievement - LWCF grant project underway
- Achievement - Passed sales tax to increase ability to maintain parks
- Goal - Create focus groups for future development, facilities and recreational opportunities
- Goal - Use new sales tax to address personnel and material cost increases

Performance Measurements

These performance measurements along with the budget provide accountability to the public that throughout the organization revenues/expenditures are being report and collected consistent with state and federal rules, but also that resources are being spent wisely. These measurements are evaluated annually by the City Administrator and presented to the Board of Alderman as part of the Annual Budget.

Key Services	Performance Indicators	2022	2023	2024	2025	2026
External	Sport Team Participants	180	186	131	160	410
Internal	Fully Staffed Department	No	Yes	Yes	Yes	Goal
External	Shelter House Rentals	261	264	222	264	260
External	Sponsorships and Donations	N/A	N/A	N/A	N/A	15,000

Personnel Summary - Full Time Equivalents (FTE)

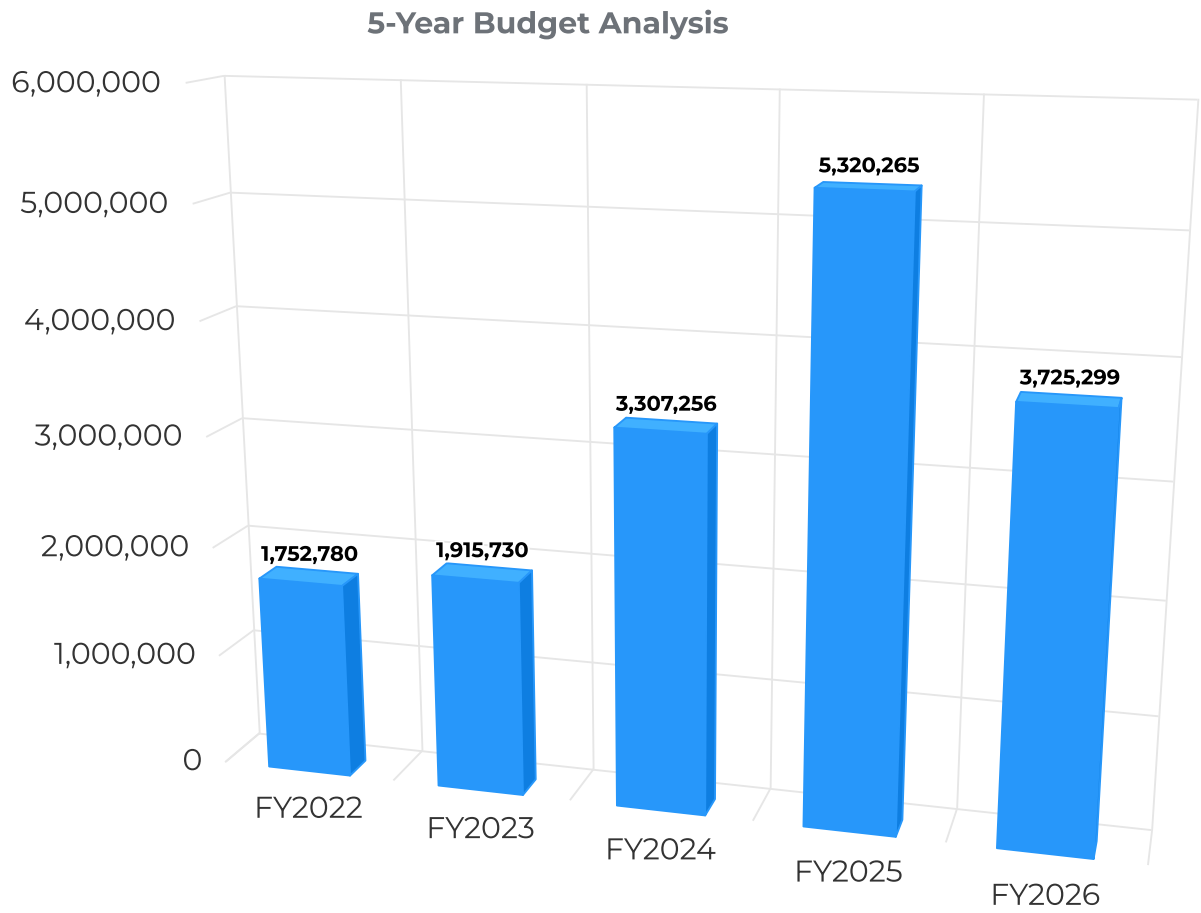
Personnel Summary - Full time Equivalents (FTE)				
Job Title	FY24 Budget	FY25 Request	FY26 Request	Difference -
Admin Srvc Coordinator	1.00	1.00	1.00	-
Director	1.00	1.00	1.00	-
Horticulturist	1.00	1.00	1.00	-
Landscape Tech	1.00	1.00	1.00	-
Maint I	1.00	1.00	1.00	-
Maint II	1.00	1.00	1.00	-
Maint III	1.00	1.00	1.00	-
Seasonal Maint Worker	0.48	0.48	0.48	-
Sports & Special Events	1.00	1.00	1.00	-
Superintendent	1.00	1.00	1.00	-
Total	9.48	9.48	9.48	-

Expenditures By Type

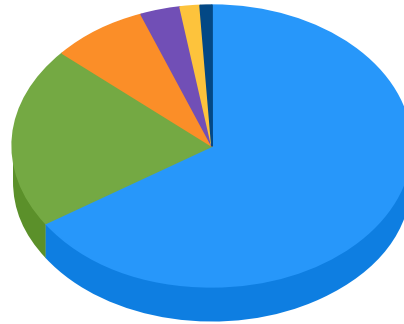
4-Year Expenditures

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	708,479	710,019	761,256	741,181	774,983	773,530	772,049
Supplies, Services, and Charges	211,085	169,399	269,200	175,110	316,788	331,254	288,950
Repairs & Maintenance	99,500	62,338	121,000	84,814	119,800	109,800	120,000
Utilities	56,200	48,113	56,200	46,903	57,300	57,300	60,300
Capital Expenditures	771,867	59,109	2,041,000	187,523	4,001,395	1,630,633	2,449,000
Operating Transfer	33,600	33,761	33,600	35,151	35,000	35,000	35,000
Budget Appropriations	35,000	35,000	25,000	25,000	15,000	15,000	-
Total Expenditures	1,915,731	1,117,739	3,307,256	1,295,682	5,320,266	2,952,517	3,725,299

5-Year Budget Trend



FY 2026 Expenditures by Type



- Capital Expenditures **(Budgeted) \$2,449,000**
- Personnel Services **(Budgeted) \$772,049**
- Supplies, Services, and Charges **(Budgeted) \$288,950**
- Repairs & Maintenance **(Budgeted) \$120,000**
- Utilities **(Budgeted) \$60,300**
- Transfers **(Budgeted) \$35,000**

Expenditures by SubObject

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Personnel Services		\$774,982.59	\$772,049.36
Civilian Employees	201-92-00-100-51102	\$492,182.00	\$491,160.80
Part Time Employees	201-92-00-100-51106	\$24,099.00	\$27,490.00
Civilian Employees Overtime	201-92-00-100-51111	\$7,959.00	\$9,840.93
Life Ins	201-92-00-100-51206	\$1,294.00	\$1,300.00
Deferred Compensation - 401 A	201-92-00-100-51212	\$4,103.00	\$4,093.62
Civilian Pension - LAGERS	201-92-00-100-51214	\$73,309.00	\$83,795.85
Health Insurance	201-92-00-100-51215	\$75,033.00	\$61,509.60
Med Exp - HSA contribution	201-92-00-100-51218	\$7,500.00	\$6,000.00
Dental	201-92-00-100-51220	\$4,526.00	\$3,785.76
Vision	201-92-00-100-51221	\$1,058.00	\$314.40
FICA	201-92-00-100-51225	\$40,704.00	\$40,218.41
Auto Allowance	201-92-00-100-51231	\$4,980.00	\$3,720.00
Phone Allowance	201-92-00-100-51238	\$3,380.00	\$3,360.00
Workers Compensation Insurance	201-92-00-100-51240	\$34,855.59	\$35,460.00
Supplies, Services, and Charges		\$316,788.00	\$288,950.00
Office Supplies	201-92-00-100-52101	\$600.00	\$900.00
Credit Card Processing Charge	201-92-00-100-52122	\$3,500.00	\$3,900.00
Operating Supplies	201-92-00-100-52200	\$3,500.00	\$3,800.00
Uniforms	201-92-00-100-52233	\$3,300.00	\$3,700.00
Professional Services	201-92-00-100-52250	\$1,400.00	\$1,500.00
Postage	201-92-00-100-53101	\$500.00	\$550.00
Printing & Promotions	201-92-00-100-53241	\$1,500.00	\$1,500.00
Dues & Memberships	201-92-00-100-53301	\$2,900.00	\$3,000.00
Equipment Expense	201-92-00-100-53500	\$1,700.00	\$1,700.00
Elections	201-92-00-100-53563	\$35,000.00	-
Computer Services	201-92-00-100-53644	\$9,000.00	\$15,000.00
Web site	201-92-00-100-53644	-	\$6,000.00
Computer tech services	201-92-00-100-53644	-	\$9,000.00
Education and Training	201-92-00-100-53701	\$3,400.00	\$3,500.00
Meals & Travel	201-92-00-100-53711	\$1,550.00	\$1,700.00
General Liability Insurance	201-92-00-100-53913	\$48,738.00	\$33,600.00
Bank Charges	201-92-00-100-53961	\$4,400.00	\$4,500.00
Miscellaneous Contractual	201-92-00-100-53999	\$144,000.00	\$158,300.00
Security Contractor	201-92-00-100-53999	-	\$35,000.00
Trash service	201-92-00-100-53999	-	\$8,800.00
Porta Potties	201-92-00-100-53999	-	\$7,500.00
Mowing contractor	201-92-00-100-53999	-	\$50,000.00
Legal Services	201-92-00-100-53999	-	\$5,000.00
Creative Communities Alliance	201-92-00-100-53999	-	\$4,500.00
Asset Management	201-92-00-100-53999	-	\$16,000.00
Architect and Engineering	201-92-00-100-53999	-	\$18,000.00
Alarm Service	201-92-00-100-53999	-	\$4,000.00
A.I. Geofencing contract	201-92-00-100-53999	-	\$4,500.00
Tree service contractor	201-92-00-100-53999	-	\$5,000.00
Recreational Programming	201-92-00-100-54500	\$51,800.00	\$51,800.00
Repairs & Maintenance		\$119,800.00	\$120,000.00

Category	Account ID	FY 2025 Amended	FY 2026 Budgeted
Repair & Maintenance Supplies	201-92-00-100-52300	\$93,500.00	\$93,500.00
Ballfield improvements	201-92-00-100-52300	-	\$3,000.00
Landscaping	201-92-00-100-52300	-	\$16,000.00
Maintenance Athletic fields and electrical	201-92-00-100-52300	-	\$15,000.00
Mowers/Power equipment	201-92-00-100-52300	-	\$11,500.00
Park Structures	201-92-00-100-52300	-	\$15,500.00
Equipment, small tools	201-92-00-100-52300	-	\$10,500.00
TRIM Tree work	201-92-00-100-52300	-	\$22,000.00
Fuel	201-92-00-100-52301	\$15,000.00	\$15,000.00
Repair & Maintenance Services	201-92-00-100-53600	\$1,500.00	\$1,700.00
Office janitorial	201-92-00-100-53600	-	\$1,700.00
Vehicle Expense	201-92-00-100-55000	\$9,800.00	\$9,800.00
Utilities		\$57,300.00	\$60,300.00
Electricity	201-92-00-100-53401	\$38,000.00	\$39,000.00
Gas	201-92-00-100-53411	\$4,400.00	\$4,400.00
Water	201-92-00-100-53421	\$7,900.00	\$9,900.00
Telephone	201-92-00-100-53431	\$7,000.00	\$7,000.00
Capital Expenditures		\$4,001,394.71	\$2,449,000.00
Capital Expenditures	201-92-00-100-57000	\$92,000.00	\$149,000.00
Kritser playground	201-92-00-100-57000	-	\$90,000.00
Park Improvement	201-92-00-100-57000	-	\$29,000.00
House demo	201-92-00-100-57000	-	\$30,000.00
Capital Expenditures - LWCF	201-92-00-753-57000	\$914,584.43	-
Capital Expenditures - Omnibus (SuperSplash)	201-92-00-754-57000	\$2,008,427.54	\$1,800,000.00
Terry Copeland/53rd ST Phase II	201-92-00-754-57000	-	\$1,800,000.00
Capital Expenditures - Omnibus (Kenagy)	201-92-00-755-57000	\$986,382.74	\$500,000.00
Kenagy Park Redevelopment	201-92-00-755-57000	-	\$500,000.00
Total Expenditures		\$5,270,265.30	\$3,690,299.36

SWOT Analysis

During the process of developing the annual budget, directors and senior staff work together to evaluate each department. This information goes to provide directions for the City-Wide Strategic Planning Committee.

Strengths

- Our staff
- Connections with Raytown citizens and community groups
- Public image in Raytown
- Working with other City departments

Weaknesses

- Funding
- Deferred maintenance
- Aging facilities

Opportunities

- Grants
- Sales tax initiative 1/4 cent passed by voters
- Location within the KC Metro area

Threats

- Aging facilities that require excess funds to keep safe and open to the public
- Vandalism and park security

Define the Problem & Development of a Vision

Define problem facing your department - Increase in personnel costs to be viable in the job market that erode our budgetary abilities to maintain public facilities and structures.

Develop a vision to address the problem — Sales Tax increase to address the personnel costs and inflation of material costs, to increase our ability to maintain the parks.

Outline of Funding Sources for City of Raytown

Current Funding Mechanisms

- Fund balance allocations for capital improvement projects
- ARPA (American Rescue Plan Act) funds (to be completed by December 2026)

Future Funding Strategies

Grant Opportunities

1. Federal Grants

- Infrastructure grants
- Community development grants
- Public safety grants
- Environmental protection grants

2. State Grants

- Missouri-specific funding programs
- State transportation funds
- Economic development incentives
- Parks and recreation grants

3. Local/Regional Grants

- County-level funding
- Regional development authorities
- Public-private partnerships
- Community foundation grants

Operational Needs

- **Grant Writer Position**
 - Dedicated resource for grant applications
 - Provides competitive advantage against similar-sized cities
 - Responsible for identifying and pursuing relevant opportunities
 - Tracking application deadlines and requirements

Financial Management

- Continuous monitoring of fund balances across all accounts
 - Major funds
 - Non-major funds
- Prioritization framework for high-priority projects
- Strategic allocation of available funding

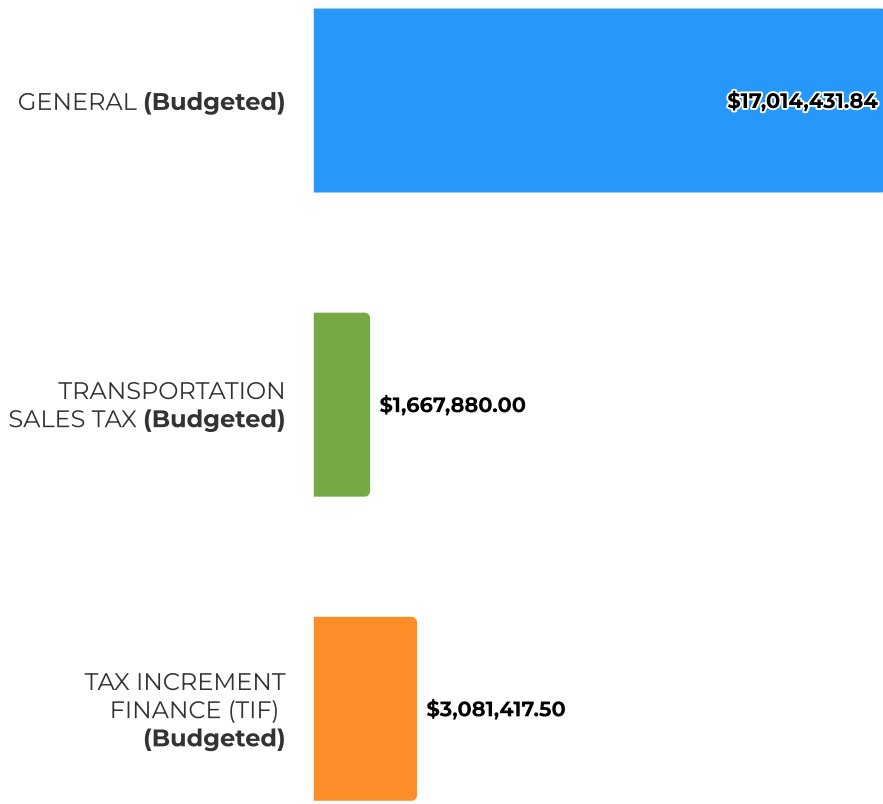
Implementation Timeline

- Complete ARPA projects by December 2026
- Establish grant writer position (timeline to be determined)
- Develop ongoing fund monitoring protocols

Funds Summary Overview

Major Funds

Major Funds



A major fund is defined by the GFOA as those funds whose revenues, expenditure/expenses, assets or liabilities are at least ten percent of the total for the fund category (governmental or proprietary) and five percent of the aggregate of all governmental and proprietary funds in total.

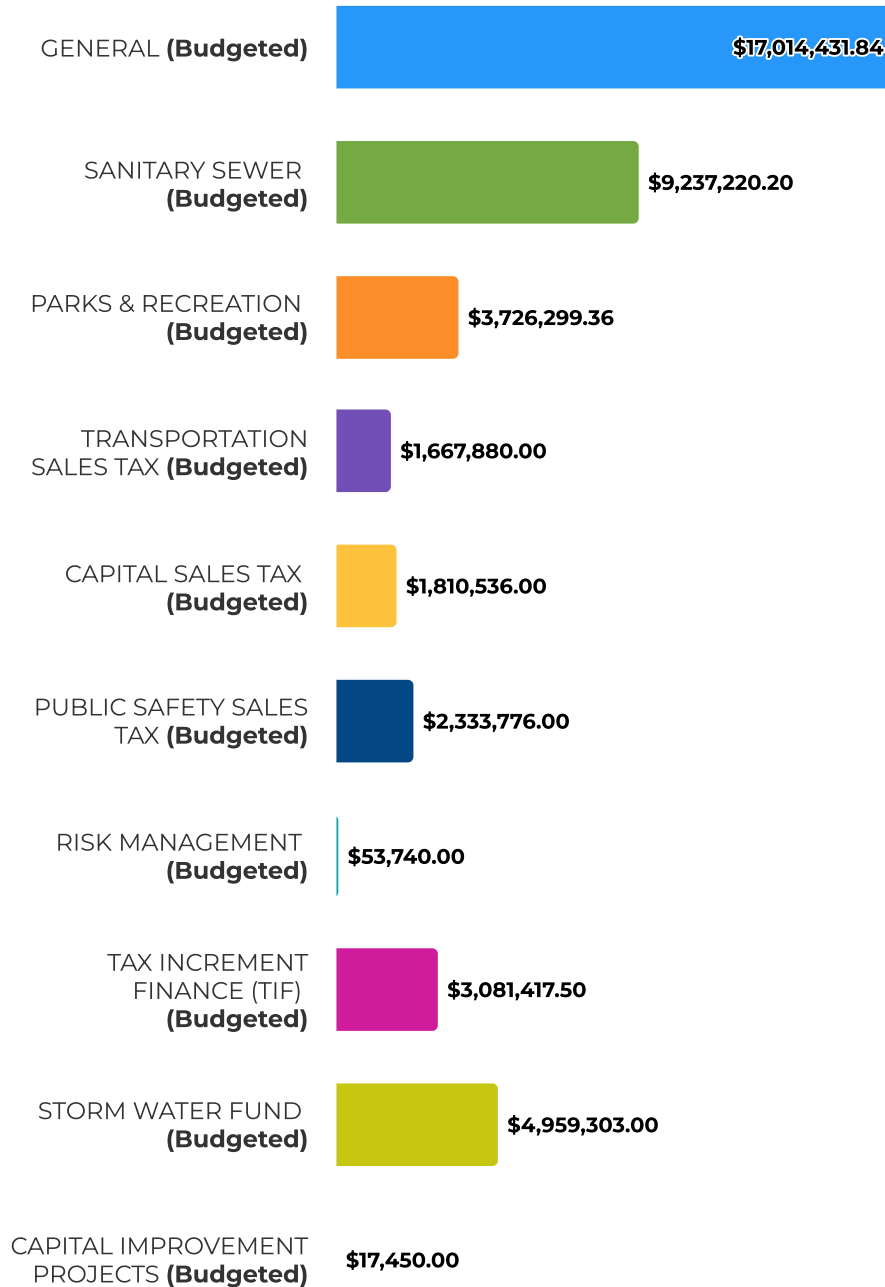
(\$)

All Funds

Fund Summary

The City of Raytown has 10 budgeted funds and they have the following categories:

- General Fund -



(\$)

FY2024-2025 Budget

	FY24 Fund		Excess		FY24 Fund
Fund	Balance	Revenues	Expenses	(Deficit)	Balance
GENERAL	13,212,378	16,984,423	17,924,944	(940,521)	12,271,857
PARKS & RECREATION	1,130,076	2,387,559	2,952,517	(564,958)	565,118
GRANTS	0	0	0	0	0
TRANSPORTATION SALES TA	250,320	1,770,000	1,593,810	176,190	426,510
CAPITAL SALES TAX	2,318,470	2,158,845	1,996,726	162,119	2,480,589
PUBLIC SAFETY SALES TAX	1,098,953	2,022,810	1,956,025	66,785	1,165,738
RISK MANAGEMENT	169,939	146,502	53,280	93,222	263,161
TAX INCREMENT FINANCE (TI	4,189,283	3,200,793	3,075,061	125,732	4,315,015
STORM WATER FUND	169,150	11,038,760	9,039,014	1,999,746	2,168,896
CAPITAL IMPROVEMENT PRO.	1,236,287	125,000	318,950	(193,950)	1,042,337
SANITARY SEWER	19,088,632	10,857,669	10,809,814	47,855	19,136,487
Totals	42,863,488	50,692,361	49,720,141	972,220	43,835,708

FY2025-2026 Budget

	FY25 Fund		Excess		FY26 Fund
Fund	Balance	Revenues	Expenses	(Deficit)	Balance
GENERAL	12,271,857	16,009,920	16,989,235	(979,315)	11,292,542
PARKS & RECREATION	565,118	3,679,591	3,725,299	(45,708)	519,410
GRANTS	0	0	0	0	0
TRANSPORTATION SALES TA	426,510	1,779,000	1,667,880	111,120	537,630
CAPITAL SALES TAX	2,480,589	2,085,550	1,810,536	275,014	2,755,603
PUBLIC SAFETY SALES TAX	1,165,738	1,975,000	2,333,776	(358,776)	806,962
RISK MANAGEMENT	263,161	57,200	53,740	3,460	266,621
TAX INCREMENT FINANCE (TI	4,315,015	3,162,800	3,081,418	81,382	4,396,398
STORM WATER FUND	2,168,896	5,036,636	4,959,303	77,333	2,246,229
CAPITAL IMPROVEMENT PRO.	1,042,337	122,000	18,950	103,050	1,145,387
SANITARY SEWER	19,136,487	8,858,577	9,063,595	(205,018)	18,931,469
Totals	43,835,708	42,766,274	43,703,732	(937,458)	42,898,250

General Fund



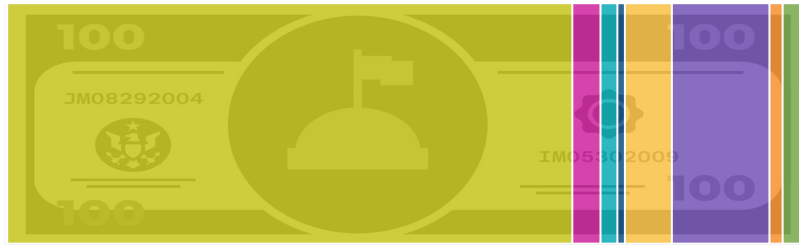
The General Fund is the principal fund of the City and accounts for all financial transactions not accounted for in other funds.

General Fund Revenue by Type



- Municipal Court Rece... **(Budgeted)** \$225,070 (1.41%)
- Intergovernmental **(Budgeted)** \$1,483,500 (9.27%)
- Service Charges **(Budgeted)** \$87,650 (0.55%)
- Permits & Licenses **(Budgeted)** \$629,850 (3.93%)
- Franchise Taxes **(Budgeted)** \$3,550,000 (22.17%)
- Other Taxes **(Budgeted)** \$52,000 (0.32%)
- Property Taxes **(Budgeted)** \$1,489,734 (9.31%)
- General Sales Taxes **(Budgeted)** \$5,990,000 (37.41%)
- Grants **(Budgeted)** \$159,000 (0.99%)
- Transfer In **(Budgeted)** \$1,578,866 (9.86%)
- Reimbursements, Inte... **(Budgeted)** \$764,250 (4.77%)

2024 Jackson County Property Tax Rates



- STATE BLIND PENSION 0.0300% (0.33%)
- RAYTOWN SCHOOL C-II 6.3200% (70.06%)
- MID-CONTINENT LIBRARY 0.3152% (3.49%)
- METRO COMMUNITY COLLEGE 0.1806% (2.00%)
- MENTAL HEALTH 0.0974% (1.08%)
- JACKSON COUNTY 0.5056% (5.60%)
- FIRE DISTRICT - RAYTOWN 1.1085% (12.29%)
- CITY - PARKS 0.1301% (1.44%)
- CITY - RAYTOWN 0.2604% (2.89%)
- BOARD OF DISABLED SERVICES 0.0732% (0.81%)

Revenue By Type

4-Year Revenue

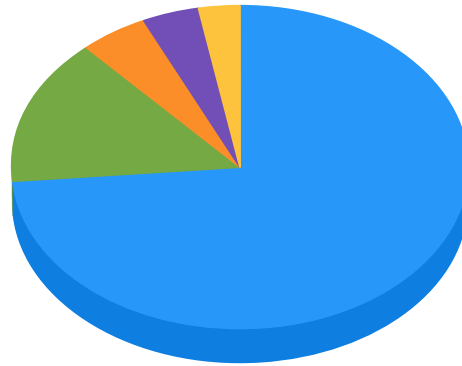
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Taxes	9,351,500	10,762,239	10,205,244	11,324,449	10,898,779	11,195,321	11,081,734
Grants	1,242,462	303,668	1,866,526	55,816	2,872,377	785,683	159,000
Intergovernmental	1,337,300	1,543,893	1,383,500	1,593,173	1,482,500	1,677,768	1,483,500
Receipts, Permits, and Licenses	794,000	1,021,027	803,700	802,627	685,350	914,546	854,920
Reimbursements, Interest, and Miscellaneous	76,720	1,171,683	510,591	884,425	644,250	980,549	764,250
Service Charges	87,090	77,691	86,150	104,765	87,850	87,785	87,650
Transfer In	1,462,912	1,097,184	1,349,670	134,970	1,500,000	1,342,772	1,578,866
Total Revenue	14,351,984	15,977,385	16,205,381	14,900,225	18,171,106	16,984,424	16,009,920

Expenditures By Type

4-Year Expenditures

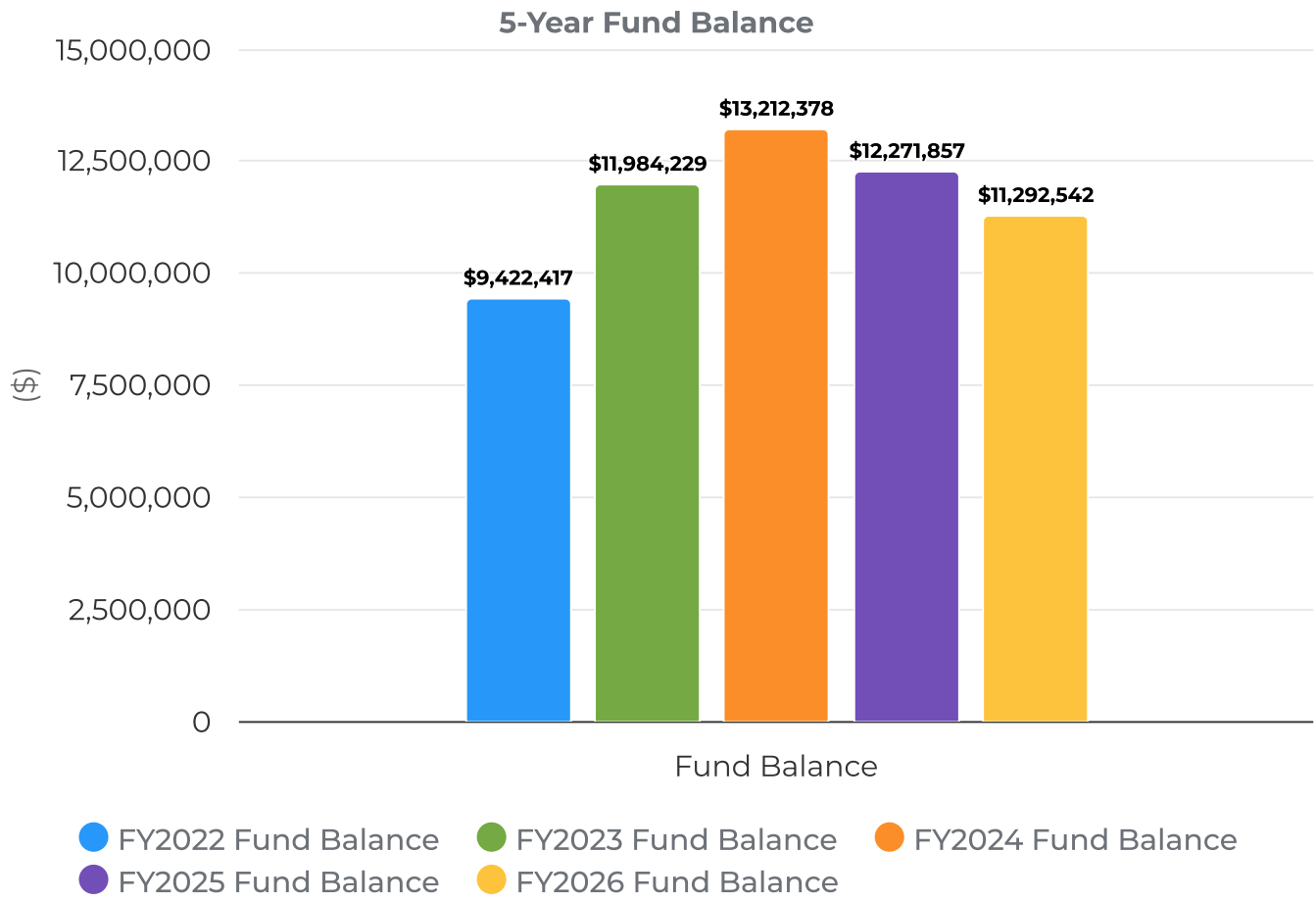
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	9,498,721	8,900,066	10,522,905	10,197,919	11,355,098	10,848,605	12,505,594
Supplies, Services, and Charges	2,135,782	1,894,501	2,599,339	2,065,383	2,794,661	2,385,752	2,438,241
Repairs & Maintenance	424,071	392,108	484,052	425,132	460,766	579,019	493,715
Utilities	558,892	537,138	648,167	538,470	655,115	582,341	680,685
Capital Expenditures	169,219	351,961	205,569	170,130	30,000	28,775	-
Transfers	1,003,000	1,006,740	2,375,141	1,285,925	3,029,440	3,029,440	820,000
Contractual Services	12,000	55,000	-	55,000	-	-	-
Total Expenditures	13,801,685	13,137,514	16,835,173	14,737,959	18,325,080	17,453,932	16,938,235

FY 2026 Expenditures by Type



- Personnel Services **(Budgeted)** \$12,505,594
- Supplies, Services, and Charges **(Budgeted)** \$2,489,241
- Transfers **(Budgeted)** \$820,000
- Utilities **(Budgeted)** \$680,685
- Repairs & Maintenance **(Budgeted)** \$493,715

5-Year Budget Trend



Expenditures by SubObject

Category	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Personnel Services	\$11,355,098.23	\$12,505,594.16	10.13%
CITY-WIDE	\$15,000.00	\$15,000.00	0.00%
MAYOR/BOARD OF ALDERMEN	\$78,265.12	\$86,669.08	10.74%
ADMINISTRATION	\$1,063,200.66	\$1,047,777.06	-1.45%
POLICE	\$6,964,068.70	\$7,783,077.76	11.76%
FINANCE	\$345,020.00	\$368,183.85	6.71%
LAW DEPARTMENT	\$36,325.00	\$42,183.65	16.13%
COURT	\$300,527.94	\$311,135.76	3.53%
PUBLIC WORKS	\$1,483,671.00	\$1,623,005.04	9.39%
COMMUNITY DEVELOPMENT	\$1,069,019.81	\$868,351.10	-18.77%
ANIMAL SERVICES	-	\$360,210.86	-
Supplies, Services, and Charges	\$2,794,661.30	\$2,489,240.65	-10.93%
CITY-WIDE	\$475,858.61	\$437,300.00	-8.10%
MAYOR/BOARD OF ALDERMEN	\$68,925.00	\$48,600.00	-29.49%
ADMINISTRATION	\$138,226.00	\$182,200.33	31.81%
POLICE	\$714,870.00	\$644,310.00	-9.87%
FINANCE	\$176,502.63	\$176,306.32	-0.11%
LAW DEPARTMENT	\$161,500.00	\$161,500.00	0.00%
COURT	\$74,892.79	\$51,860.00	-30.75%
PUBLIC WORKS	\$481,878.27	\$438,850.00	-8.93%
COMMUNITY DEVELOPMENT	\$502,008.00	\$284,114.00	-43.40%
ANIMAL SERVICES	-	\$64,200.00	-
Repairs & Maintenance	\$460,766.00	\$493,715.00	7.15%
POLICE	\$178,480.00	\$182,200.00	2.08%
FINANCE	\$2,500.00	\$2,500.00	0.00%
PUBLIC WORKS	\$268,150.00	\$292,315.00	9.01%
COMMUNITY DEVELOPMENT	\$11,636.00	\$11,700.00	0.55%
ANIMAL SERVICES	-	\$5,000.00	-
Utilities	\$655,115.00	\$680,685.00	3.90%
ADMINISTRATION	\$8,500.00	\$8,500.00	0.00%
POLICE	\$29,100.00	\$42,050.00	44.50%
FINANCE	\$500.00	\$500.00	0.00%
COURT	\$200.00	\$200.00	0.00%
PUBLIC WORKS	\$609,168.00	\$611,980.00	0.46%
COMMUNITY DEVELOPMENT	\$7,647.00	\$7,655.00	0.10%
ANIMAL SERVICES	-	\$9,800.00	-
Capital Expenditures	\$30,000.00	-	-100.00%
FINANCE	\$30,000.00	-	-100.00%
Transfers	\$3,029,440.00	\$820,000.00	-72.93%
CITY-WIDE	\$3,029,440.00	\$820,000.00	-72.93%
Total Expenditures	\$18,325,080.53	\$16,989,234.81	-7.29%

Park Fund



Department information

Raytown's Parks and Recreation Department is dedicated to providing the citizens of Raytown with a variety of recreational facilities and programs at a reasonable cost.

Revenue By Type

4-Year Revenue

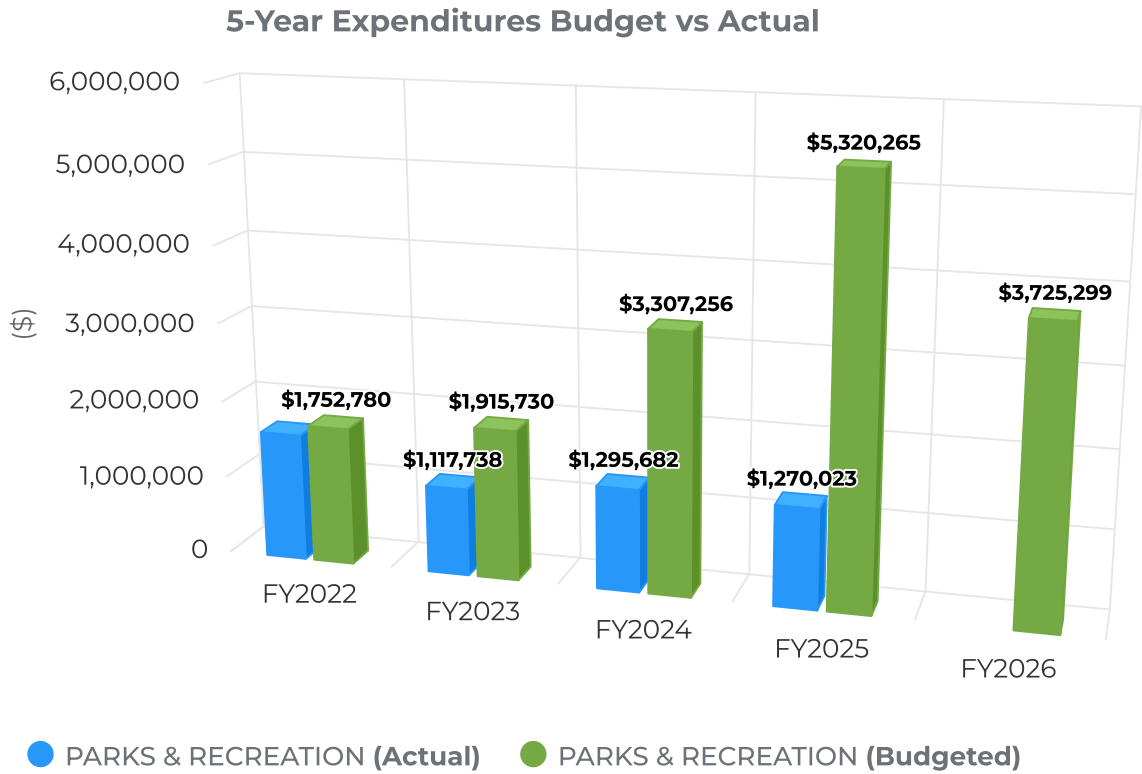
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Property Tax	622,000	673,928	746,302	673,928	739,528	691,800	741,191
General Sales Tax	327,000	360,092	370,000	366,173	362,000	370,886	505,600
Service Charges	55,000	46,821	52,968	64,873	51,200	54,575	52,200
Reimbursements, Interest and Misc.	21,300	112,765	74,200	99,254	69,400	51,725	41,600
Grants	335,000	34,326	1,587,500	85,153	3,066,000	1,218,573	2,339,000
Total Revenues	1,360,300	1,227,932	2,830,970	1,289,381	4,288,128	2,387,559	3,679,591

Expenditures By Type

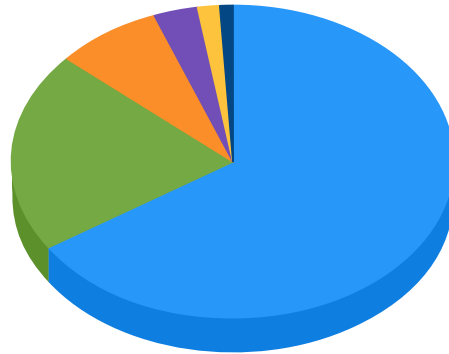
4-Year Expenditures

Type	2023 Budget	2023 Activity	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	708,478	710,019	761,256	741,181	774,983	773,530	772,049
Supplies, Services, and Charges	211,085	169,399	26,200	175,110	316,788	331,254	288,950
Repairs & Maintenance	99,500	62,338	12,100	84,814	119,800	109,800	120,000
Utilities	99,500	62,338	56,200	46,903	57,300	57,300	60,300
Capital Expenditures	677,000	59,108	2,041,000	187,523	4,001,395	1,630,633	2,449,000
Operating Transfer	33,600	33,761	33,600	35,151	35,000	35,000	35,000
Budget Appropriations	35,000	35,000	25,000	25,000	15,000	15,000	-
Total Expenditures	1,864,163	1,131,963	2,955,356	1,295,682	5,320,266	2,952,517	3,725,299

5-Year Budget Trend



FY 2026 Expenditures by Type



- Capital Expenditures (Budgeted) \$2,449,000
- Personnel Services (Budgeted) \$772,049
- Supplies, Services, and Charges (Budgeted) \$288,950
- Repairs & Maintenance (Budgeted) \$120,000
- Utilities (Budgeted) \$60,300
- Transfers (Budgeted) \$35,000

5-Year Fund Balance



- FY2022 Fund Balance
- FY2023 Fund Balance
- FY2024 Fund Balance
- FY2025 Fund Balance
- FY2026 Fund Balance

Revenues by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Reimbursements, Interest, and Miscellaneous	\$34,423.31	\$69,400.00	\$41,600.00	-40.06%
General Sales Taxes	\$181,872.65	\$362,000.00	\$505,600.00	39.67%
Property Taxes	\$652,503.08	\$739,528.00	\$741,191.00	0.22%
Service Charges	\$29,116.85	\$51,200.00	\$52,200.00	1.95%
Grants	\$442,754.49	\$3,066,000.00	\$2,339,000.00	-23.71%
Total Revenues	\$1,340,670.38	\$4,288,128.00	\$3,679,591.00	-14.19%

Expenditures by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Personnel Services	\$388,511.35	\$774,982.59	\$772,049.36	-0.38%
Supplies, Services, and Charges	\$56,705.07	\$316,788.00	\$288,950.00	-8.79%
Contractual Services	-	\$15,000.00	-	-100.00%
Repairs & Maintenance	\$43,445.03	\$119,800.00	\$120,000.00	0.17%
Utilities	\$18,994.70	\$57,300.00	\$60,300.00	5.24%
Capital Expenditures	\$745,135.10	\$4,001,394.71	\$2,449,000.00	-38.80%
Transfers	\$17,231.83	\$35,000.00	\$35,000.00	0.00%
Total Expenditures	\$1,270,023.08	\$5,320,265.30	\$3,725,299.36	-29.98%

Transportation Sales Tax Fund



The Transportation Fund is funded by a sales tax designed to be used for street, traffic, and curb/sidewalk maintenance. All projects in this fund will always follow the guidelines put in place by the State of Missouri.

Mission Statement

To use current revenue during the fiscal year to improve and maintain the roads for all citizens equally.

Key Services

- Road maintenance and improvements
- Traffic lights and camera replacement
- Improvements to curb/gutter and sidewalks



Revenue By Type

4-Year Revenue

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
General Sales Tax	1,580,100	1,743,071	1,600,000	1,772,271	1,750,000	1,750,000	1,750,000
Reimbursements, Interest, and Misc.	3,400	74,496	45,161	46,494	37,000	20,000	29,000
Grants	-	-	10,000	-	-	-	-
Transfer In	(800,000)	-	500,000	-	-	-	-
Total Revenue	783,500	1,817,567	2,155,161	1,818,765	1,787,000	1,770,000	1,779,000

Expenditures By Type

4-Year Expenditures

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Supplies, Services, and Charges	282,575	111,043	394,750	217,656	394,063	362,000	554,900
Repairs & Maintenance	1,987,754	1,825,413	500,411	420,162	576,749	460,708	503,000
Capital Expenditures	90,324	91,573	1,340,468	1,233,584	2,295,577	411,102	241,980
Transfers	360,000	361,612	360,000	369,260	360,000	360,000	368,000
Total Expenditures	2,360,653	2,028,029	2,235,629	1,871,402	3,266,389	1,593,810	1,667,880

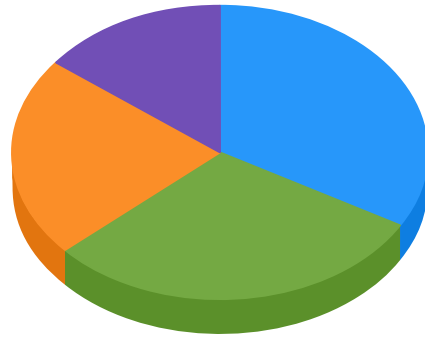
5-Year Budget Trend

5-Year Expenditures Budget vs Actual



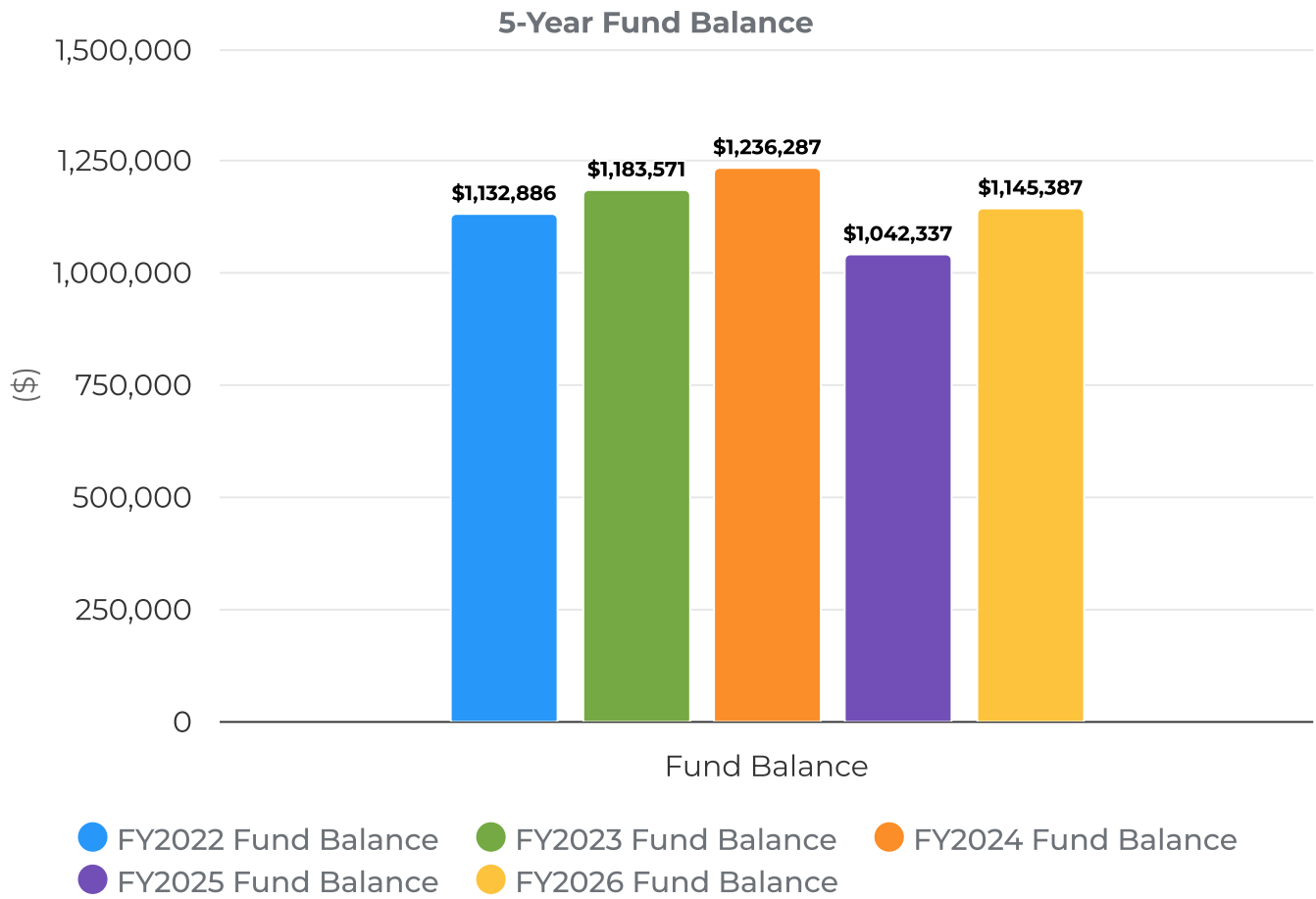
● TRANSPORTATION SALES TAX (Actual) ● TRANSPORTATION SALES TAX (Budgeted)

FY 2026 Expenditures by Type



- Supplies, Services, and Charges **(Budgeted) \$554,900**
- Repairs & Maintenance **(Budgeted) \$503,000**
- Transfers **(Budgeted) \$368,000**
- Capital Expenditures **(Budgeted) \$241,980**

5-Year Fund Balance



Revenues by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Reimbursements, Interest, and Miscellaneous	\$8,454.55	\$37,000.00	\$29,000.00	-21.62%
General Sales Taxes	\$880,198.61	\$1,750,000.00	\$1,750,000.00	0.00%
Total Revenues	\$888,653.16	\$1,787,000.00	\$1,779,000.00	-0.45%

Expenditures by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Supplies, Services, and Charges	\$110,626.93	\$394,063.28	\$554,900.00	40.81%
Repairs & Maintenance	\$95,216.75	\$576,749.13	\$503,000.00	-12.79%
Capital Expenditures	\$362,573.08	\$2,295,577.00	\$241,980.00	-89.46%
Transfers	\$183,806.18	\$360,000.00	\$368,000.00	2.22%
Total Expenditures	\$752,222.94	\$3,626,389.41	\$1,667,880.00	-54.01%

Capital Sales Tax Fund



The Capital Sales Tax Fund is funded by sales tax solely designed to be collected for capital improvement projects.

Mission Statement

This fund is shared by all departments and strictly designed for major projects and expenses that are not listed in their operating budgets. The one-time costs incurred by the City are used for equipment, buildings, upgrades, vehicles and infrastructure replacement.

Key Services

- Fleet and equipment replacement
- Offset department's operating budget
- Building improvements and maintenance
- Upgraded safety equipment



Revenues By Type

4-Year Revenues

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
General Sales Tax	1,307,000	144,370	1,350,000	1,464,691	1,440,000	1,483,500	1,440,000
Reimbursements, Interest, and Misc.	18,400	210,891	58,109	104,221	95,000	92,073	67,000
Grants	10,210	-	9,000	6,075	22,800	22,800	16,800
Transfer In	-	-	-	-	-	-	561,750
Total Revenues	1,335,610	355,261	1,417,109	1,574,987	1,557,800	1,598,373	2,085,550

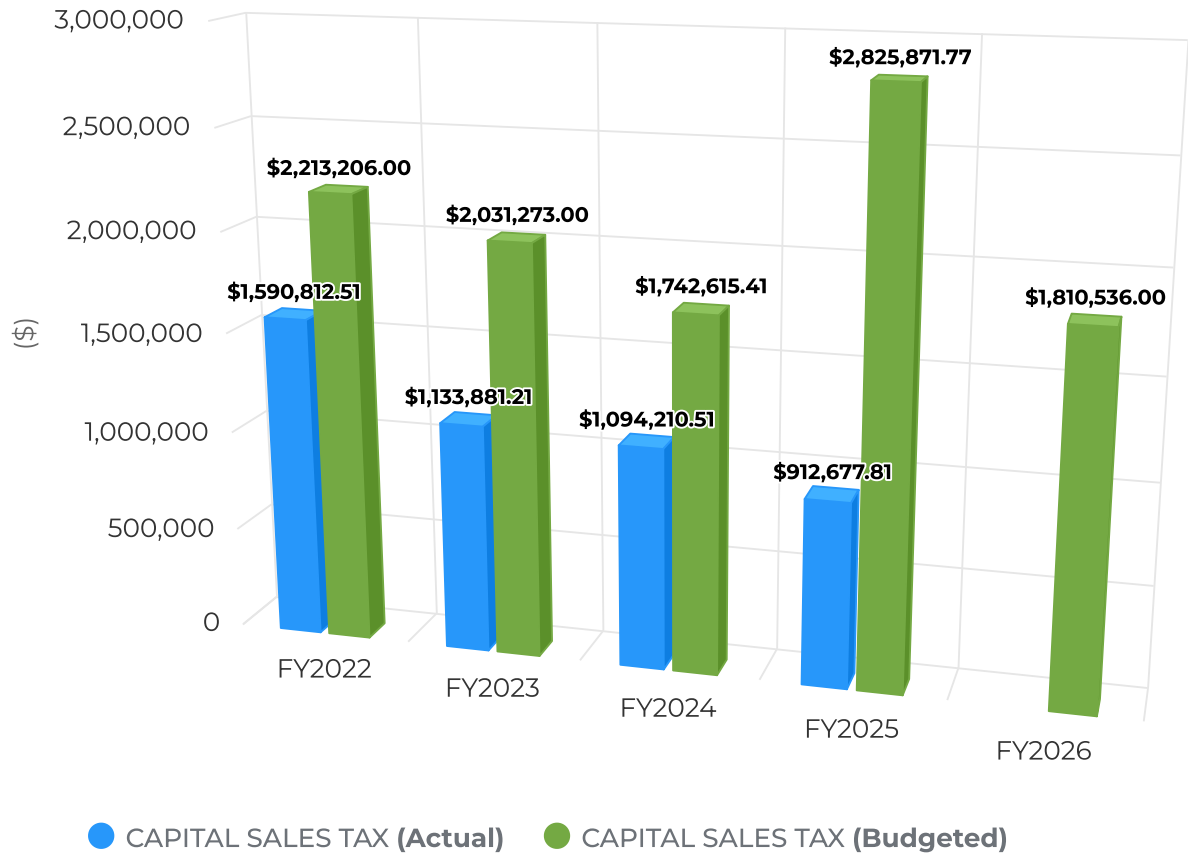
Expenditures By Type

4-Year Expenditures

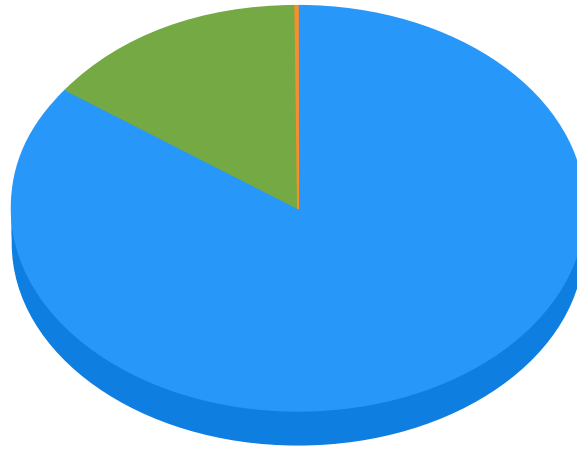
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Supplies, Services, and Charges	2,800	2,605	2,800	2,599	2,800	2,800	2,800
Capital Expenditures	1,769,273	859,565	1,475,816	808,023	2,553,072	1,723,926	1,537,736
Transfers	259,200	271,712	264,000	283,589	270,000	270,000	270,000
Total Expenditures	2,031,273	1,133,882	1,742,616	1,094,211	2,825,872	1,996,726	1,810,536

5-Year Budget Trend

5-Year Expenditures Budget vs Actual

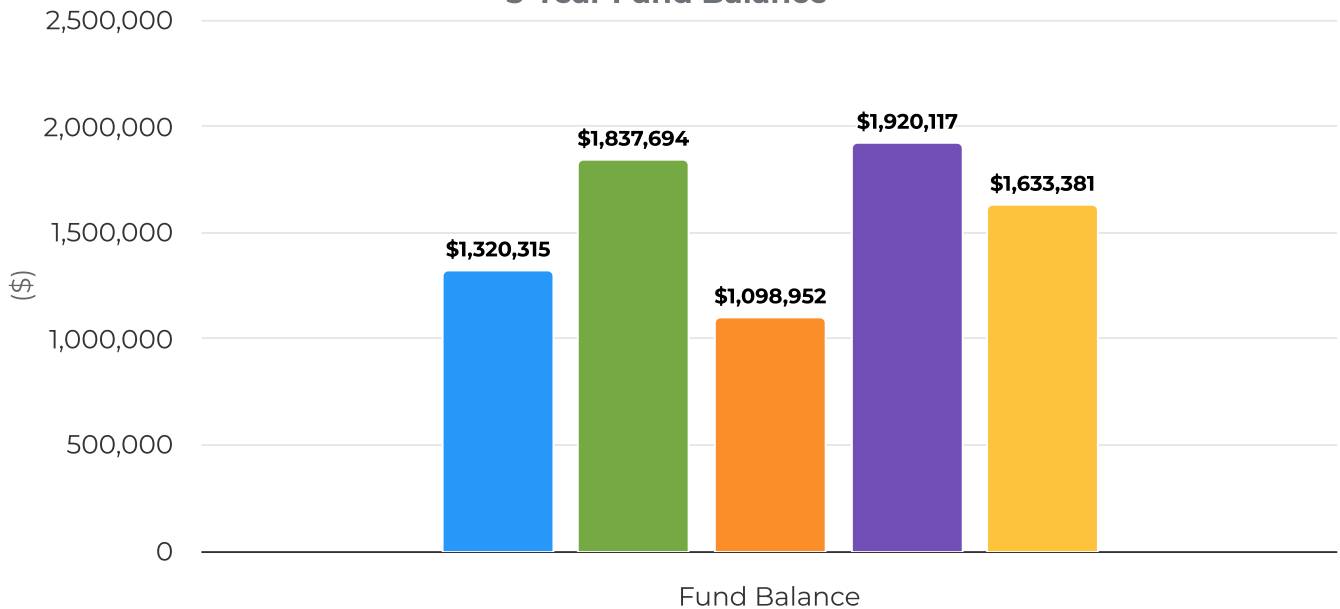


FY 2026 Expenditures by Type



- Capital Expenditures **(Budgeted) \$1,537,736**
- Transfers **(Budgeted) \$270,000**
- Supplies, Services, and Charges **(Budgeted) \$2,800**

5-Year Fund Balance



- FY2022 Fund Balance
- FY2024 Fund Balance
- FY2026 Projected Fund Balance
- FY2023 Fund Balance
- FY2025 Projected Fund Balance

Revenues by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Reimbursements, Interest, and Miscellaneous	\$49,873.05	\$95,000.00	\$67,000.00	-29.47%
General Sales Taxes	\$727,487.74	\$1,440,000.00	\$1,440,000.00	0.00%
Transfer In	\$343,713.60	-	\$561,750.00	-
Grants	-	\$22,800.00	\$16,800.00	-26.32%
Total Revenues	\$1,121,074.39	\$1,557,800.00	\$2,085,550.00	33.88%

Expenditures by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Supplies, Services, and Charges	\$1,448.49	\$2,800.00	\$2,800.00	0.00%
Capital Expenditures	\$773,374.67	\$2,553,071.77	\$1,537,736.00	-39.77%
Transfers	\$137,854.65	\$270,000.00	\$270,000.00	0.00%
Total Expenditures	\$912,677.81	\$2,825,871.77	\$1,810,536.00	-35.93%

Public Safety Sales Tax Fund



Police Department

This Fund is used to account for the voter-approved sales tax for Public Safety.

The purpose of this tax is solely to improve the public safety of the city.

Mission Statement

All expenditures except personnel are reviewed and approved by the SSTCRC (Special Sales Tax Citizen Review Committee) to ensure that these expenditures agree with the intent of the public safety sales tax.

Key Services

- Equipment
- Salaries and benefits for public safety employees
- Compensation
- Pension programs



Revenue By Type

4-Year Revenue

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
General Sales Tax	1,820,300	1,970,231	1,827,594	1,983,115	1,944,500	2,022,810	1,975,000
Other Taxes	-	-	-	-	-	-	-
Reimbursements, Interest, & Misc	2,300	49,738	27,594	30,194	44,500	44,750	75,000
Grants	-	-	-	-	-	-	-
Transfer In	-	-	-	-	-	-	-
Total Revenue	1,822,600	2,019,969	1,855,188	2,013,309	1,989,000	2,067,560	2,050,000

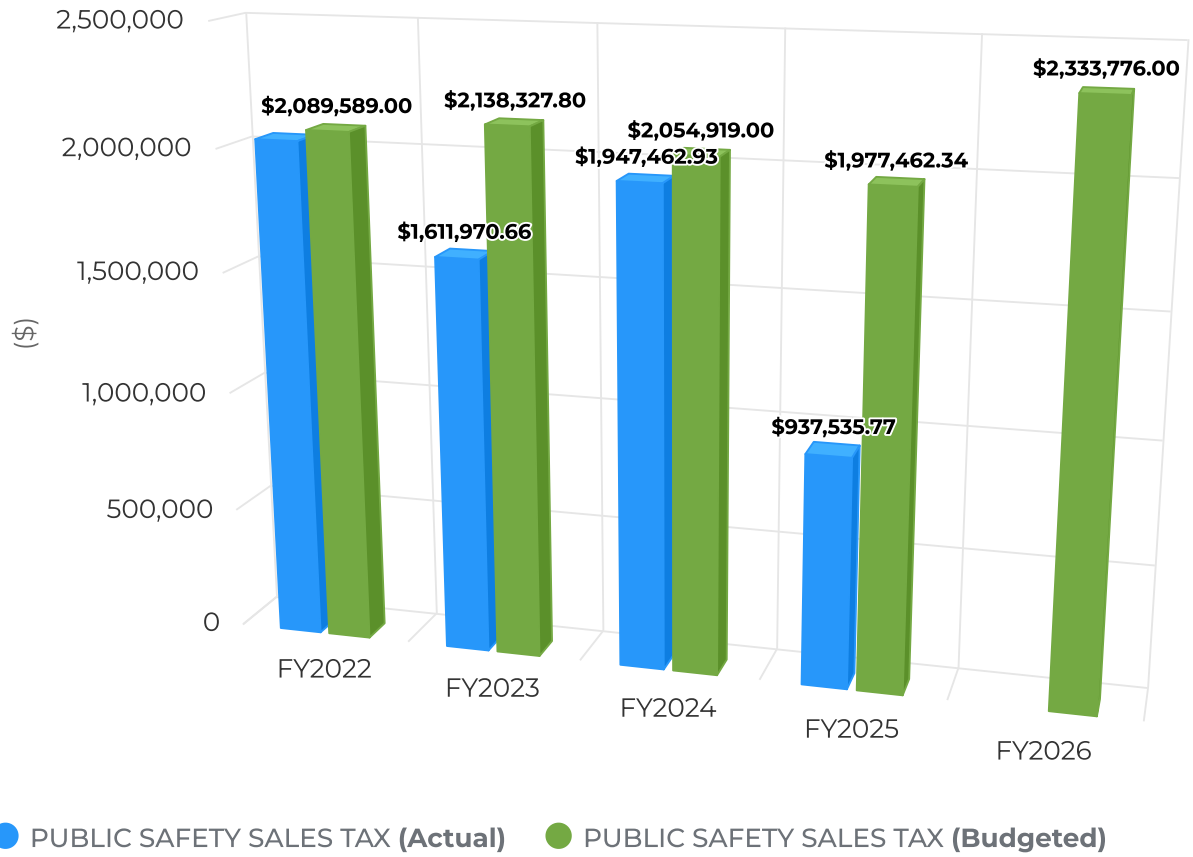
Expenditures By Type

4-Year Expenditures

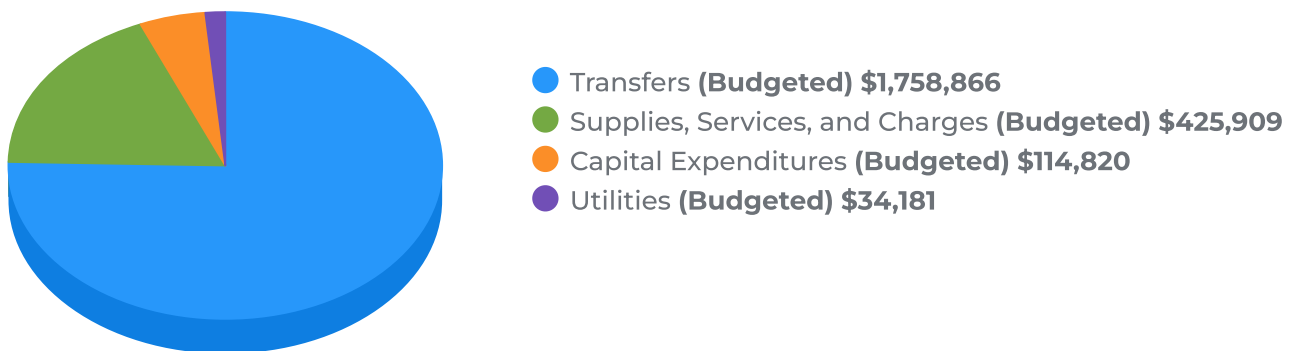
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Transfer Out	1,642,912	1,277,244	1,529,670	1,537,143	1,522,772	1,522,772	1,758,866
Supplies, Services, and Charges	456,214	309,633	496,818	376,447	423,174	394,074	425,909
Repairs & Maintenance	-	-	-	-	-	-	-
Utilities	28,500	25,093	28,431	33,873	31,516	39,179	34,181
Capital Expenditures	10,072	-	-	-	-	-	114,820
Total Expenditures	2,137,698	1,611,970	2,054,919	1,947,463	1,977,462	1,956,025	2,333,776

5-Year Budget Trend

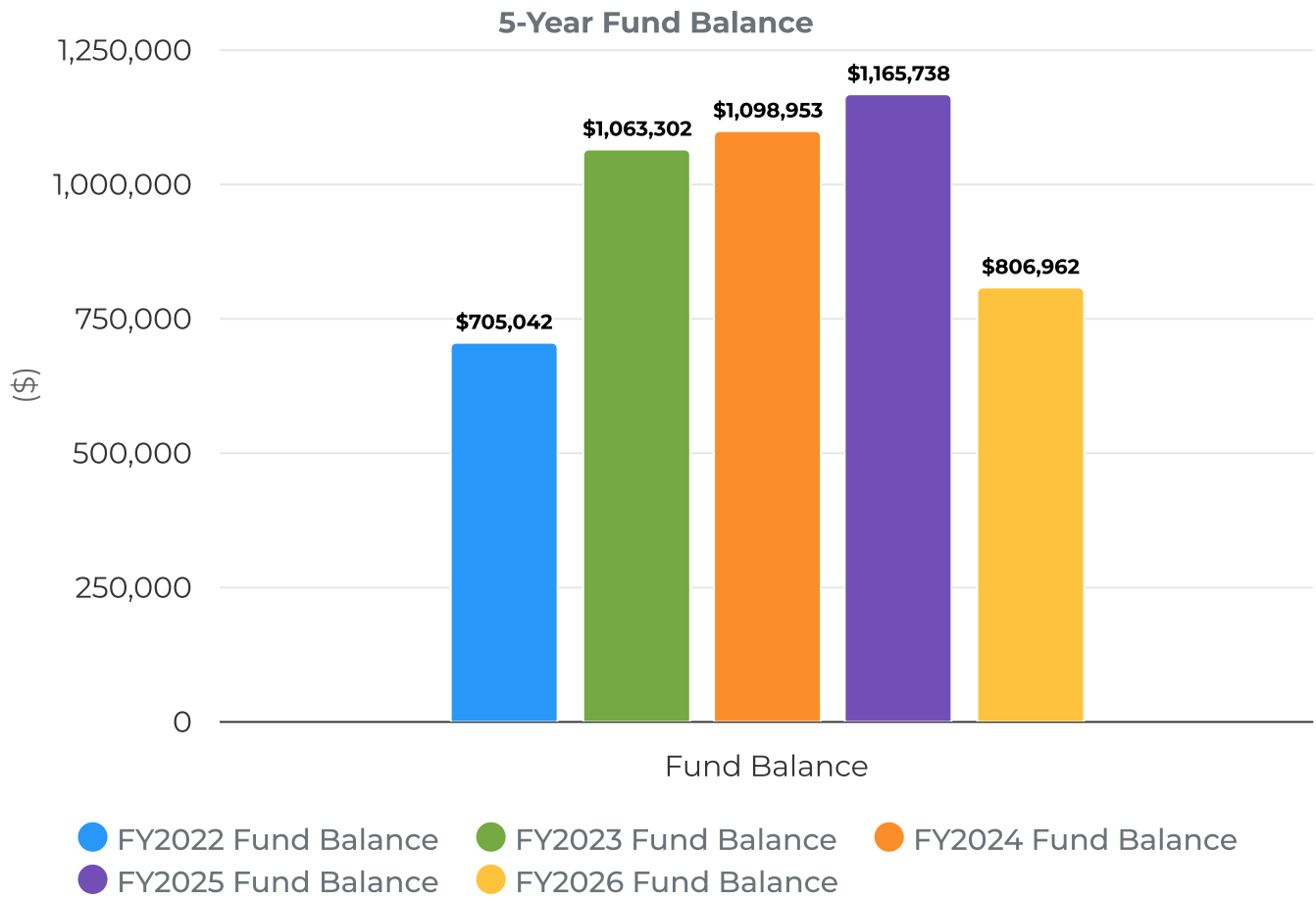
5-Year Expenditures Budget vs Actual



FY 2026 Expenditures by Type



5-Year Budget Trend



Revenues by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Reimbursements, Interest, and Miscellaneous	\$21,790.03	\$44,500.00	\$75,000.00	68.54%
General Sales Taxes	\$969,986.58	\$1,900,000.00	\$1,900,000.00	0.00%
Total Revenues	\$991,776.61	\$1,944,500.00	\$1,975,000.00	1.57%

Expenditures by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Supplies, Services, and Charges	\$156,736.01	\$423,173.90	\$425,909.00	0.65%
Utilities	\$17,510.67	\$31,516.44	\$34,181.00	8.45%
Capital Expenditures	-	-	\$114,820.00	-
Transfers	\$763,289.09	\$1,522,772.00	\$1,758,866.00	15.50%
Total Expenditures	\$937,535.77	\$1,977,462.34	\$2,333,776.00	18.02%

Risk Management Fund



Managing workplace safety, workers' compensation claims, and other risk-related matters

Mission Statement

Emergency Preparedness and Mitigation Resources for the City Provided by Midwest Public Risk

Key Services

- Workers Compensation
- Liability Coverage
- Auto Coverage
- HR Consulting
- MML Conference/Risk Management Training
- Health Fair



A Continuous Interlocked Process—Not an Event

Revenues By Type

4-Year Revenues

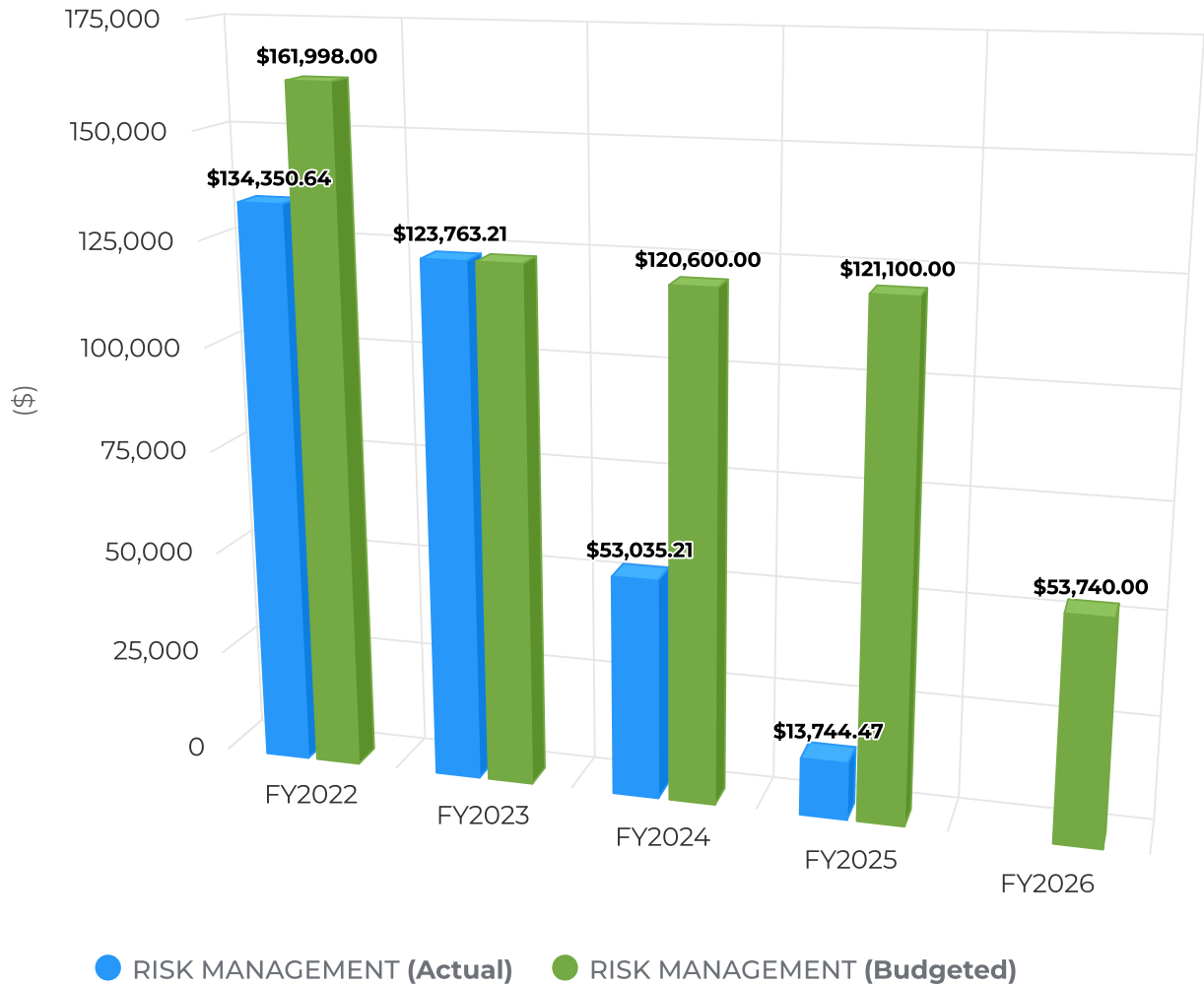
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Reimbursements, Interest and Misc,	40,000	99,918	51,200	106,282	53,200	66,502	57,200
Transfer In	83,000	83,000	80,000	80,000	80,000	80,000	-
Total Revenues	123,000	182,918	131,200	186,282	133,200	146,502	57,200

Expenditures By Type

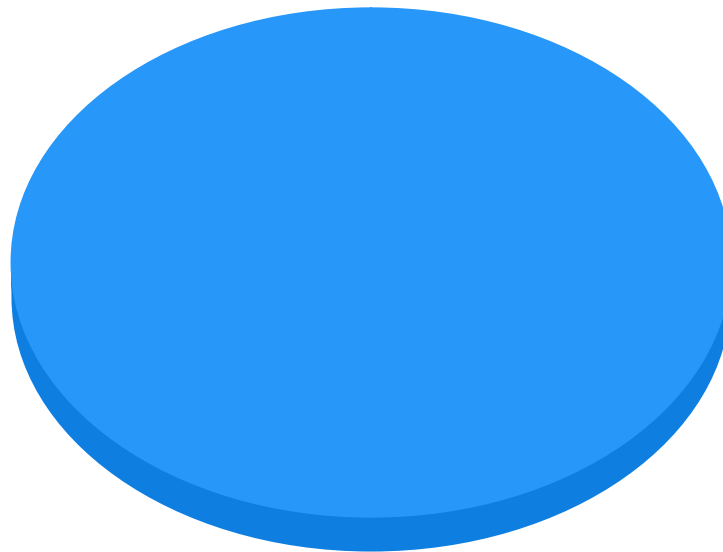
4-Year Expenditures

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Supplies, Services, and Charges	123,300	123,763	120,600	53,035	121,100	53,280	53,740

5-Year Expenditures Budget vs Actual

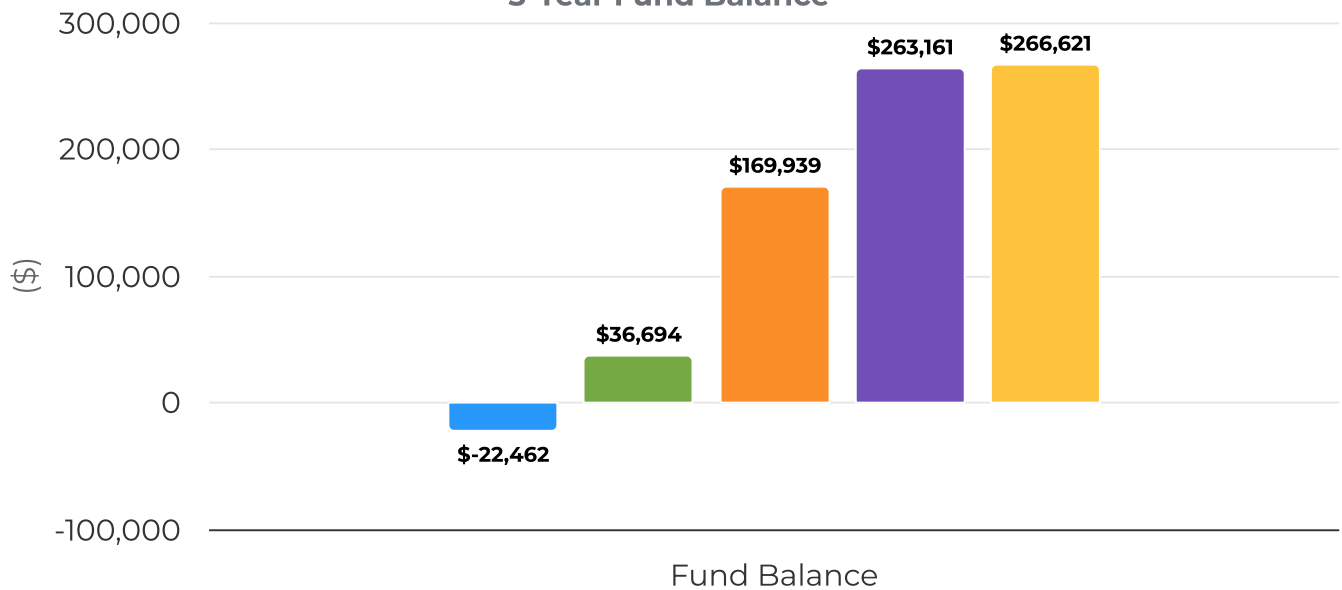


FY 2026 Expenditures by Type



● Supplies, Services, and Charges (Budgeted) \$53,740

5-Year Fund Balance



● FY2022 Fund Balance ● FY2023 Fund Balance ● FY2024 Fund Balance
● FY2025 Fund Balance ● FY2026 Fund Balance

Revenues by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Reimbursements, Interest, and Miscellaneous	\$12,245.87	\$53,200.00	\$57,200.00	7.52%
Transfer In	\$40,000.00	\$80,000.00	-	-100.00%
Total Revenues	\$52,245.87	\$133,200.00	\$57,200.00	-57.06%

Expenditures by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Supplies, Services, and Charges	\$13,744.47	\$121,100.00	\$53,740.00	-55.62%
Total Expenditures	\$13,744.47	\$121,100.00	\$53,740.00	-55.62%

Tax Increment Finance Fund



TIF - Tax Increment Financing

CID - Community Improvement District

TDD - Transportation Development District

Mission Statement

Tax Increment Financing (TIF) Fund is used to finance underdeveloped areas that need public investment. This fund is used to collect monies from those areas and pay down the debt issued to develop them.

Key Services

- Reimbursing the developer for eligible costs associated with the projects
- Payment of Debt issued for projects

Revenue By Type

4-Year Revenue

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Property Tax	92,000	96,567	96,500	113,622	100,000	100,000	100,000
Other Taxes	9,620	6,312	8,000	7,161	8,500	8,500	8,500
Reimbursement, Interest, & Misc	1,231,320	1,461,451	1,281,966	1,606,598	1,369,300	1,419,300	1,341,300
Transfer IN	1,575,600	1,590,341	1,699,600	1,658,895	1,713,000	1,713,000	1,713,000
Total Revenue	2,908,540	3,154,671	3,086,066	3,386,276	3,190,800	3,240,800	3,162,800

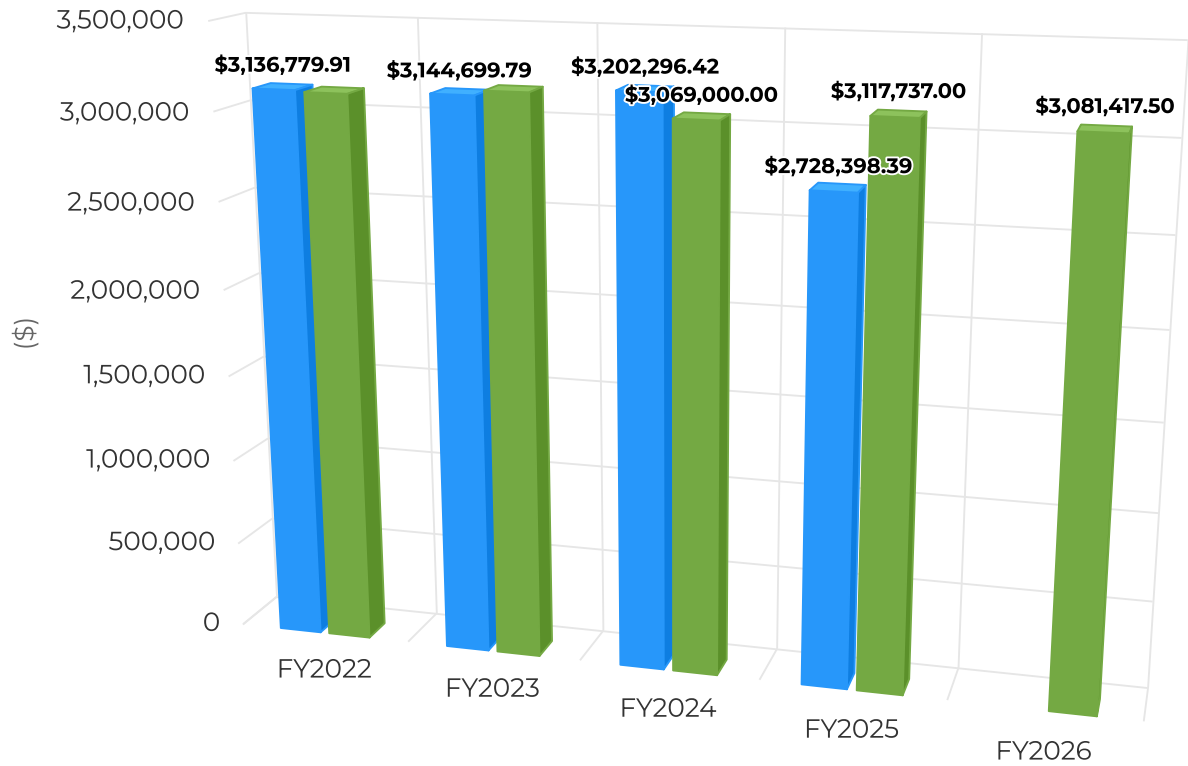
Expenditures By Type

4-Year Expenditures

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Supplies, Services, and Charges	222,982	250,710	278,496	145,200	156,000	151,600	155,800
Debt Service	2,921,718	2,921,718	2,923,800	2,923,800	2,961,737	2,923,461	2,925,618
Total Expenditures	3,144,700	3,172,428	3,202,296	3,069,000	3,117,737	3,075,061	3,081,418

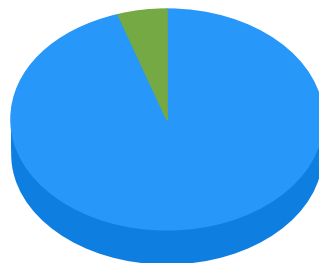
5-Year Budget Trend

5-Year Expenditures Budget vs Actual



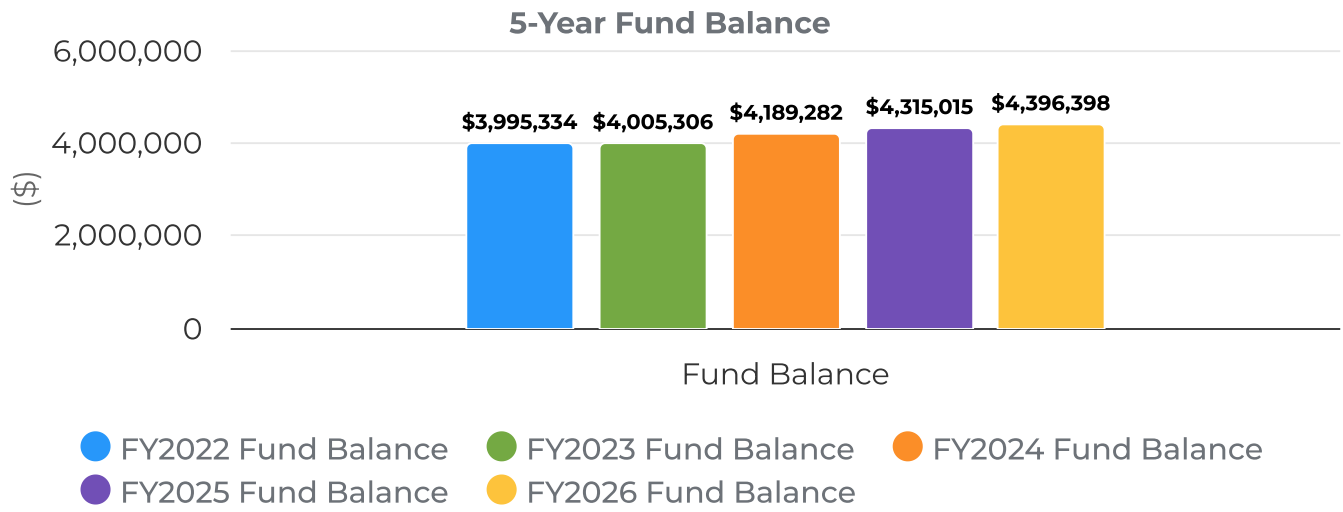
● TAX INCREMENT FINANCE (TIF) (Actual) ● TAX INCREMENT FINANCE (TIF) (Budgeted)

FY 2026 Expenditures by Type



● Debt Service (Budgeted) \$2,925,618
 ● Supplies, Services, and Charges (Budgeted) \$155,800

5-Year Fund Balance of the TIF Fund



Revenues by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Reimbursements, Interest, and Miscellaneous	\$1,093,676.36	\$1,369,300.00	\$1,341,300.00	-2.04%
Property Taxes	\$105,629.01	\$100,000.00	\$100,000.00	0.00%
Other Taxes	\$10,790.76	\$8,500.00	\$8,500.00	0.00%
Transfer In	\$809,896.08	\$1,713,000.00	\$1,713,000.00	0.00%
Total Revenues	\$2,019,992.21	\$3,190,800.00	\$3,162,800.00	-0.88%

Expenditures by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Supplies, Services, and Charges	\$62,530.39	\$156,000.00	\$155,800.00	-0.13%
Debt Service	\$2,665,868.00	\$2,961,737.00	\$2,925,617.50	-1.22%
Total Expenditures	\$2,728,398.39	\$3,117,737.00	\$3,081,417.50	-1.16%

Storm Water Fund



The Storm Water fund is a dedicated financial resource used by the City to manage and improve storm water systems. These systems are essential for controlling rainwater runoff, preventing flooding, and protecting water quality.

Mission Statement

To improve and replace infrastructure to reduce the effects of flooding by managing storm water run off.

Key Services

- Protect the environment
- Reduce flooding
- Reduce demand on public storm water drainage systems
- Supporting healthy streams and rivers



Revenue By Type

4-Year Revenue

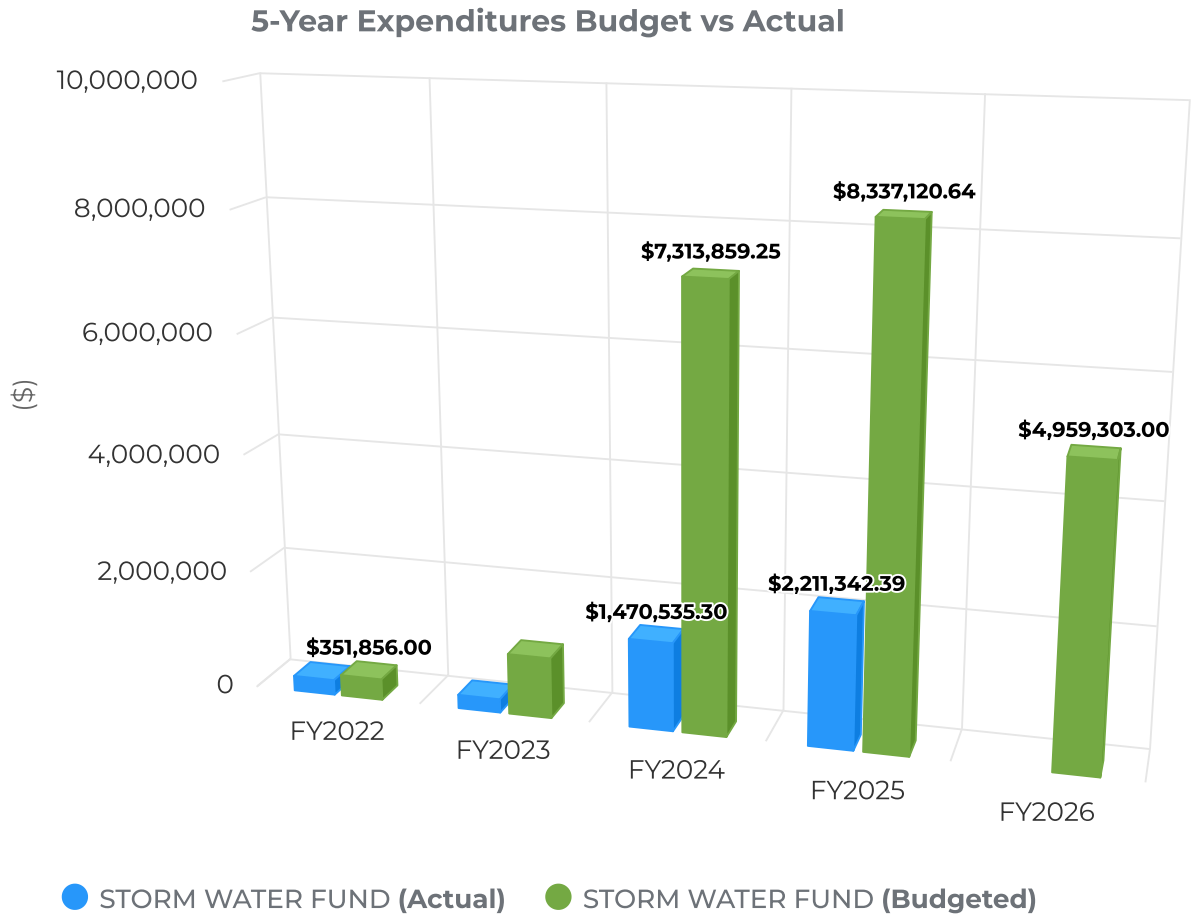
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
General Sales Tax	108,000	120,031	110,000	122,058	120,000	120,000	458,400
Reimbursements, Interest, and Misc.	2,000	31,498	18,684	35,991	32,500	4,324,660	4,428,236
Transfer In	600,000	203,960	6,339,519	795,391	6,594,100	6,594,100	150,000
Total Revenue	710,000	355,489	6,468,203	953,440	6,746,600	11,038,760	5,036,636

Expenditures By Type

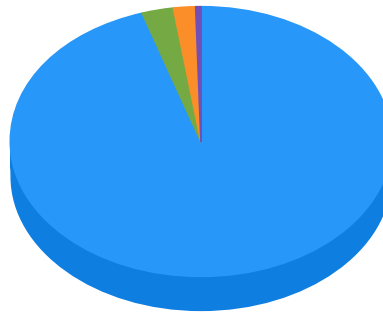
4-Year Expenditures

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Supplies, Services, and Charges	41,950	35,012	45,709	39,912	86,100	53,000	91,900
Repairs & Maintenance	73,000	33,243	133,000	76,295	133,000	128,800	133,000
Capital Expenditures	878,690	120,710	7,113,150	1,321,837	8,096,021	8,834,814	4,712,403
Operating Transfer	22,800	23,415	22,000	32,491	22,000	22,400	22,000
Total Expenditures	1,016,440	212,380	7,313,859	1,470,535	8,337,121	9,039,014	4,959,303

5-Year Budget Trend

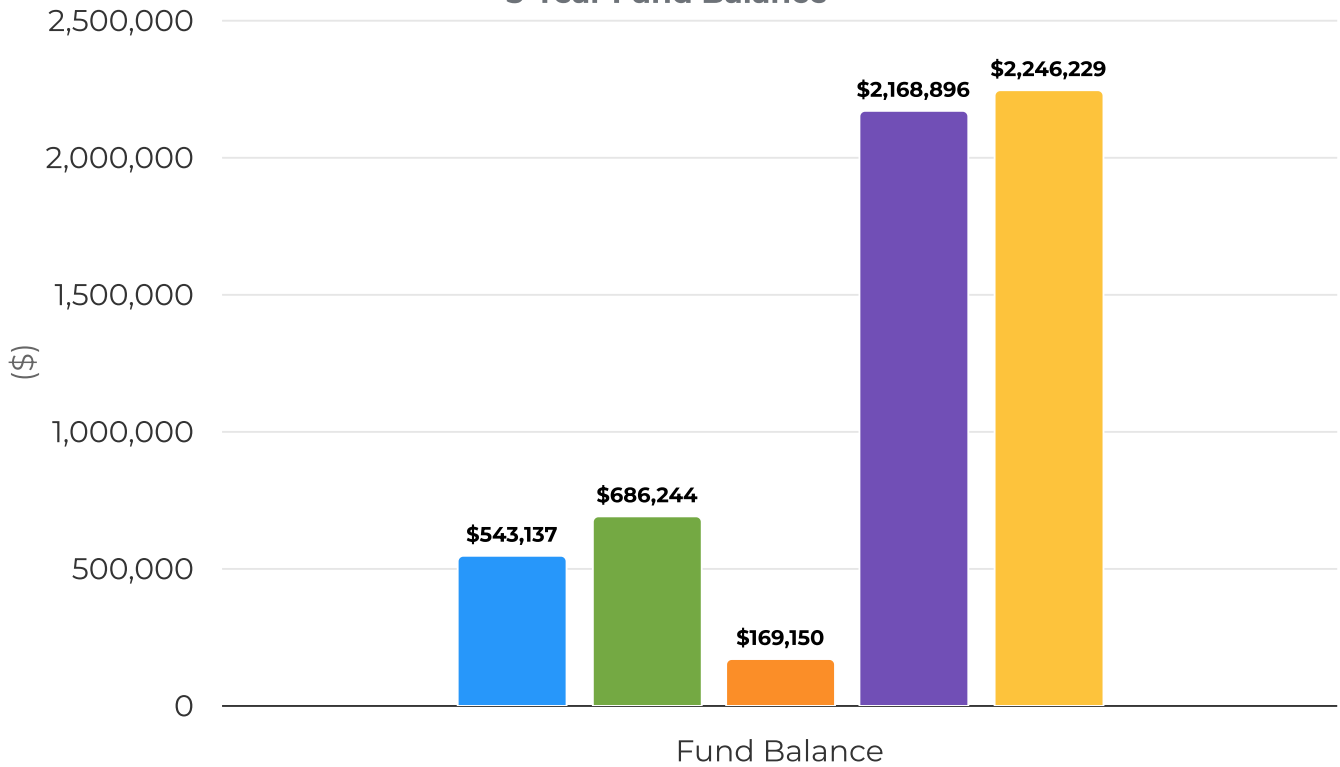


FY 2026 Expenditures by Type



- Capital Expenditures (Budgeted) \$4,712,403
- Repairs & Maintenance (Budgeted) \$133,000
- Supplies, Services, and Charges (Budgeted) \$91,900
- Transfers (Budgeted) \$22,000

5-Year Fund Balance



- FY2022 Fund Balance
- FY2023 Fund Balance
- FY2024 Fund Balance
- FY2025 Fund Balance
- FY2026 Fund Balance

Revenues by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Reimbursements, Interest, and Miscellaneous	\$1,169,429.40	\$32,500.00	\$4,428,236.00	13,525.34%
General Sales Taxes	\$60,624.23	\$120,000.00	\$458,400.00	282.00%
Transfer In	\$2,534,546.23	\$6,594,100.00	\$150,000.00	-97.73%
Total Revenues	\$3,764,599.86	\$6,746,600.00	\$5,036,636.00	-25.35%

Expenditures by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Supplies, Services, and Charges	\$29,363.86	\$86,100.00	\$91,900.00	6.74%
Repairs & Maintenance	\$3,688.01	\$133,000.00	\$133,000.00	0.00%
Capital Expenditures	\$2,166,802.62	\$8,096,020.64	\$4,712,403.00	-41.79%
Transfers	\$11,487.90	\$22,000.00	\$22,000.00	0.00%
Total Expenditures	\$2,211,342.39	\$8,337,120.64	\$4,959,303.00	-40.52%

Capital Improvement Fund



Reserved for needed improvements around the City.

Revenue By Type

4-Year Revenue

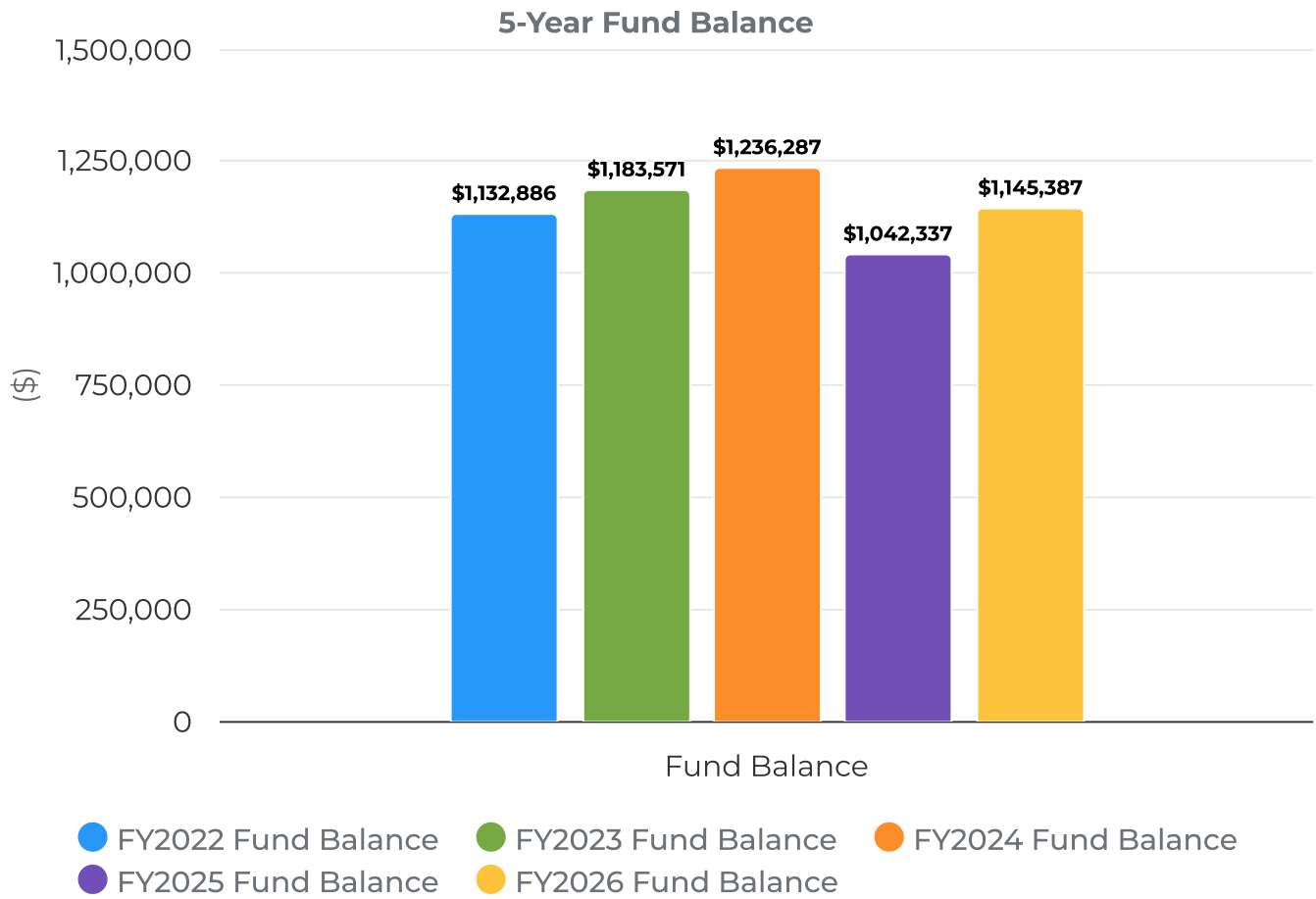
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Ditzler CID Loan Repayment	27,000	24,767	90,000	150,239	90,000	90,000	100,000
Interest Earnings	2,000	28,933	25,000	22,993	15,000	15,000	10,000
Investment Income	200	14,013	10,000	28,748	20,000	20,000	12,000
Total Revenue	29,200	67,713	125,000	201,980	125,000	125,000	122,000

Expenditures By Type

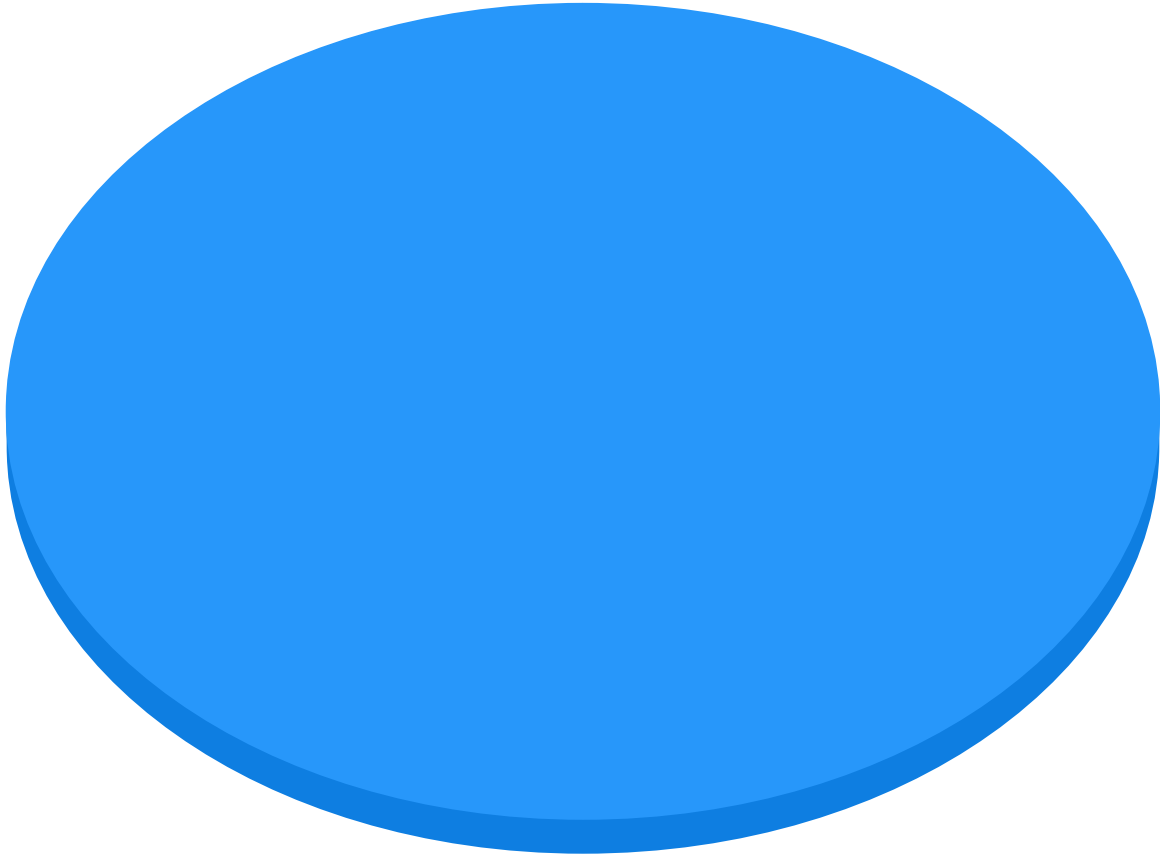
4-Year Expenditures

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Supplies, Services, and Charges	18,700	17,027	18,950	66,666	18,950	18,950	18,950
Capital Expenditures	-	-	-	-	-	300,000	-
Total Expenditures	18,700	17,027	18,950	66,666	18,950	318,950	18,950

5-Year Budget Trend



FY 2026 Expenditures by Type



● Supplies, Services, and Charges (**Budgeted**) **\$18,950**

Revenues by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Reimbursements, Interest, and Miscellaneous	\$87,783.34	\$125,000.00	\$122,000.00	-2.40%
Total Revenues	\$87,783.34	\$125,000.00	\$122,000.00	-2.40%

Expenditures by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Supplies, Services, and Charges	\$2,853.13	\$18,950.00	\$18,950.00	0.00%
Total Expenditures	\$2,853.13	\$18,950.00	\$18,950.00	0.00%

Sanitary Sewer Fund



Protecting the public's health and the environment through wastewater management.

Key Services

- Repair and replacement of sanitary sewer infrastructure
- Operations, planning, and implementation of capital improvement projects
- Flow monitoring, and clean-out of sewer mains



Revenue By Type

4-Year Revenue

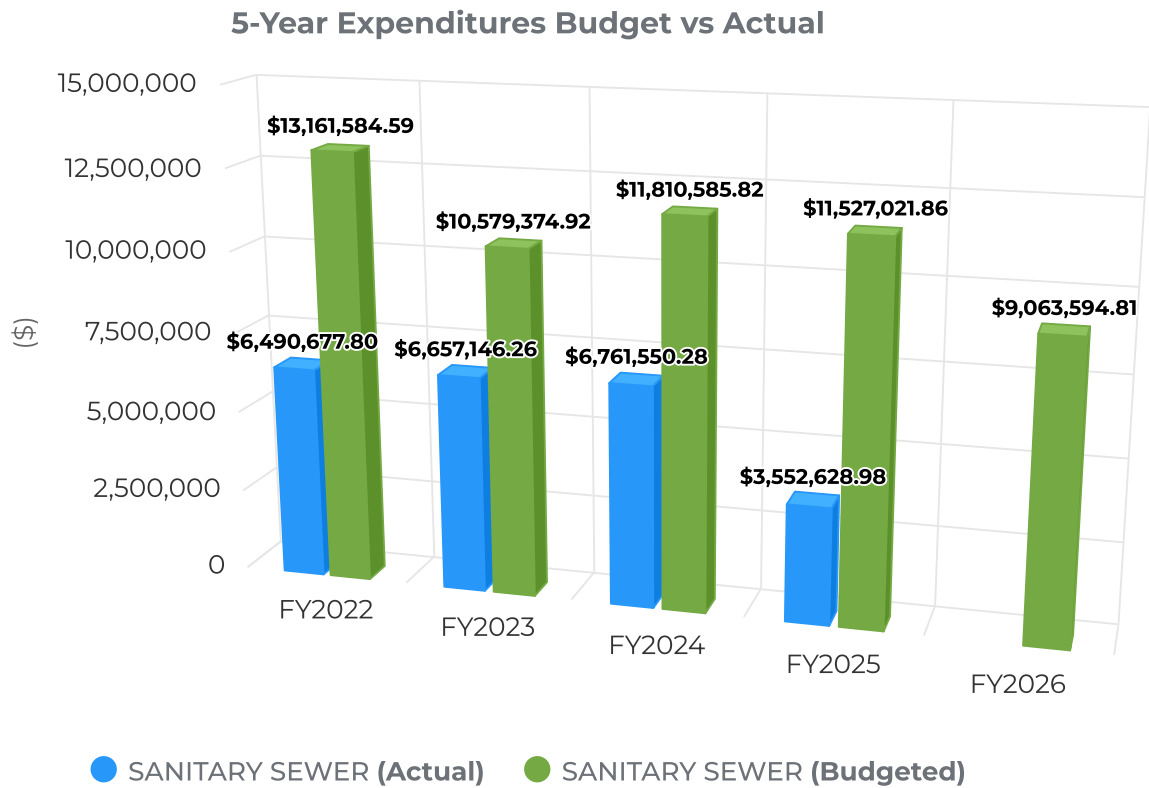
Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Service Charges	8,161,650	7,736,250	8,630,790	8,173,694	8,328,150	8,709,415	8,642,350
Reimbursements, Interest and Misc.	173,970	392,138	222,090	339,936	309,112	297,862	216,227
Transfer In	400,000	-	-	220,017	-	1,850,392	-
Total Revenue	8,735,620	8,128,388	8,852,880	8,733,647	8,637,262	10,857,669	8,858,577

Expenditures By Type

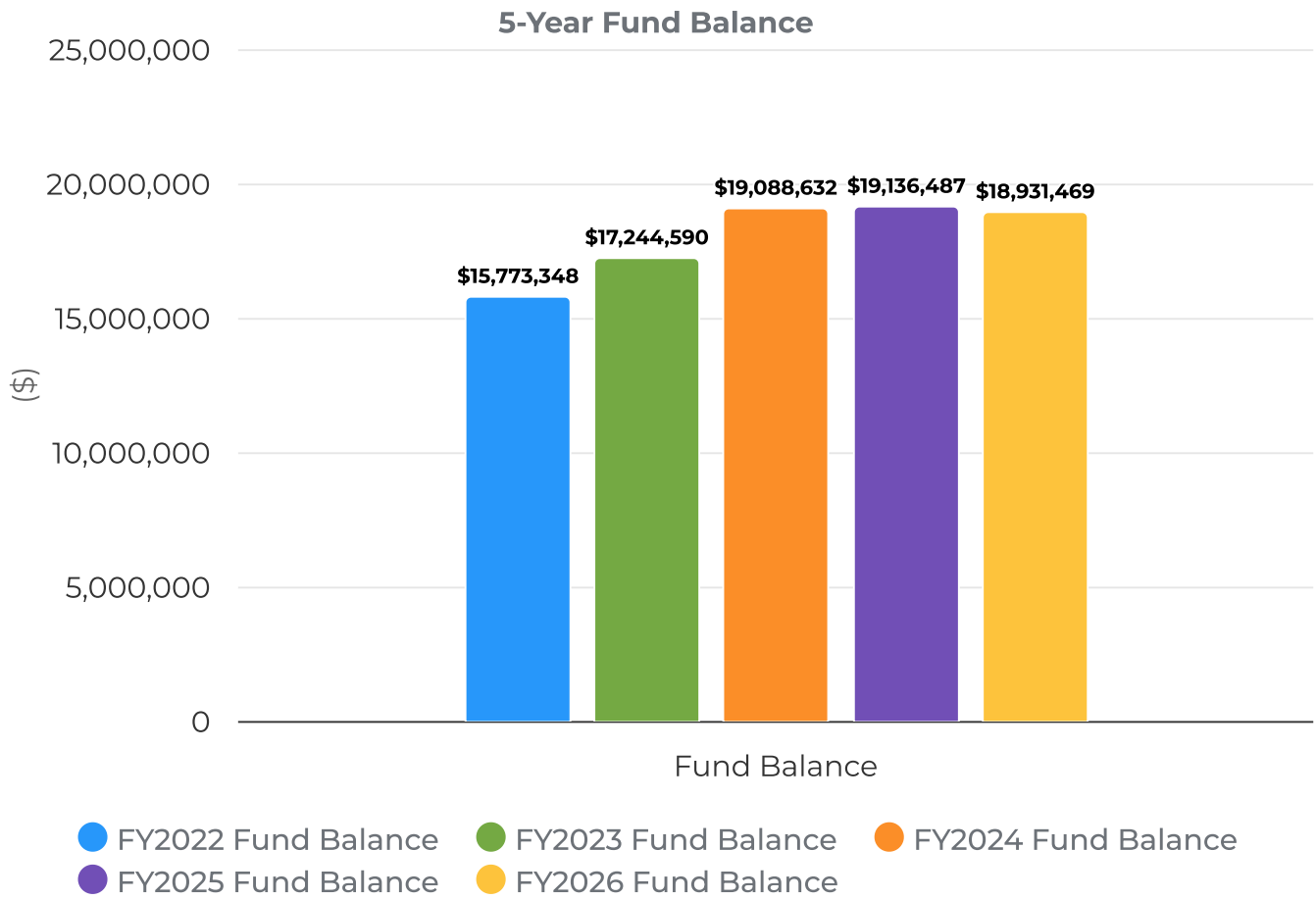
4-Year Expenditures

Type	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Projected	2026 Budget
Personnel Services	1,024,859	891,197	1,080,160	1,074,288	1,262,644	904,483	1,094,599
Supplies, Services, and Charges	5,251,878	4,814,231	5,218,102	4,703,026	5,340,006	5,218,956	5,522,443
Repairs & Maintenance	231,320	164,891	252,800	201,770	212,800	186,500	241,800
Utilities	15,298	12,093	20,372	12,979	20,372	16,200	20,684
Capital Expenditures	2,799,510	1,823,406	3,982,112	829,388	3,447,173	3,239,331	938,525
Debt Service	1,256,509	146,941	1,257,039	105,931	1,244,026	1,244,344	1,245,543
Total Expenditures	10,579,374	7,852,759	11,810,585	6,927,382	11,527,021	10,809,814	9,063,594

Budget vs. Actual

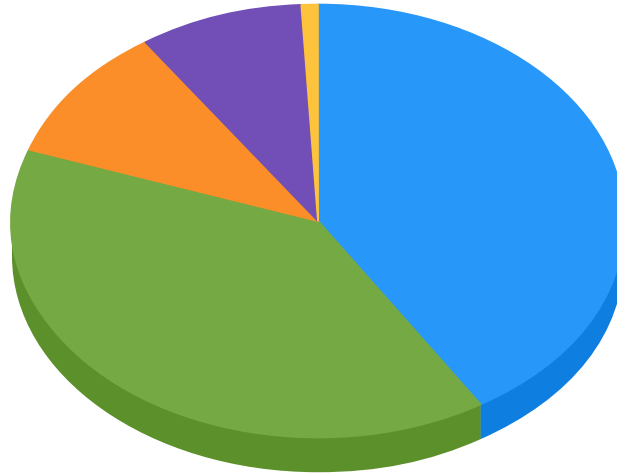


5-Year Budget Trend



Current Year Breakdown of Expenses

FY 2026 Expenditures by Type



- Personnel Services **(Budgeted) \$981,915**
- Capital Expenditures **(Budgeted) \$938,525**
- Repairs & Maintenance **(Budgeted) \$241,800**
- Supplies, Services, and Charges **(Budgeted) \$206,850**
- Utilities **(Budgeted) \$20,684**

Revenues by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Reimbursements, Interest, and Miscellaneous	\$189,240.50	\$309,111.66	\$216,226.72	-30.05%
Service Charges	\$4,379,296.07	\$8,328,150.00	\$8,642,350.00	3.77%
Transfer In	\$134,759.89	-	-	-
Total Revenues	\$4,703,296.46	\$8,637,261.66	\$8,858,576.72	2.56%

Expenditures by SubObject

Category	FY 2025 Actuals	FY 2025 Amended	FY 2026 Budgeted	FY 2025 Amended vs. FY 2026 Budgeted (% Change)
Personnel Services	\$489,778.76	\$1,262,644.47	\$1,094,599.08	-13.31%
Supplies, Services, and Charges	\$2,440,408.23	\$5,340,005.75	\$5,522,443.34	3.42%
Repairs & Maintenance	\$46,695.96	\$212,800.00	\$241,800.00	13.63%
Utilities	\$6,848.25	\$20,372.00	\$20,684.00	1.53%
Debt Service	\$423,575.89	\$1,244,026.43	\$1,245,543.39	0.12%
Capital Expenditures	\$145,321.89	\$3,447,173.21	\$938,525.00	-72.77%
Total Expenditures	\$3,552,628.98	\$11,527,021.86	\$9,063,594.81	-21.37%

Capital Improvement Plan

The Capital Improvement Plan (CIP) roadmap outlines a strategic approach to utilize excess revenue from the fund balance to renew, improve, and replace aging infrastructure. This proactive plan prioritizes essential projects that enhance community services and quality of life. Additionally, the issuance of \$7 million in General Obligation (GO) bonds specifically allocates funds for critical stormwater projects, addressing environmental concerns and improving drainage systems. Together, these efforts aim to ensure sustainable growth and infrastructure resilience for the future.

Capital Budgeting Process

Basis for Capital Revenue and Expenditures Estimates

Directors are tasked with compiling a comprehensive list of capital improvement projects to submit to the City Administrator. This submission occurs during the budget process, where each project is evaluated based on its urgency and community impact. Revenues are then matched to these prioritized projects, ensuring that funding is allocated effectively. By aligning available financial resources with critical needs, the budgeting process not only enhances strategic planning but also promotes transparency and accountability in addressing infrastructure demands.

Capital Improvement Project Ranking and Prioritization Process

Each capital improvement project is ranked based on two primary criteria: need and availability of funding.

1. **Need Assessment:** Projects are evaluated on their urgency and impact on the community. Factors considered include public safety implications, existing infrastructure conditions, compliance with regulations, and potential enhancements to community services. Projects addressing critical issues, such as deteriorating roads or outdated facilities, typically receive higher priority.
2. **Funding Availability:** Once needs are assessed, projects are ranked according to the availability of funds. This includes both current revenues and anticipated future funding sources, such as grants or bonds. Projects with secured funding or those that align with funding opportunities are prioritized higher in the ranking system.

By combining these criteria, the City Administrator ensures that the most essential projects receive funding first, balancing community needs with fiscal responsibility.

One Year Plan

FY26 Total Capital Requested

\$8,912,936

FY26 Total Funding Requested

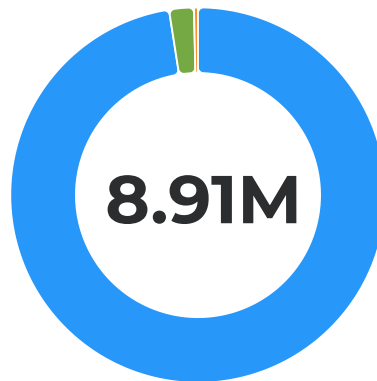
\$9,730,000

FY26 Total Funding Requested by Source



● Funding Source 1	\$9,730,000	100.00%
--------------------	--------------------	---------

FY26 Total Funding Requested by Department



● PUBLIC WORKS	\$8,692,936	97.53%
● CITY-WIDE	\$190,000	2.13%
● COMMUNITY DEVELOPMENT	\$30,000	0.34%

FY26 Capital Cost Breakdown



● Capital Costs	\$8,912,936	99.99%
● Operational Costs	\$1,000	0.01%

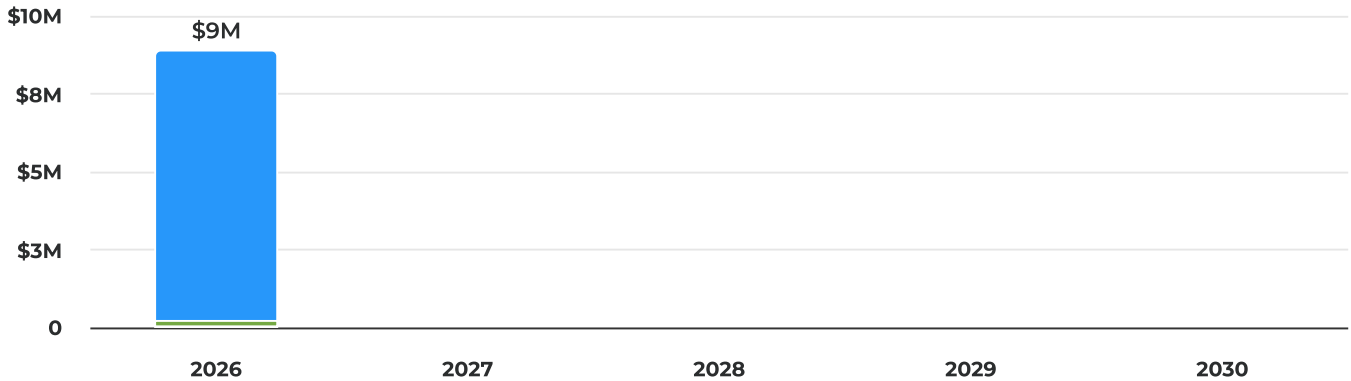
FY26 Cost Savings & Revenue Breakdown

2026

● Revenue	\$0	N/A
● Cost Savings	\$0	N/A

Capital Improvement Multi-Year Plan

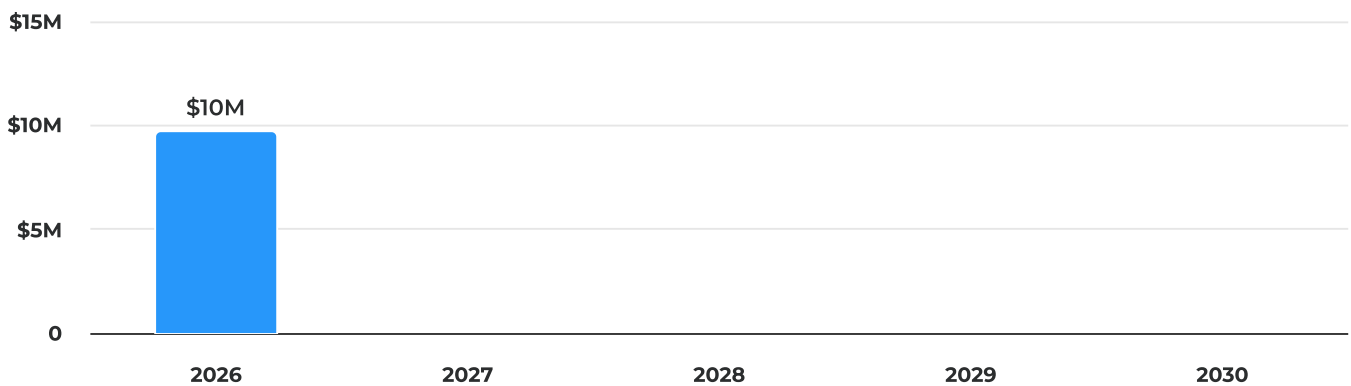
FY26 - FY30 Total Funding Requested by Department



Funding by Department Totals (all years)

● PUBLIC WORKS	\$8,692,936	97.53%
● CITY-WIDE	\$190,000	2.13%
● COMMUNITY DEVELOPMENT	\$30,000	0.34%

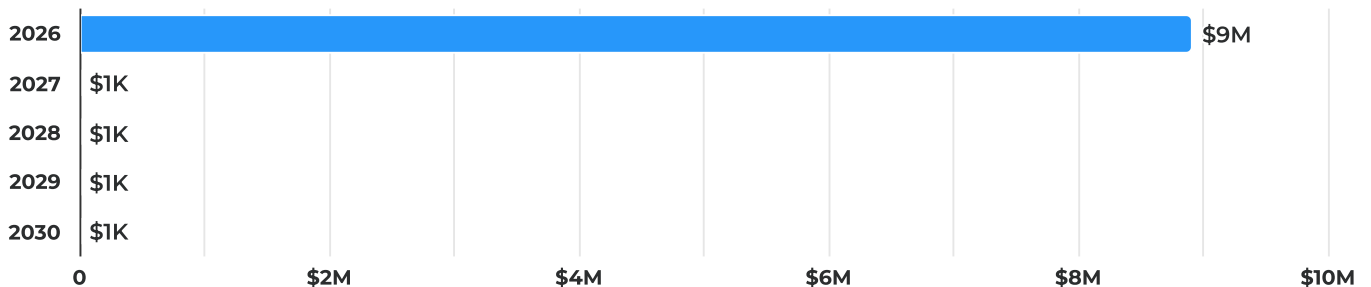
FY26 - FY30 Total Funding Requested by Source



Funding by Source Totals (all years)

● Funding Source 1	\$9,730,000	100.00%
--	--------------------	---------

FY26 - FY30 Capital Cost Breakdown



Capital Cost Totals (all years)

● Capital Costs	\$8,912,936	99.94%
● Operational Costs	\$5,000	0.06%

FY26 - FY30 Cost Savings & Revenue Breakdown

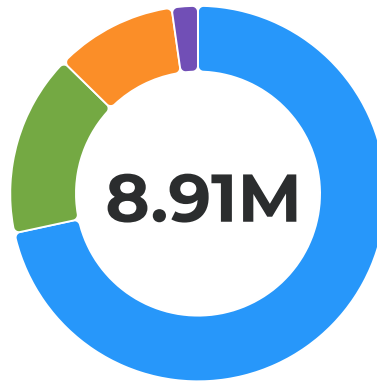
2026
2027
2028
2029
2030

Cost Savings & Revenue Totals (all years)

- Revenue \$0 N/A
- Cost Savings \$0 N/A

Capital Improvement Plan - Project Types

FY26 - FY30 Capital Costs By Project Type



● Other Improvements	\$6,382,936	71.61%
● Roadways	\$1,400,000	15.71%
● Vehicles and Wheeled Equipment	\$930,000	10.43%
● Other Equipment	\$200,000	2.24%

Other Improvements

Project No. / Category	FY2026	FY2027	FY2028	FY2029	FY2030	Total
SWM-2024-01-C GO Bond Projects	\$6,382,936	\$0	\$0	\$0	\$0	\$6,382,936
Total Other Improvements	\$6,382,936	\$0	\$0	\$0	\$0	\$6,382,936

Roadways

Project No. / Category	FY2026	FY2027	FY2028	FY2029	FY2030	Total
MS-2025-01-C Raytown Road Street Improvement	\$1,400,000	\$0	\$0	\$0	\$0	\$1,400,000
Total Roadways	\$1,400,000	\$0	\$0	\$0	\$0	\$1,400,000

Vehicles and Wheeled Equipment

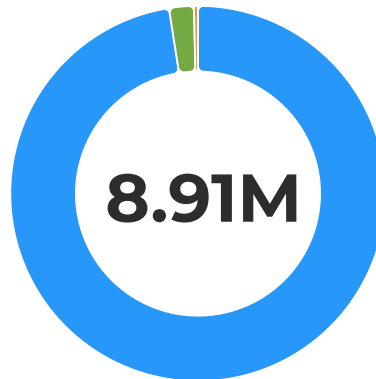
Project No. / Category	FY2026	FY2027	FY2028	FY2029	FY2030	Total
FL-2026-02 Camera Truck Replacement	\$500,000	\$0	\$0	\$0	\$0	\$500,000
FL-2026-01 Purchase of a 2026 International Truck	\$250,000	\$0	\$0	\$0	\$0	\$250,000
FL-2026-03 Purchase of a 2026 Ford F-550	\$150,000	\$0	\$0	\$0	\$0	\$150,000
FL-2026-04 Replacement Vehicle Program	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Total Vehicles and Wheeled Equipment	\$930,000	\$0	\$0	\$0	\$0	\$930,000

Other Equipment

Project No. / Category	FY2026	FY2027	FY2028	FY2029	FY2030	Total
PFM-2026-02 Security Cameras	\$150,000	\$0	\$0	\$0	\$0	\$150,000
FL-2026-04 Message Boards	\$40,000	\$0	\$0	\$0	\$0	\$40,000
PFM-2026-01 Rotovac Monsoon Vacuum Sweeper	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Total Other Equipment	\$200,000	\$0	\$0	\$0	\$0	\$200,000

Capital Improvement Plan - Departments

FY26 - FY30 Capital Costs by Department



● PUBLIC WORKS	\$8,692,936	97.53%
● CITY-WIDE	\$190,000	2.13%
● COMMUNITY DEVELOPMENT	\$30,000	0.34%

PUBLIC WORKS

Project No. / Category	FY2026	FY2027	FY2028	FY2029	FY2030	Total
SWM-2024-01-C GO Bond Projects	\$6,382,936	\$0	\$0	\$0	\$0	\$6,382,936
MS-2025-01-C Raytown Road Street Improvement	\$1,400,000	\$0	\$0	\$0	\$0	\$1,400,000
FL-2026-02 Camera Truck Replacement	\$500,000	\$0	\$0	\$0	\$0	\$500,000
FL-2026-01 Purchase of a 2026 International Truck	\$250,000	\$0	\$0	\$0	\$0	\$250,000
FL-2026-03 Purchase of a 2026 Ford F-550	\$150,000	\$0	\$0	\$0	\$0	\$150,000
PFM-2026-01 Rotovac Monsoon Vacuum Sweeper	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Total PUBLIC WORKS	\$8,692,936	\$0	\$0	\$0	\$0	\$8,692,936

CITY-WIDE

Project No. / Category	FY2026	FY2027	FY2028	FY2029	FY2030	Total
PFM-2026-02 Security Cameras	\$150,000	\$0	\$0	\$0	\$0	\$150,000
FL-2026-04 Message Boards	\$40,000	\$0	\$0	\$0	\$0	\$40,000
Total CITY-WIDE	\$190,000	\$0	\$0	\$0	\$0	\$190,000

COMMUNITY DEVELOPMENT

Project No. / Category	FY2026	FY2027	FY2028	FY2029	FY2030	Total
FL-2026-04 Replacement Vehicle Program	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Total COMMUNITY DEVELOPMENT	\$30,000	\$0	\$0	\$0	\$0	\$30,000

Capital Improvement Plan - Expenditures

FY26 - FY30 Expenditures by Fund



● Funding Source 1 **\$9,730,000** 100.00%

Funding Source 1

Project No. / Category	FY2026	FY2027	FY2028	FY2029	FY2030	Total
SWM-2024-01-C GO Bond Projects	\$7,200,000	\$0	\$0	\$0	\$0	\$7,200,000
MS-2025-01-C Raytown Road Street Improvement	\$1,400,000	\$0	\$0	\$0	\$0	\$1,400,000
FL-2026-02 Camera Truck Replacement	\$500,000	\$0	\$0	\$0	\$0	\$500,000
FL-2026-01 Purchase of a 2026 International Truck	\$250,000	\$0	\$0	\$0	\$0	\$250,000
PFM-2026-02 Security Cameras	\$150,000	\$0	\$0	\$0	\$0	\$150,000
FL-2026-03 Purchase of a 2026 Ford F-550	\$150,000	\$0	\$0	\$0	\$0	\$150,000
FL-2026-04 Message Boards	\$40,000	\$0	\$0	\$0	\$0	\$40,000
FL-2026-04 Replacement Vehicle Program	\$30,000	\$0	\$0	\$0	\$0	\$30,000
PFM-2026-01 Rotovac Monsoon Vacuum Sweeper	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Total Funding Source 1	\$9,730,000	\$0	\$0	\$0	\$0	\$9,730,000

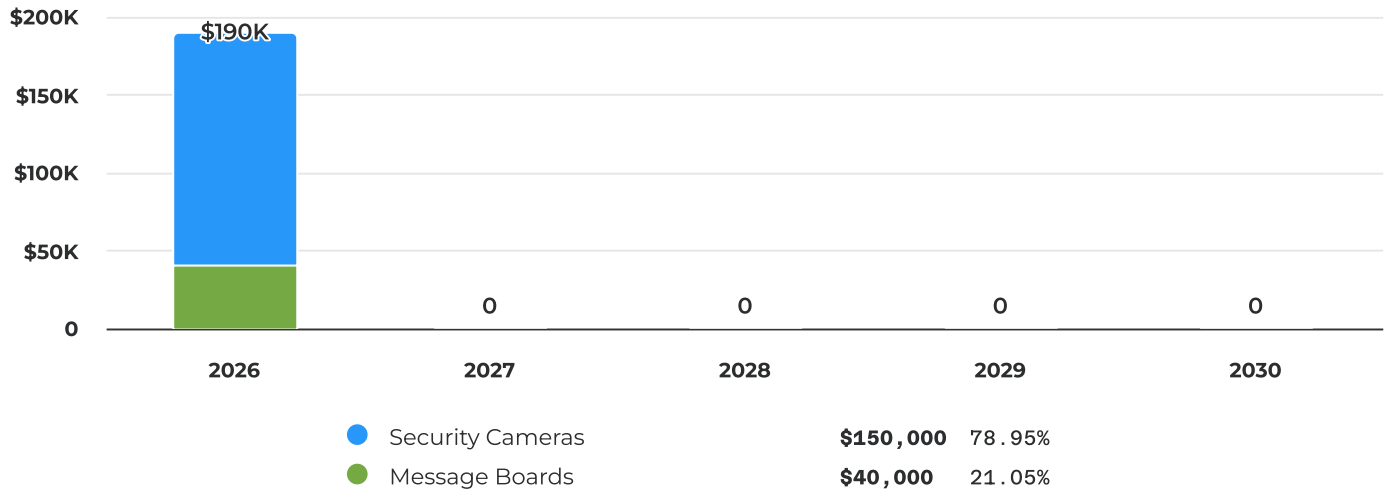
Capital Projects

Capital Projects

Project No. / Project Name	Years	Departments	Type	Total	
FL-2026-02	2026	PUBLIC WORKS	Camera Truck Replacement	Vehicles and Wheeled Equipment	\$500,000
SWM-2024-01-C	2026	PUBLIC WORKS	GO Bond Projects	Other Improvements	\$7,200,000
FL-2026-04	2026	CITY-WIDE	Message Boards	Other Equipment	\$40,000
FL-2026-03	2026	PUBLIC WORKS	Purchase of a 2026 Ford F-550	Vehicles and Wheeled Equipment	\$150,000
FL-2026-01	2026	PUBLIC WORKS	Purchase of a 2026 International Truck	Vehicles and Wheeled Equipment	\$250,000
MS-2025-01-C	2026	PUBLIC WORKS	Raytown Road Street Improvement	Roadways	\$1,400,000
FL-2026-04	2026	COMMUNITY DEVELOPMENT	Replacement Vehicle Program	Vehicles and Wheeled Equipment	\$30,000
PFM-2026-01	2026	PUBLIC WORKS	Rotovac Monsoon Vacuum Sweeper	Other Equipment	\$10,000
PFM-2026-02	2026	CITY-WIDE	Security Cameras	Other Equipment	\$150,000

CITY-WIDE

FY26 - FY30 CITY-WIDE Projects



Summary of Requests

Project No. / Category	FY2026	FY2027	FY2028	FY2029	FY2030	Total
PFM-2 Security 026-0 Cameras 2	\$150,000	\$0	\$0	\$0	\$0	\$150,000
FL-20 Message 26-04 Boards	\$40,000	\$0	\$0	\$0	\$0	\$40,000
Total Summary of Requests	\$190,000	\$0	\$0	\$0	\$0	\$190,000

Message Boards

Overview

Request Owner	Rob Camp, Director of Public Works
Department	CITY-WIDE
Type	Capital Equipment
Project Number	FL-2026-04

Description

The current message board is completely out of service and cannot locate parts for repairs. During the last two years, there have been requests to have multiple message boards for events. We had to rent a message board for those events. In addition, the World Cup is coming in 2026 and way-finding will be helpful during this time. One message board is \$20,000.00 and two boards is \$40,000.00. Note: it will probably be difficult to find message boards to rent during the World Cup.

Images



Message Boards

Details

New Purchase or Replacement: Replacement

Supplemental Attachments

 [Message Boards](#)

Capital Cost

FY2026 Budget
\$40K

Total Budget (all years)
\$40K

Project Total
\$40K

Detailed Breakdown

Category	FY2026 <i>Requested</i>	Total
Equipment	\$40,000	\$40,000
Total	\$40,000	\$40,000

Funding Sources

FY2026 Budget
\$40K

Total Budget (all years)
\$40K

Project Total
\$40K

Detailed Breakdown

Category	FY2026 <i>Requested</i>	Total
Funding Source 1	\$40,000	\$40,000
Total	\$40,000	\$40,000

Security Cameras

Overview

Request Owner	Rob Camp, Director of Public Works
Department	CITY-WIDE
Type	Capital Equipment
Project Number	PFM-2026-02

Description

This is to replace and add security cameras in the Administration Building and the Public Works Building.

Images



Cameras

Details

New Purchase or Replacement: Replacement

Supplemental Attachments

 [Fleet Cameras](#)

 [Public Works Cameras](#)

 [City Hall Cameras](#)

Capital Cost

FY2026 Budget
\$150K

Total Budget (all years)
\$150K

Project Total
\$150K

Detailed Breakdown

Category	FY2026 <i>Requested</i>	Total
Equipment	\$150,000	\$150,000
Total	\$150,000	\$150,000

Funding Sources

FY2026 Budget
\$150K

Total Budget (all years)
\$150K

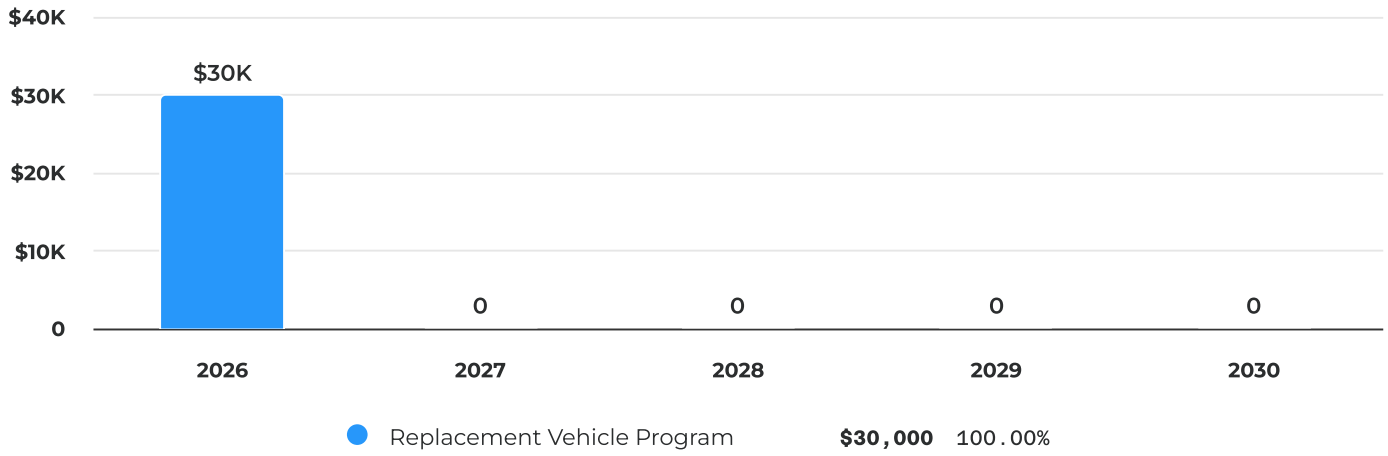
Project Total
\$150K

Detailed Breakdown

Category	FY2026 <i>Requested</i>	Total
Funding Source 1	\$150,000	\$150,000
Total	\$150,000	\$150,000

COMMUNITY DEVELOPMENT

FY26 - FY30 COMMUNITY DEVELOPMENT Projects



Summary of Requests

Project No. / Category	FY2026	FY2027	FY2028	FY2029	FY2030	Total
FL-20 Replacement 26-04 Vehicle Program	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Total Summary of Requests	\$30,000	\$0	\$0	\$0	\$0	\$30,000

Replacement Vehicle Program

Overview

Request Owner	Rob Camp, Director of Public Works
Department	COMMUNITY DEVELOPMENT
Type	Capital Equipment
Project Number	FL-2026-04

Description

This vehicle is to replace the 2010 Ford Van. Due to the age and need of Community Development, a new vehicle is needed.

Images



Ford Bronco Sport

Details

New Purchase or Replacement: Replacement

Useful Life: 10 or more years

New or Used Vehicle: New Vehicle

Supplemental Attachments

 [2026 Ford Bronco Sport Big Bend](#)

Capital Cost

FY2026 Budget
\$30K

Total Budget (all years)
\$30K

Project Total
\$30K

Detailed Breakdown

Category	FY2026 <i>Requested</i>	Total
Vehicle Cost	\$30,000	\$30,000
Total	\$30,000	\$30,000

Funding Sources

FY2026 Budget
\$30K

Total Budget (all years)
\$30K

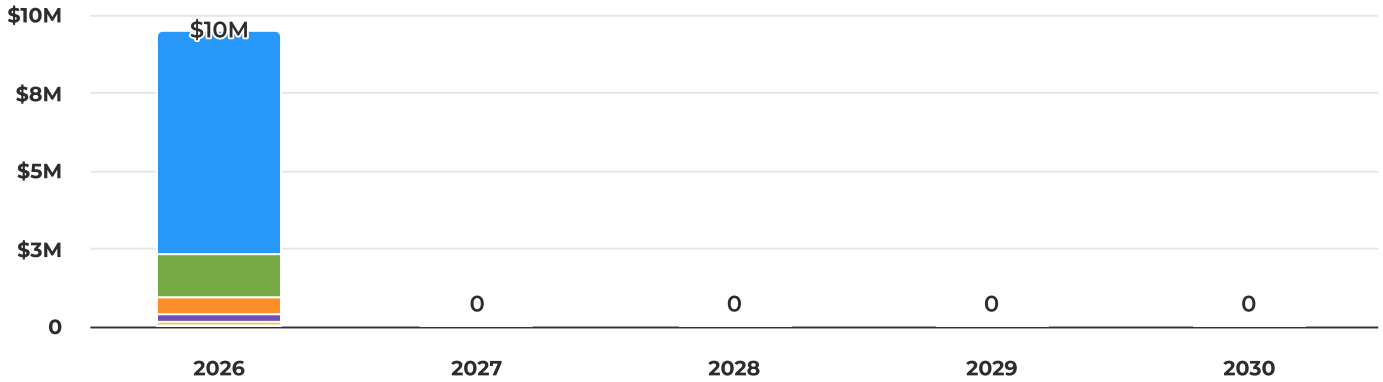
Project Total
\$30K

Detailed Breakdown

Category	FY2026 <i>Requested</i>	Total
Funding Source 1	\$30,000	\$30,000
Total	\$30,000	\$30,000

PUBLIC WORKS

FY26 - FY30 PUBLIC WORKS Projects



● GO Bond Projects	\$7,200,000	75.71%
● Raytown Road Street Improvement	\$1,400,000	14.72%
● Camera Truck Replacement	\$500,000	5.26%
● Purchase of a 2026 International Truck	\$250,000	2.63%
● Purchase of a 2026 Ford F-550	\$150,000	1.58%
● Rotovac Monsoon Vacuum Sweeper	\$10,000	0.11%

Summary of Requests

Project No. / Category	FY2026	FY2027	FY2028	FY2029	FY2030	Total
SWM-2024-01-C GO Bond Projects	\$7,200,000	\$0	\$0	\$0	\$0	\$7,200,000
MS-2025-01-C Raytown Road Street Improvement	\$1,400,000	\$0	\$0	\$0	\$0	\$1,400,000
FL-2026-02 Camera Truck Replacement	\$500,000	\$0	\$0	\$0	\$0	\$500,000
FL-2026-01 Purchase of a 2026 International Truck	\$250,000	\$0	\$0	\$0	\$0	\$250,000
FL-2026-03 Purchase of a 2026 Ford F-550	\$150,000	\$0	\$0	\$0	\$0	\$150,000
PFM-2026-01 Rotovac Monsoon Vacuum Sweeper	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Total Summary of Requests	\$9,510,000	\$0	\$0	\$0	\$0	\$9,510,000

Camera Truck Replacement

Overview

Request Owner	Rob Camp, Director of Public Works
Department	PUBLIC WORKS
Type	Capital Equipment
Project Number	FL-2026-02

Description

The Public Works department respectfully requests authorization for the acquisition of a new camera truck. The current unit has reached the end of its serviceable life, with its aging truck chassis and outdated camera systems significantly impeding our ability to effectively inspect and maintain critical sanitary sewer and storm water infrastructure. Replacement of this vital equipment is essential to ensure operational efficiency, mitigate risks, and safeguard public health and environmental quality.

Images



Camera Truck

Details

New Purchase or Replacement: Replacement

Useful Life: 10 or more years

New or Used Vehicle: New Vehicle

Supplemental Attachments

 [Camera Inspection System Mounted on a F-550](#)

Capital Cost

FY2026 Budget
\$500K

Total Budget (all years)
\$500K

Project Total
\$500K

Detailed Breakdown

Category	FY2026 <i>Requested</i>	Total
Vehicle Cost	\$500,000	\$500,000
Total	\$500,000	\$500,000

Funding Sources

FY2026 Budget
\$500K

Total Budget (all years)
\$500K

Project Total
\$500K

Detailed Breakdown

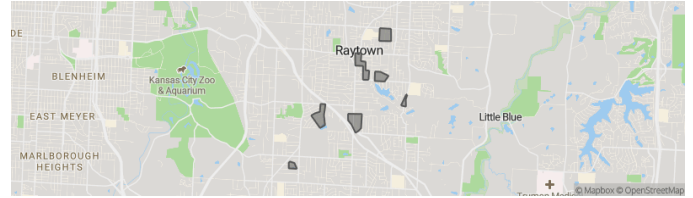
Category	FY2026 <i>Requested</i>	Total
Funding Source 1	\$500,000	\$500,000
Total	\$500,000	\$500,000

GO Bond Projects

Overview

Request Owner	Rob Camp, Director of Public Works
Department	PUBLIC WORKS
Type	Capital Improvement
Project Number	SWM-2024-01-C
Estimated Start Date	10/15/2025
Estimated Completion Date	10/31/2028

Project Location



Description

The City of Raytown has made a significant commitment to its future by voting to utilize General Obligation Bonds for crucial stormwater infrastructure improvements. This strategic decision enables the city to fund projects that will protect our community and enhance our quality of life for decades to come.

Following this vote, the Public Works Department undertook a comprehensive analysis, combining extensive field research with advanced hydraulic modeling and data analysis. This meticulous process allowed the department to identify and prioritize key areas where improvements would provide the greatest benefit to the largest number of residents while ensuring the most cost-effective use of taxpayer dollars.

This proactive approach is designed to enhance Raytown's resilience against severe weather events and address long-standing drainage issues. The planned projects focus on modernizing our stormwater system to alleviate flooding, protect private and public property, and create a safer environment for our citizens. By strategically targeting these improvements, the City of Raytown is not just fixing problems; it's making a foundational investment in a more secure, sustainable, and prosperous community.

Images



GO Bond Projects

Details

Type of Project: Refurbishment

Benefit to Community

Improving a city's stormwater management system through the use of **General Obligation Bonds** offers a wide range of benefits to its citizens, impacting their daily lives, the local economy, and the overall quality of life. Here's a breakdown of how:

1. Enhanced Safety and Resilience

- **Reduced Flooding:** A well-maintained stormwater system, including improved drains, pipes, and detention basins, effectively channels and manages rainwater. This significantly reduces the risk of street flooding and property damage, creating safer conditions for pedestrians and drivers.
- **Improved Emergency Response:** During severe weather, clear and efficient drainage prevents flooded roads, allowing emergency vehicles (ambulances, fire trucks, police) to reach their destinations faster.
- **Preventing Infrastructure Damage:** Proper stormwater management protects vital city infrastructure, such as roads, bridges, and building foundations, from erosion and water damage, ensuring their long-term integrity and stability.

2. Economic Growth and Development

- **Protecting Property Values:** By mitigating the risk of flooding, improvements to the stormwater system help preserve and even increase property values. This protects the most significant investment for many homeowners and businesses.
- **Business Continuity and Investment:** Cities with effective stormwater management are more attractive to businesses. By reducing the threat of flood-related business interruptions and property loss, the city encourages new investment, which can lead to job creation and increased tax revenue.
- **Lower Insurance Costs:** Investing in flood mitigation infrastructure can lead to lower flood insurance premiums for residents and businesses, putting more money back into the local economy.

3. Improved Quality of Life

- **Environmental Protection:** Upgrades to the stormwater system often include green infrastructure, like rain gardens and pervious pavements. These not only manage water but also filter pollutants before they reach local rivers and streams, protecting ecosystems and drinking water sources.
- **Reduced Commute Times and Disruption:** An efficient drainage system prevents street flooding that can close roads and disrupt daily commutes, leading to shorter travel times and less frustration for residents.
- **Enhanced Public Spaces:** By addressing drainage issues in parks and public spaces, the city can create more usable and enjoyable recreational areas for the community.

4. Long-Term Financial Savings

- **Preventive Maintenance:** Issuing bonds for stormwater improvements is a cost-effective strategy. Addressing drainage issues and upgrading infrastructure early on prevents major flood events that are far more expensive to clean up and repair.
- **Extended Lifespan of Infrastructure:** Proactive stormwater management significantly extends the lifespan of other public assets like roads and bridges by preventing water damage, maximizing the return on investment.

In essence, using **General Obligation Bonds** to fund a city's stormwater system is a foundational investment that creates a ripple effect of positive outcomes, contributing to a safer, more prosperous, and more livable environment for all citizens.

Capital Cost

FY2026 Budget
\$6.38M

Total Budget (all years)
\$6.38M

Project Total
\$6.38M

Detailed Breakdown

Category	FY2026 Requested	Total
Construction/Maintenance	\$6,082,936	\$6,082,936
Other	\$300,000	\$300,000
Design	\$0	\$0
Total	\$6,382,936	\$6,382,936

Funding Sources

FY2026 Budget
\$7.2M

Total Budget (all years)
\$7.2M

Project Total
\$7.2M

Detailed Breakdown

Category	FY2026 Requested	Total
Funding Source 1	\$7,200,000	\$7,200,000
Total	\$7,200,000	\$7,200,000

Purchase of a 2026 Ford F-550

Overview

Request Owner	Rob Camp, Director of Public Works
Department	PUBLIC WORKS
Type	Capital Equipment
Project Number	FL-2026-03

Description

This will replace a F-550 within the Fleet that is used for snow plowing and other Public Works projects.

Images



F-550

Details

New Purchase or Replacement: Replacement

Useful Life: 10 or more years

New or Used Vehicle: New Vehicle

Supplemental Attachments

 [2026 Ford F-550 Regular Cab and Chassis 4x4](#)

 [Outfitting the 2026 Ford F-550](#)

Capital Cost

FY2026 Budget
\$150K

Total Budget (all years)
\$150K

Project Total
\$150K

Detailed Breakdown

Category	FY2026 <i>Requested</i>	Total
Vehicle Cost	\$150,000	\$150,000
Total	\$150,000	\$150,000

Funding Sources

FY2026 Budget
\$150K

Total Budget (all years)
\$150K

Project Total
\$150K

Detailed Breakdown

Category	FY2026 <i>Requested</i>	Total
Funding Source 1	\$150,000	\$150,000
Total	\$150,000	\$150,000

Purchase of a 2026 International Truck

Overview

Request Owner	Rob Camp, Director of Public Works
Department	PUBLIC WORKS
Type	Capital Equipment
Project Number	FL-2026-01

Description

This purchase is to replace the 2005 Sterling truck that was not replaced in 2023-2024 Budget. This truck is to be used for snow removal and other Public Works projects which need the use of a large truck.

Images



HV207

Details

New Purchase or Replacement: Replacement

Useful Life: 10 or more years

New or Used Vehicle: New Vehicle

Supplemental Attachments

 [2026 Single Axel International HV207 Purchase of Truck](#)

 [Attachments for the 2026 Single Axel International](#)

Capital Cost

FY2026 Budget
\$250K

Total Budget (all years)
\$250K

Project Total
\$250K

Detailed Breakdown

Category	FY2026 <i>Requested</i>	Total
Vehicle Cost	\$250,000	\$250,000
Total	\$250,000	\$250,000

Funding Sources

FY2026 Budget
\$250K

Total Budget (all years)
\$250K

Project Total
\$250K

Detailed Breakdown

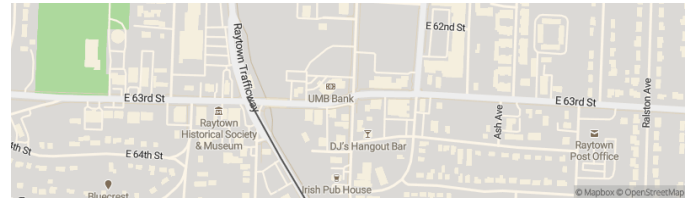
Category	FY2026 <i>Requested</i>	Total
Funding Source 1	\$250,000	\$250,000
Total	\$250,000	\$250,000

Raytown Road Street Improvement

Overview

Request Owner	Rob Camp, Director of Public Works
Department	PUBLIC WORKS
Type	Capital Improvement
Project Number	MS-2025-01-C
Estimated Start Date	03/2/2026
Estimated Completion Date	05/29/2026

Project Location

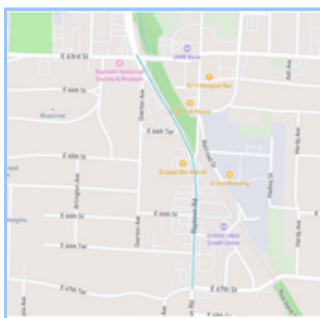


Description

The core of the project involves a transformation of the existing roadway. Crews will begin by grinding up the old asphalt and underlying base material. This crucial step ensures we're not just putting a band-aid on the problem; we're creating a solid foundation for a long-lasting improvement. Once the old material is removed, we'll lay down brand-new asphalt, creating a smoother, more durable driving surface that will stand the test of time and reduce wear and tear on your vehicles. Beyond the fresh pavement, the project will dramatically improve visibility and safety with high-visibility road striping. These clear, bright markings will guide drivers more effectively, especially during nighttime hours or adverse weather conditions.

But the benefits extend beyond the roadway itself. This project also prioritizes our pedestrians and the surrounding environment. We'll be making significant improvements to sidewalks, curbs, and gutters along the entire stretch. This means safer and more accessible pathways for those walking, running, or cycling, creating a more pedestrian-friendly corridor. Additionally, new curbs and gutters will play a critical role in improving stormwater infrastructure. By better directing rainwater runoff, we can reduce pooling, prevent erosion, and mitigate potential flooding issues, protecting both properties and the integrity of the road itself.

Images



Raytown Rd

Details

Type of Project: Resurface Current Road

Benefit to Community

Improving a city's roads offers a wide range of benefits to its citizens, impacting their daily lives, the local economy, and the overall quality of life. Here's a breakdown of how:

1. Enhanced Safety:

- **Reduced Accidents:** Smooth, well-maintained roads with clear markings and proper signage significantly reduce the risk of accidents caused by potholes, cracks, uneven surfaces, and poor visibility.
- **Improved Emergency Response:** Clear and efficient roads allow emergency vehicles (ambulances, fire trucks, police) to reach their destinations faster, which can be critical in life-or-death situations.
- **Pedestrian and Cyclist Safety:** Well-designed road improvements often include dedicated sidewalks, bike lanes, and clear crosswalks, creating safer environments for those not in vehicles.

2. Economic Growth and Development:

- **Efficient Movement of Goods and Services:** Good roads are the "arteries" of commerce, facilitating the timely and cost-effective transport of goods to businesses and consumers. This reduces transportation costs, which can translate to lower prices for consumers.
- **Attracting Businesses and Investment:** Cities with robust and well-maintained road networks are more attractive to businesses looking to establish or expand, leading to job creation and increased tax revenues.
- **Stimulating Local Commerce:** Easier access to shopping districts and business centers encourages local spending and supports small businesses.
- **Job Creation:** Road construction and maintenance projects themselves create direct employment opportunities in engineering, construction, and maintenance.
- **Increased Property Values:** Areas with good road connectivity often see an appreciation in land and property values.

3. Improved Quality of Life:

- **Reduced Commute Times and Congestion:** Smoother roads and improved traffic flow lead to shorter travel times, meaning less frustration and more time for residents to spend with family or on leisure activities.
- **Lower Vehicle Maintenance Costs:** Driving on well-maintained roads reduces wear and tear on vehicles, saving citizens money on repairs, fuel, and tire replacement.
- **Enhanced Accessibility and Mobility:** Roads provide convenient access to essential services like healthcare, education, and employment, as well as social and recreational opportunities.
- **Social Connectivity:** Well-maintained roads make it easier for people to visit friends and family, attend community events, and connect with various neighborhoods, fostering a stronger sense of community.
- **Environmental Benefits:** Smoother roads can lead to better fuel efficiency, reducing vehicle emissions and noise pollution. Modern rehabilitation techniques can also incorporate eco-friendly materials and methods, further reducing environmental impact.
- **Tourism Boost:** Tourists are more likely to visit areas with good infrastructure, supporting local businesses like hotels, restaurants, and shops.

4. Long-Term Financial Savings:

- **Preventive Maintenance:** Investing in regular road maintenance is a cost-effective strategy. Addressing small issues like cracks and potholes early on prevents them from escalating into more extensive and expensive repairs or full road replacements down the line.

- **Extended Road Lifespan:** Proactive maintenance significantly extends the lifespan of roads, maximizing the return on investment.

In essence, improving a city's roads is a foundational investment that creates a ripple effect of positive outcomes, contributing to a safer, more prosperous, and more livable environment for all citizens.

Supplemental Attachments

[Engineering Estimate](#)

Lamp Rynearson's engineering estimate for the project.

Capital Cost

FY2026 Budget

\$1.4M

Total Budget (all years)

\$1.4M

Project Total

\$1.4M

Detailed Breakdown

Category	FY2026 <i>Requested</i>	Total
Construction/Maintenance	\$1,400,000	\$1,400,000
Land/Right-of-way	\$0	\$0
Engineering	\$0	\$0
Total	\$1,400,000	\$1,400,000

Funding Sources

FY2026 Budget

\$1.4M

Total Budget (all years)

\$1.4M

Project Total

\$1.4M

Detailed Breakdown

Category	FY2026 <i>Requested</i>	Total
Funding Source 1	\$1,400,000	\$1,400,000
Total	\$1,400,000	\$1,400,000

Operational Costs

FY2026 Budget

\$1K

Total Budget (all years)

\$5K

Project Total

\$5K**Detailed Breakdown**

Category	FY2026 <i>Requested</i>	FY2027 <i>Requested</i>	FY2028 <i>Requested</i>	FY2029 <i>Requested</i>	FY2030 <i>Requested</i>	Total
General Maintenance	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000
Total	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000

Rotovac Monsoon Vacuum Sweeper

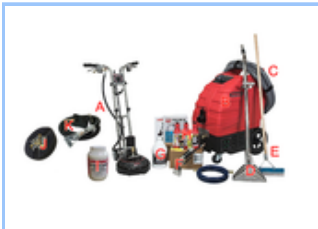
Overview

Request Owner	Rob Camp, Director of Public Works
Department	PUBLIC WORKS
Type	Capital Equipment
Project Number	PFM-2026-01

Description

Facilities is in the process of replacing its existing carpet cleaning machine. The chosen replacement is the Rotovac Monsoon Vacuum, a more advanced and powerful unit that will enhance our ability to maintain clean and presentable carpets throughout the building. This change will lead to improved cleaning results and potentially reduced cleaning times.

Images



Rotovac Monsoon Vacuum Sweeper

Details

New Purchase or Replacement: Replacement

Capital Cost

FY2026 Budget
\$10K

Total Budget (all years)
\$10K

Project Total
\$10K

Detailed Breakdown

Category	FY2026 <i>Requested</i>	Total
Equipment	\$10,000	\$10,000
Total	\$10,000	\$10,000

Funding Sources

FY2026 Budget
\$10K

Total Budget (all years)
\$10K

Project Total
\$10K

Detailed Breakdown

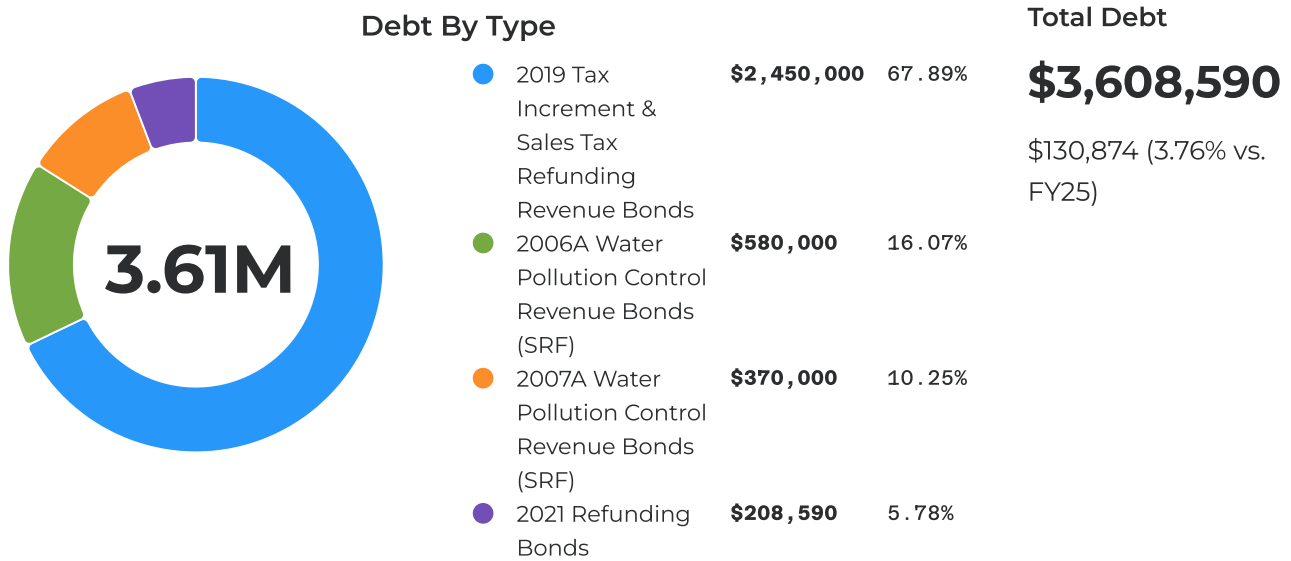
Category	FY2026 <i>Requested</i>	Total
Funding Source 1	\$10,000	\$10,000
Total	\$10,000	\$10,000

Debt Overview Summary



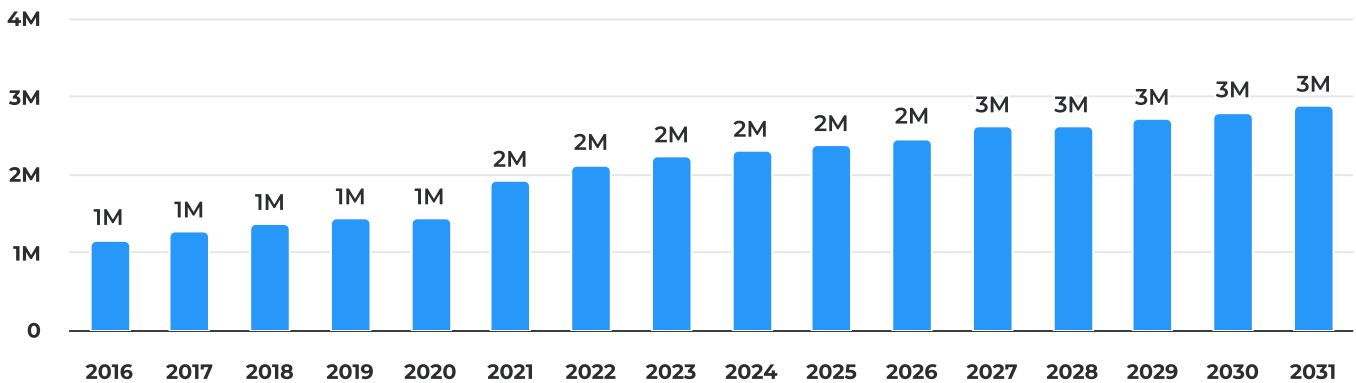
Debt Overview Summary

Debt By Type



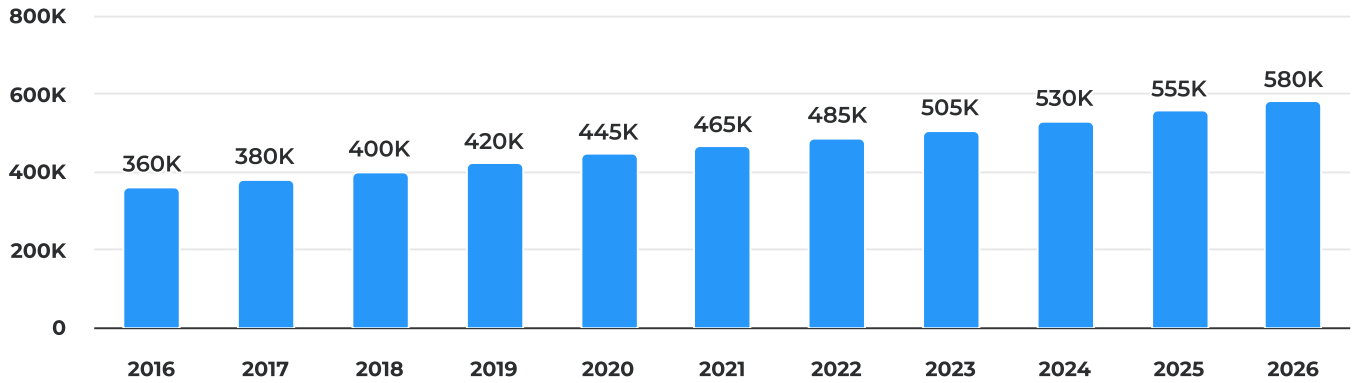
Fund Name	FY2025	FY2026	% Change	\$ Change
2019 Tax Increment & Sales Tax Refunding Revenue Bonds	\$2,370,000.00	\$2,450,000.00	3.38%	\$80,000.00
2006A Water Pollution Control Revenue Bonds (SRF)	\$555,000.00	\$580,000.00	4.50%	\$25,000.00
2007A Water Pollution Control Revenue Bonds (SRF)	\$350,000.00	\$370,000.00	5.71%	\$20,000.00
2021 Refunding Bonds	\$202,716.00	\$208,590.00	2.90%	\$5,874.00
Total Debt	\$3,477,716.00	\$3,608,590.00	3.76%	\$130,874.00

2019 Tax Increment & Sales Tax Refunding Revenue Bonds



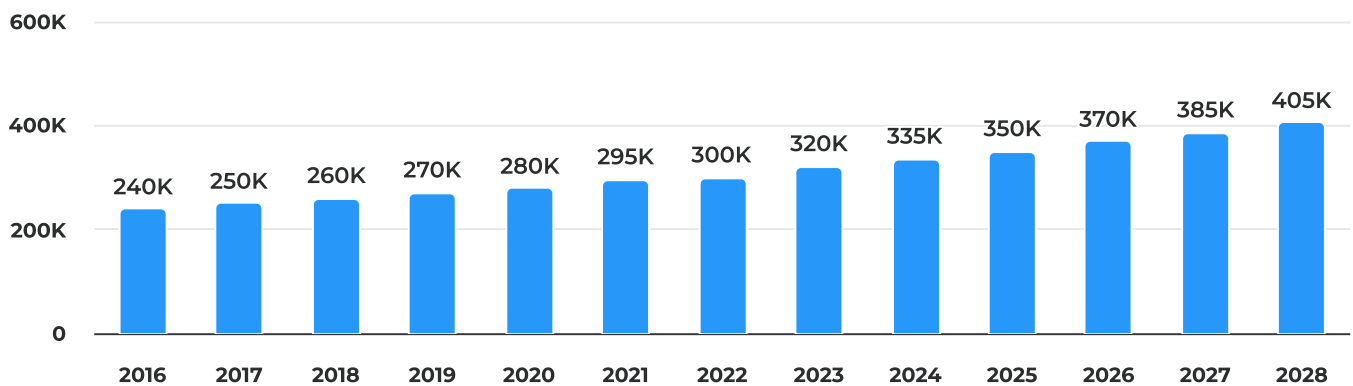
Fund Name	FY2025	FY2026	% Change	\$ Change
2019 Tax Increment & Sales Tax Refunding Revenue Bonds	\$2,370,000.00	\$2,450,000.00	3.38%	\$80,000.00
Total Debt	\$2,370,000.00	\$2,450,000.00	3.38%	\$80,000.00

2006A Water Pollution Control Revenue Bonds (SRF)



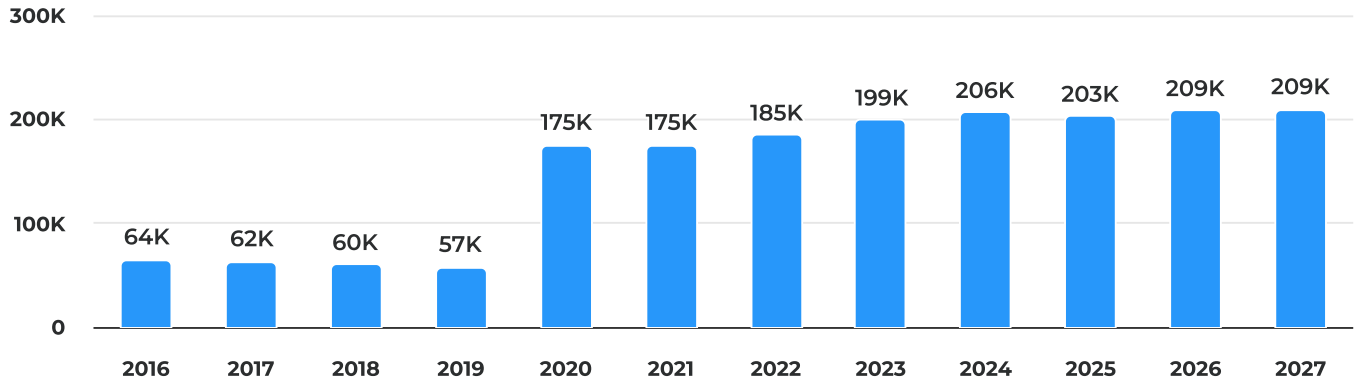
Fund Name	FY2025	FY2026	% Change	\$ Change
2006A Water Pollution Control Revenue Bonds (SRF)	\$555,000.00	\$580,000.00	4.50%	\$25,000.00
Total Debt	\$555,000.00	\$580,000.00	4.50%	\$25,000.00

2007A Water Pollution Control Revenue Bonds (SRF)



Fund Name	FY2025	FY2026	% Change	\$ Change
2007A Water Pollution Control Revenue Bonds (SRF)	\$350,000.00	\$370,000.00	5.71%	\$20,000.00
Total Debt	\$350,000.00	\$370,000.00	5.71%	\$20,000.00

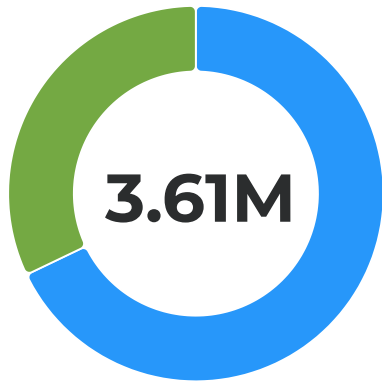
2021 Refunding Bonds



Fund Name	FY2025	FY2026	% Change	\$ Change
2021 Refunding Bonds	\$202,716.00	\$208,590.00	2.90%	\$5,874.00
Total Debt	\$202,716.00	\$208,590.00	2.90%	\$5,874.00

Debt Service Payment By Fund

Debt By Fund



- TAX INCREMENT FINANCE (TIF) **\$2,450,000** 67.89%
- SANITARY SEWER **\$1,158,590** 32.11%

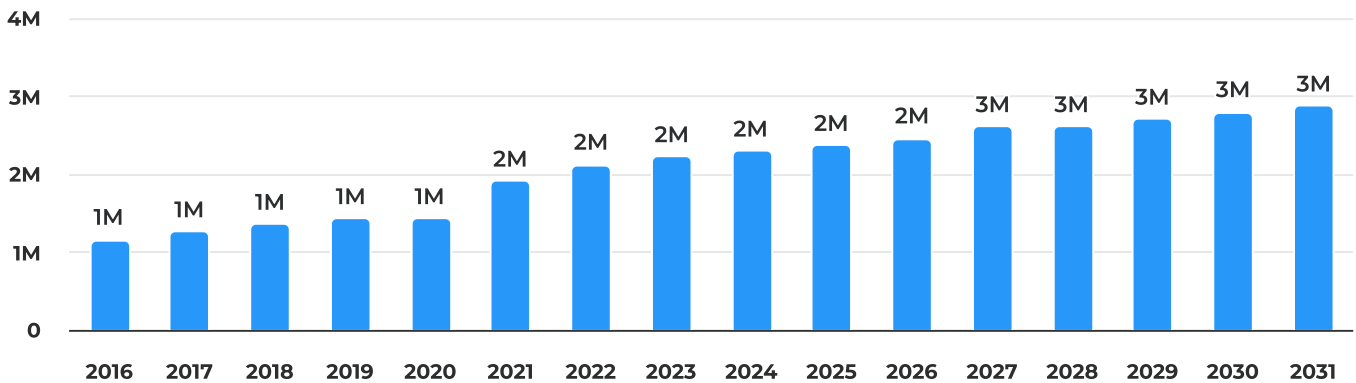
Total Debt

\$3,608,590

\$130,874 (3.76% vs. FY25)

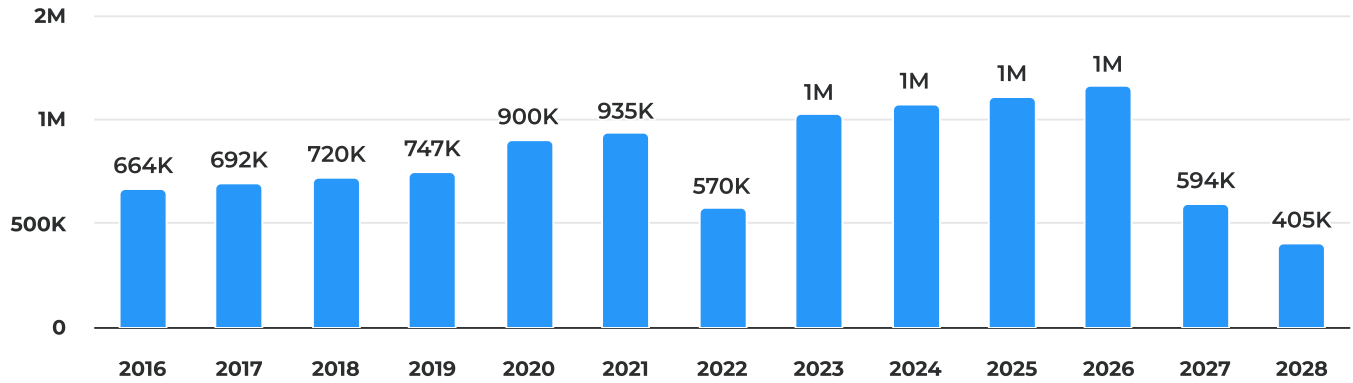
Fund Name	FY2025	FY2026	% Change	\$ Change
TAX INCREMENT FINANCE (TIF)	\$2,370,000.00	\$2,450,000.00	3.38%	\$80,000.00
SANITARY SEWER	\$1,107,716.00	\$1,158,590.00	4.59%	\$50,874.00
Total Debt	\$3,477,716.00	\$3,608,590.00	3.76%	\$130,874.00

TAX INCREMENT FINANCE (TIF)



Fund Name	FY2025	FY2026	% Change	\$ Change
TAX INCREMENT FINANCE (TIF)	\$2,370,000.00	\$2,450,000.00	3.38%	\$80,000.00
Total Debt	\$2,370,000.00	\$2,450,000.00	3.38%	\$80,000.00

SANITARY SEWER



Fund Name	FY2025	FY2026	% Change	\$ Change
SANITARY SEWER	\$1,107,716.00	\$1,158,590.00	4.59%	\$50,874.00
Total Debt	\$1,107,716.00	\$1,158,590.00	4.59%	\$50,874.00

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

ACFR: Annual Comprehensive Financial Report - A detailed report of an organization's financial activities and performance over the fiscal year.

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Assets: Items owned by an organization that have economic value, such as cash, investments, property, and equipment.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's

apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Flow: The movement of money into or out of an organization, showing its liquidity and ability to meet financial obligations.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short- term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to

determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union, regarding wages, hours and working conditions.

Compliance: Adherence to relevant laws, regulations, and internal policies governing financial reporting and operations.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery — direct, indirect, and capital costs — are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the "surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Equity: The residual interest in the assets of an organization after deducting liabilities, representing the owners' stake in the business.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private- purpose trust funds, and agency funds.

Financial Statements: Reports summarizing an organization's financial activities and position, including the balance sheet, income statement, and cash flow statement.

Fiscal Year: The 12-month period for which an organization plans the use of its funds, typically not the same as the calendar year.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GAAP: Generally Accepted Accounting Principles - Standard accounting principles, standards, and procedures that companies use to compile their financial statements.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Internal Controls: Policies and procedures implemented by an organization to ensure the reliability of financial reporting and compliance with laws and regulations, aiming to prevent fraud and errors.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Liabilities: Debts or obligations owed by an organization, including loans, accounts payable, and accrued expenses.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Net Income: The difference between an organization's revenues and expenses, representing its profit or loss for a specific period.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Proprietary Funds: Funds used to record the financial transactions of governmental entities when they engage in activities that are intended to recover the cost of providing goods or services to the general public on a user-fee basis.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenues: Inflows of resources or other enhancements of assets of an organization, usually from sales of goods or services.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be

loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.

Appendix

Raytown, Missouri; Water/Sewer

Credit Profile

Raytown swr

Long Term Rating

A+/Stable

Outlook Revised

Raytown, Missouri; Appropriations

Credit Profile

US\$32.0 mil ann approp-supp tax incre and sales tax rfdg rev bnds (Raytown Live Redevelopment) ser 2018 due 12/01/2030

Long Term Rating

BBB/Stable

New

Raytown APPROP

Long Term Rating

BBB/Stable

Affirmed